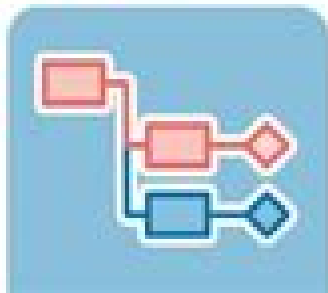


Project Scheduling Steps

Develop the WBS -

A WBS is sort of like a step by step process for accomplishing the goals set out in the project plan



Define tasks and logic -

In this step, the work to be done is further broken down into individual tasks



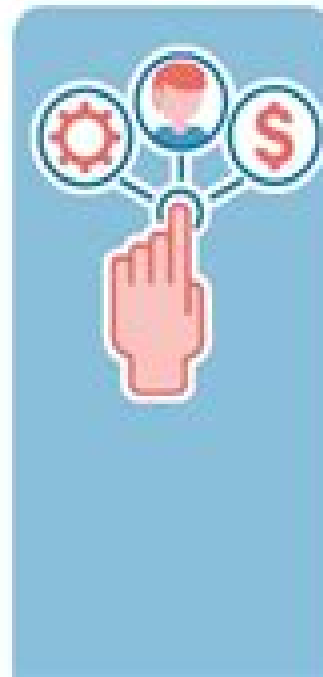
Estimate task duration -

The duration of each task is estimated, which gives the total project length



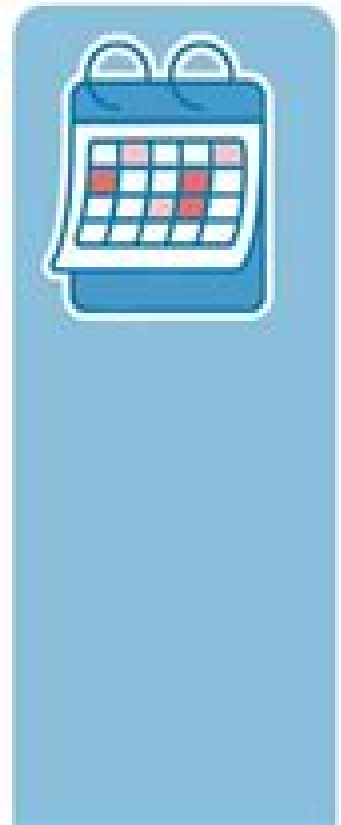
Define resources -

Resources can be things like materials or software. One of the most important resources is the project teams' time



Analyze the schedule -

Some of the most important tools available to a project manager are project scheduling techniques



Software Project Cost And Schedule Estimating Best Practices

Rachel Sandford



Software Project Cost And Schedule Estimating Best Practices:

Software Project Cost and Schedule Estimating William H. Roetzheim, Reyna A. Beasley, 1998 PLEASE PROVIDE PLEASE PROVIDE **Software Estimation Best Practices, Tools & Techniques** Murali Chemuturi, 2009-07-15 Almost every software project begins with the utterances What will this cost and When will this project be done Once those words are spoken project stakeholders begin to wrestle with how to produce an estimate Accurately estimating the cost or time to complete a software project is a serious problem for many software engineers developers and project managers who struggle with costs running double original estimates putting their careers at risk It is reported that nearly 50% of all software projects are shelved and that one of the major causes is poor estimation practices If developing software for internal use poor estimates can represent a significant drain on corporate profits Worldwide growth in the number of companies specializing in the development of software for use by other companies is staggering India alone has nearly 20 000 such companies Intense competition has led to an increased demand for fixed bid pricing in client vendor relationships and has made effective cost estimation even more important and in many cases critical to a firm s survival There are many methods of estimation Each method has its strengths and weaknesses proponents and opponents Knowing how and which one to use on a given project is key to developing acceptable estimates for either internal or external projects **Software Estimation Best Practices Tools Techniques** covers all facets of software estimation It provides a detailed explanation of the various methods for estimating software size development effort cost and schedule including a comprehensive explanation of Test Effort Estimation Emphasizing that software estimation should be based on a well defined process it presents software estimation best practices and shows how to avoid common pitfalls This guide offers direction on which methods are most appropriate for each of the different project types commonly executed in the software development space and criteria for selecting software estimation tools This comprehensive desk reference explains software estimation from scratch to help the beginner and features advanced techniques for more experienced estimators It details project scheduling including resource leveling and the concept of productivity as applicable to software estimators demonstrating the many benefits of moving from the current macro productivity approach to a micro productivity approach in software estimation **Software Estimation Best Practices Tools Techniques A Complete Guide for Software Project Estimators** caters to the needs of all software project stakeholders from novice to expert It provides the valuable guidance needed to estimate the cost and time required to complete software projects within a reasonable margin of error for effective software development

Software Management Approaches: Project Management, Estimation, and Life Cycle Support Michael Haug, Eric W. Olsen, Gilles Vallet, Olivier Becart, 2011-06-28 C Amting Directorate General Information Society European Commission Brussels th Under the 4 Framework of European Research the European Systems and Software Initiative ESSI was part of the ESPRIT Programme This initiative funded more than 470 projects in the area of software and system process improvements The majority of these

projects were process improvement experiments carrying out and taking up new development processes methods and technology within the software development process of a company In addition nodes centres of expertise European networks organisations managing local activities training and dissemination actions complemented the process improvement experiments ESSI aimed at improving the software development capabilities of European enterprises It focused on best practice and helped European companies to develop world class skills and associated technologies to build the increasingly complex and varied systems needed to compete in the marketplace The dissemination activities were designed to build a forum at European level to exchange information and knowledge gained within process improvement experiments Their major objective was to spread the message and the results of experiments to a wider audience through a variety of different channels The European Experience Exchange I UR X project has been one of these dissemination activities within the European Systems and Software Initiative UR X has collected the results of practitioner reports from numerous workshops in Europe and presents in this series of books the results of Best Practice achievements in European Companies over the last few years

GAO Cost Estimating and Assessment Guide: Best Practices for Developing and Managing Capital Program Costs , **Project Management ToolBox** Dragan Z. Milosevic, 2003-06-16 Provides a rare look at the situational framework used in building a project management toolbox Includes real world examples of toolboxes used in a variety of project situations Bridges the gap between theoretical and applied project management

Making the Software Business Case Donald J. Reifer, 2001-09-05 Just the understanding and insights you will pick up about how people encounter and cope with combinations of technical social political and economic opportunities and challenges make the book a joy to read and worth much more than the price of it alone Barry Boehm from the Foreword This practical handbook shows you how to build an effective business case when you need to justify and persuade management to accept software change or improvement Based on real world scenarios the book covers the most common situations in which business case analyses are required and explains specific techniques that have proved successful in practice Drawing on years of experience in winning the battle of the budget the author shows you how to use commonly accepted engineering economic arguments to make your numbers sing to management The book provides examples of successful business cases along the way tables tools facts figures and metrics guide you through the entire analytic process Writing in a concise and witty style the author makes this valuable guidance accessible to every software engineer manager and IT professional Highlights include How and where business case analyses fit into the software and IT life cycle process Explanations of the most common tools for business case analysis such as present value return on investment break even and cost benefit calculation Tying the business process to the software development life cycle Packaging the business case for management consumption Frameworks and guidelines for justifying IT productivity quality and delivery cycle improvement strategies Case studies for applying appropriate decision situations to software process improvement Strategic guidelines for various business case analyses With this book in hand

you will find the facts examples hard data and case studies needed for preparing your own winning business cases in today's complex software environment Project Management for Modern Information Systems Brandon, Daniel M.,2005-12-31 This book describes and illustrates practices procedures methods and tools for IT project management that address project success for modern times Provided by publisher *Project Management* Dennis Lock,2018-10-24 This book was published in 2003 This exposition of the principles and practice of project management examines the entire process in detail from initial appraisal to final closedown demonstrating techniques that range from the simplest of manual charts to sophisticated computer systems The text is reinforced throughout with case examples and diagrams For this edition the text has been meticulously revised and updated and includes a new chapter on aspects of managing project risk **Quantifying Software** Capers Jones,2017-10-24 Software is one of the most important products in human history and is widely used by all industries and all countries It is also one of the most expensive and labor intensive products in human history Software also has very poor quality that has caused many major disasters and wasted many millions of dollars Software is also the target of frequent and increasingly serious cyber attacks Among the reasons for these software problems is a chronic lack of reliable quantified data This reference provides quantified data from many countries and many industries based on about 26 000 projects developed using a variety of methodologies and team experience levels The data has been gathered between 1970 and 2017 so interesting historical trends are available Since current average software productivity and quality results are suboptimal this book focuses on best in class results and shows not only quantified quality and productivity data from best in class organizations but also the technology stacks used to achieve best in class results The overall goal of this book is to encourage the adoption of best in class software metrics and best in class technology stacks It does so by providing current data on average software schedules effort costs and quality for several industries and countries Because productivity and quality vary by technology and size the book presents quantitative results for applications between 100 function points and 100 000 function points It shows quality results using defect potential and DRE metrics because the number one cost driver for software is finding and fixing bugs The book presents data on cost of quality for software projects and discusses technical debt but that metric is not standardized Finally the book includes some data on three years of software maintenance and enhancements as well as some data on total cost of ownership **Practical Guide of Software Development Project Management in Practice** Syed Ali Dilawer, Practical Software Estimation M. A. Parthasarathy,2003-02-25 A clearly written book that is a useful primer for a very complicated set of topics Capers Jones Chief Scientist Emeritus Software Productivity Research LLC Practical Software Estimation brings together today's most valuable tips techniques and best practices for accurately estimating software project efforts costs and schedules Written by a leading expert in the field it addresses the full spectrum of real world challenges faced by those who must develop reliable estimates M A Parthasarathy draws on the immense experience of Infosys one of the world's largest and most respected providers of IT enabled business

solutions to bring you the only book with detailed guidance on estimating insourced and outsourced software projects as well as projects that blend both approaches He demonstrates how to successfully utilize Function Point FP methods the industry s leading estimation model Then using real case studies he systematically identifies pitfalls that can lead to inaccurate estimates and offers proven solutions Coverage includes How to estimate all types of software projects including fresh development reengineering and maintenance How to incorporate the impact of core project elements on estimates scope environment experience and tools FP analysis from start to finish data and transaction functions general system characteristics and more FP methods for any platform or business function Innovative re estimation methods to track progress How to quote RFPs and prepare contracts fixed price time material and project execution lifecycle models Alternatives to FP Delphi COCOMO II and COSMIC FFP How to choose the right estimation tools Practical Software Estimation is the definitive reference for anyone who must estimate software projects accurately project and IT managers individual developers system designers architects executives consultants and outsourcers alike List of Figures List of Tables Foreword Preface Acknowledgments Chapter 1 Introduction Chapter 2 Role of Estimation in Software Projects Chapter 3 A Study of Function Point Analysis Chapter 4 Data Functions Chapter 5 Transactional Functions Chapter 6 General System Characteristics Chapter 7 Size Effort and Scheduling of Projects Chapter 8 Estimation Flavors Chapter 9 A Sense of Where You Are Chapter 10 Tips Tricks and Traps Chapter 11 Insourcing versus Outsourcing Chapter 12 Key Factors in Software Contracts Chapter 13 Project Estimation and Costing Chapter 14 Other Estimation Methods Chapter 15 Estimation Tools Chapter 16 Estimation Case Study Appendix A Reference Tables Transaction Function Counts Appendix B Reference Tables Data Function Points Bibliography Index

Software Assessments, Benchmarks, and Best Practices Capers Jones,2000 Teaching software professionals how to combine assessments qualitative information and benchmarking quantitative information this text aims to encourage better software analysis

The Economics of Software Quality Capers Jones,Olivier Bonsignour,2012 Poor quality continues to bedevil large scale development projects but few software leaders and practitioners know how to measure quality select quality best practices or cost justify their usage In *The Economics of Software Quality* leading software quality experts Capers Jones and Jitendra Subramanyam show how to systematically measure the economic impact of quality and how to use this information to deliver far more business value Using empirical data from hundreds of software organizations Jones and Subramanyam show how integrated inspection static analysis and testing can achieve defect removal rates exceeding 95 percent They offer innovative guidance for predicting and measuring defects and quality choosing defect prevention pre test defect removal and testing methods and optimizing post release defect reporting and repair This book will help you Prove that improved software quality translates into strongly positive ROI and greatly reduced TCO Drive better results from current investments in debugging and prevention Use quality techniques to stay on schedule and on budget Avoid hazardous metrics that lead to poor decisions Important note The audio and video

content included with this enhanced eBook can be viewed only using iBooks on an iPad iPhone or iPod touch

Software Development Patterns and Antipatterns Capers Jones, 2021-08-26 Software development has been a troubling since it first started There are seven chronic problems that have plagued it from the beginning Incomplete and ambiguous user requirements that grow by 2% per month Major cost and schedule overruns for large applications 35% higher than planned Low defect removal efficiency DRE Cancelled projects that are not completed 30% above 10 000 function points Poor quality and low reliability after the software is delivered 5 bugs per FP Breach of contract litigation against software outsource vendors Expensive maintenance and enhancement costs after delivery These are endemic problems for software executives software engineers and software customers but they are not insurmountable In *Software Development Patterns and Antipatterns* software engineering and metrics pioneer Capers Jones presents technical solutions for all seven The solutions involve moving from harmful patterns of software development to effective patterns of software development The first section of the book examines common software development problems that have been observed in many companies and government agencies The data on the problems comes from consulting studies breach of contract lawsuits and the literature on major software failures This section considers the factors involved with cost overruns schedule delays canceled projects poor quality and expensive maintenance after deployment The second section shows patterns that lead to software success The data comes from actual companies The section's first chapter on Corporate Software Risk Reduction in a Fortune 500 company was based on a major telecom company whose CEO was troubled by repeated software failures The other chapters in this section deal with methods of achieving excellence as well as measures that can prove excellence to C level executives and with continuing excellence through the maintenance cycle as well as for software development

Accelerating Business and IT Change: Transforming Project Delivery Alan Fowler, 2017-11-28 Despite two decades of investment in project management as many as 80 per cent of business change and IT projects continue to rack up cost overruns and fail to deliver their expected benefits Business people who must have more certainty in their project investments will find this book refreshing It contains commonsense but groundbreaking techniques that deal with just this challenge The authors far from rejecting current methods take an imaginative approach to encapsulating established best practices such as PRINCE2™ within a framework of new thinking innovative techniques and hard nosed portfolio management This book shows how project sponsors can radically improve the certainty of getting the benefits that they want and accelerate their projects to get them sooner rather than later or never Finance and portfolio managers will find techniques that provide them with the means for drilling down and tracking not only the costs but also the cash values of project benefits both tangible and intangible Business people and project managers will find ideas here that enable them to create and control change in communities of stakeholders which is the ultimate aim of the organizations that are investing time resources and money in projects of this kind *Accelerating Business and IT Change* is essential reading for anyone seeking to define the nature and value of what they

expect from their projects set realistic implementation schedules and then ensure that all the intended benefits are realized
Important The CD version of this product requires a Java Run Time environment If you are planning to use the CD in your office please check with your IT Department to make sure you will be able to use it *The Economics of Software Quality, Video Enhanced Edition* Capers Jones, Olivier Bonsignour, 2011-12-31 This is the video enhanced eBook version of the printed book It contains 55 minutes of video conversations choosing defect prevention pre test defect removal and testing methods and optimizing post release defect reporting and repair This book will help you Move beyond functional quality to quantify non functional and structural quality Prove that improved software quality translates into strongly positive ROI and greatly reduced TCO Drive better results from current investments in Quality Assurance and Testing Use quality improvement techniques to stay on schedule and on budget Avoid hazardous metrics that lead to poor decisions **Customs service**

modernization automated commercial environment progressing, but further acquisition management improvements needed. , *Software Project Management* Lawrence J. Peters, 2024-06-14 The management of a software project has been shown to be the number one factor in determining a software development project s success It has been found that most software projects fail because of poor management Not surprisingly most software development managers have not been trained in project management *Software Project Management Methods and Techniques* aims to remedy this situation in two ways familiarizing software developers with the elements of the project management discipline and providing fact based resources on practicing software project management Much like the checklist pilots go through prior to a flight this book provides a pre project checklist which enables the software engineering team to review and evaluate an extensive set of technical and sociopolitical risks which will help the software project manager and the team determine the project team s chances of success This same list and the individual question responses can be used later as part of the project s closeout process helping team members to improve their individual and collective abilities to assess risk Intended for both students and software project managers the book is organized along the lines of the five major functions of a software project manager planning scheduling and costing controlling staffing and motivating The basics of each of these functions are presented in a single chapter These are followed by a series of narrow topic presentations in the form of appendices that are intended to help solve specific problems that may occur during the conduct of a software project As in the main portion of the text the appendices include references that provide an avenue into further detail on the topic Designed to promote project success this approach has been taken because software projects are each unique undertakings such that providing a one size fits all approach will fail most of the time Departments of Transportation, Treasury and General Government, and Related Agencies Appropriations for Fiscal Year ... United States. Congress. Senate. Committee on Appropriations, 2004

Departments of Transportation, Treasury and General Government, and Related Agencies Appropriations for Fiscal Year 2004 United States. Congress. Senate. Committee on Appropriations. Subcommittee on Transportation, Treasury and General

Government, and Related Agencies,2004

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