



# **Somalia Operations Lessons Learned**

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**Mandates and Missions  
Rules of Engagement (ROE)  
Multinational Contingents**

**Execution, Logistics, Civil-Military  
Relief Organizations, Mogadishu**

# Somalia Operations Lessons Learned

**Gordon Lederman**



## **Somalia Operations Lessons Learned:**

**Somalia Operations: Lessons Learned**, 1995 Partial contents include I The Operational Context The U N and Peace Operations Joint Doctrine The Effects of the Operational Environment Situations and Missions II Operational Lessons Learned 1 Planning Mandates and Missions Mission Analysis Entry and Exit Strategies Multinational Conflicts Rules of Engagement Personnel Selection and Training Joint Planning 2 Deployment Airlift Sealift Pre Positioned Shipping Administrative Requirements 3 Conduct of Operation Command and Control Mission Execution Civil Military Operations Negotiations Intelligence 4 Support Communications and Interoperability In Country Logistics Medical Media Somalia Operations Carl Kenneth Allard, 1995 **Somalia Operations** Kenneth Allard, 2002 The American mission in Somalia presented U S forces with a variety of difficult operational challenges as they tried to bring peace to a county ravaged by natural and man made disasters After initial success in the summer of 1992 in restoring order and saving thousands of lives American soldiers clashed with Somali forces and were withdrawn in the spring of 1994 In the months that followed we have studied what the Somalia experience can teach us about peace missions and learned how we might improve our capabilities across the spectrum of joint operations This book represents the first time a new tool the Joint Universal Lessons Learned System is being used to evaluate an operation in its totality With it Colonel Kenneth Allard assesses the operation from its early stages of humanitarian relief through the de facto combat of peace enforcement He has organized the lessons learned for ease of reading and enlivened them with numerous concrete and anecdotal examples Although focused on the operational level the insights of this study should be of interest to strategists and policymakers as well Lessons are only truly learned when we incorporate them into our planning doctrine tactics and training a process which can take some time The author has taken the essential first step by identifying and articulating the hard lessons of Somalia with candor and objectivity But even as we resolve not to repeat mistakes we should not allow the tragic events in the latter stages of our Somalia operations to obscure the many things we did right These too are lessons ones to build upon as we prepare to meet further challenges in the complex world of peace operations Ervin J Rokke Lieutenant General United States Air Force President National Defense University **Somalia Operations** Department of Defense, National Defense University, U. S. Government, 2018-05-17 The American mission in Somalia presented U S forces with a variety of difficult operational challenges as they tried to bring peace to a country ravaged by natural and man made disasters After initial success in the summer of 1992 in restoring order and saving thousands of lives American soldiers clashed with Somali forces and were withdrawn in the spring of 1994 In the months that followed we have studied what the Somalia experience can teach us about peace missions and learned how we might improve our capabilities across the spectrum of joint operations This book represents the first time a new tool the Joint Universal Lessons Learned System is being used to evaluate an operation in its totality With it Colonel Kenneth Allard assesses the operation from its early stages of humanitarian relief through the de facto combat of peace enforcement He has

organized the lessons learned for ease of reading and enlivened them with numerous concrete and anecdotal examples. Although focused on the operational level the insights of this study should be of interest to strategists and policymakers as well. Lessons are only truly learned when we incorporate them into our planning doctrine tactics and training a process which can take some time. The author has taken the essential first step by identifying and articulating the hard lessons of Somalia with candor and objectivity. But even as we resolve not to repeat mistakes we should not allow the tragic events in the latter stages of our Somalia operations to obscure the many things we did right. These too are lessons ones to build upon as we prepare to meet further challenges in the complex world of peace operations.

Chapter I The Operational Context The U N and Peace Operations Joint Doctrine The Effects of the Operational Environment Situations and Missions Chapter II Operational Lessons Learned Planning Mandates and Missions Mission Analysis Entry and Exit Strategies Multinational Contingents Rules of Engagement ROE Personnel Selection and Training Joint Planning Deployment Airlift Sealift Pre positioned Shipping Administrative Requirements Conduct of Operations Command and Control Mission Execution Civil Military Operations Negotiations Intelligence Support Communications and Interoperability In Country Logistics Medical Media Chapter III Conclusions Appendix A Selected Bibliography Joint Publications Multi Service Publications U S Army Publications U S Navy Publications U S Marine Corps Publications U S Air Force Publications National Defense University Publications Appendix B Humanitarian Relief Organizations Active in Somalia United Nations Humanitarian Agencies

*Somalia Operations : Lessons Learned* United States. Department of Defense, 1995

**Restoring and Maintaining Order in Complex Peace Operations** Michael J. Kelly, 2023-09-20 This volume contains a detailed study of the applicable international law relevant to peace operations in the context of collapsed states in the establishment of safe havens or in a general enforcement role. It discusses the interaction and the often complex legal relationships between non government humanitarian actors relevant UN agencies the warring parties and international peace forces under international law and practice. In particular the book deals with issues concerning the implications of contemporary peace operations for military forces in terms of force structure operating procedures and training. The book focuses on the often overlooked but critical issues of the interim administration of law and order in complex operations and on the reconstruction of a local capability in this regard. Many contemporary operational challenges are analysed including the Balkans and the Middle East. In particular the book includes a detailed case study of Somalia based on the author's personal knowledge experience and access to information on the ground in his capacity as military legal adviser to the Australian Defence Force Contingent in Somalia.

**Joint Force Quarterly** , 1997

Joint Force Quarterly is published for the Chairman Joint Chiefs of Staff by the Institute for National Strategic Studies National Defense University to promote understanding of the integrated employment of land sea air space and special operations forces. The journal focuses on joint doctrine coalition warfare contingency planning combat operations conducted by the unified commands and joint force development.

*Reorganizing the Joint Chiefs of Staff* Gordon

Lederman,1999-11-30 The Goldwater Nichols Department of Defense Reorganization Act of 1986 is the most important legislation to affecting U S national defense in the last 50 years This act resulted from frustration in Congress and among certain military officers concerning what they believed to be the poor quality of military advice available to civilian decision makers It also derived from the U S military s perceived inability to conduct successful joint or multi service operations The act passes after four years of legislative debate designated the Chairman of the Joint Chiefs of Staff as the principal military advisor to the President and sought to foster greater cooperation among the military services Goldwater Nichols marks the latest attempt to balance competing tendencies within the Department of Defense namely centralization versus decentralization and geographic versus functional distributions of power As a result of the Goldwater Nichols Act the Chairman of the Joint Chiefs has achieved prominence but his assignment is somewhat contradictory the spokesman and thus the advocate for the Commander in Chief while simultaneously the provider of objective advice to the President While the act did succeed in strengthening the CINCs authority and in contributing to the dramatic U S achievements in the Gulf War the air and ground campaigns revealed weaknesses in the CINCs capability to plan joint operations In addition the increased role of the military in ad hoc peacekeeping operations has challenged the U S military s current organizational structure for the quick deployment of troops from the various services Rapid technological advances and post Cold War strategic uncertainty also complicate the U S military s organizational structure

**Civil Wars, Insecurity, and Intervention** Barbara F.

Walter,Jack L. Snyder,1999 Since the end of the Cold War a series of costly civil wars many of them ethnic conflicts have dominated the international security agenda This volume offers a detailed examination of four recent interventions by the international community

The Oxford Handbook of United Nations Peacekeeping Operations Joachim Koops,Norrie

MacQueen,Thierry Tardy,Paul D. Williams,2015-07-09 The Oxford Handbook on United Nations Peacekeeping Operations presents an innovative authoritative and accessible examination and critique of the United Nations peacekeeping operations Since the late 1940s but particularly since the end of the cold war peacekeeping has been a central part of the core activities of the United Nations and a major process in global security governance and the management of international relations in general The volume will present a chronological analysis designed to provide a comprehensive perspective that highlights the evolution of UN peacekeeping and offers a detailed picture of how the decisions of UN bureaucrats and national governments on the set up and design of particular UN missions were and remain influenced by the impact of preceding operations The volume will bring together leading scholars and senior practitioners in order to provide overviews and analyses of all 65 peacekeeping operations that have been carried out by the United Nations since 1948 As with all Oxford Handbooks the volume will be agenda setting in importance providing the authoritative point of reference for all those working throughout international relations and beyond

The Militarisation of Peacekeeping in the Twenty-First Century James

Sloan,2011-11-01 Since the end of the last century UN peacekeeping has undergone a fundamental and largely unexamined

change Peacekeeping operations long expected to use force only in self defence and to act impartially are now increasingly relied upon by the Security Council as a means to maintain and restore security within a country The operations are established under Chapter VII of the UN Charter and some are empowered to use all necessary measures language traditionally reserved for enforcement operations Through a close examination of these twenty first century peacekeeping operations including operations in Sierra Leone the Democratic Republic of the Congo Liberia C te d Ivoire Haiti and the Darfur region of the Sudan the book shows that they are for the most part fundamentally ill suited to the enforcement type tasks being asked of them The operations which are under funded under equipped and whose troops are under trained frequently lurch from crisis to crisis There is scant evidence some 10 years on that matters are likely to improve The book argues that bestowing enforcement type functions on a peacekeeping operation is misconceived Such operations are likely to be unsuccessful in their enforcement type tasks thereby causing serious damage to the excellent reputation of UN peacekeeping and the UN more broadly In addition because such operations are more likely to be perceived as partial their ability to carry out traditional non forceful peacekeeping tasks may be impeded Finally the Security Council s practice of charging peacekeeping operations with enforcement functions lessens the pressure on the Council to work to establish genuine enforcement operations ie operations that are considerably better suited to restoring peace and security Dr Sloan is able to show in knowledgeable detail not only what has changed over the years but also what has brought these changes about His analysis leads him to offer not only well informed insights but critical observations too This book is a pleasing combination of detailed scrutiny of topics already familiar provisional measures consent so called Chapter VI1 2 action implied powers and a rigorous questioning as to their place in or indeed relevance at all to militarised peacekeeping The reader will find much new terrain traversed and plenty of out of the box thinking From the foreword by Dame Rosalyn Higgins

*Armed Humanitarians* Robert C. DiPrizio, 2002-09-27 Since the end of the Cold War the US military has found itself embroiled in many operations other than war most controversially in humanitarian interventions DiPrizio examines the factors that lay behind decisions to send in troops analyzing the decision making process and its constraints

**Coercive Inducement and the Containment of International Crises** Donald Charles Daniel, Bradd C. Hayes, Chantal de Jonge Oudraat, 1999 The concept of a middle ground between simple peace enforcement and traditional peacekeeping by lightly armed observers has been both ill defined and controversial But the authors of this thoughtful yet challenging volume make a strong case for both the practicability and the desirability of such operations Coercive inducement the term was suggested by Kofi Annan when he was undersecretary general for peacekeeping is a form of coercive diplomacy that relies more on the deployment and demonstration of military force than on the use of force per se In the absence of such an option the international community finds it hard to respond to a variety of crises including ones that can spiral into genocide After first laying out general principles the book explores four recent UN operations in Somalia Rwanda Bosnia and Haiti in which

coercive inducement was particularly relevant and then presents operational guidelines for its use. Clear sighted and pragmatic throughout the authors conclude by suggesting when and to what extent the international community should commit itself to undertake coercive inducement.

**Soldiers and Civil Power** Thijs Brocades Zaalberg, 2006 Since the Cold War peace operations have become the core focus of many Western armed forces. In these operations the division between civil and military responsibilities often rapidly blurs. Among policy makers and in military circles a debate has erupted regarding the scope of the military in stabilizing and reconstructing war torn societies. Should soldiers who primarily prepare for combat duties observe a strict segregation between the military sphere and the civilian sphere or become involved in nation building? Should soldiers be allowed to venture into the murky arena of public security civil administration humanitarian relief and political and social reconstruction? In *Soldiers and Civil Power* Thijs Brocades Zaalberg draws on military records and in depth interviews with key players to examine international operations in the 1990 s in Cambodia Somalia Bosnia and Kosovo. Focusing his historical analysis on the experiences of various battalions in the field he reveals large gaps between this tactical level of operations political strategic decision making and military doctrine. By comparing peace operations to examples of counterinsurgency operations in the colonial era and military governance in World War II he exposes the controversial but inescapable role of the Western military in supporting and even substituting civil authorities during military interventions. At a time when US forces and its allies struggle to restore order in Iraq and Afghanistan Brocades Zaalberg s in depth study is an invaluable resource not only for military historians but anyone interested in the evolving global mission of armed forces in the twenty first century.

**Uncertain Warriors** David Fitzgerald, 2023-11-09 In an era where history had supposedly ended what was an Army for? This question confronted the US Army at the end of the Cold War. Although public support for the military remained high fewer were sending their children to enlist and questions were raised about the uncertainty of future operations. How would Army leaders prepare soldiers for difficult peacekeeping operations that called for a more human oriented approach in light of the promises of high tech warfare? How best to navigate the broader debates about changing gender and sexual norms in American society? Pulled in different directions the Army struggled to put forward a compelling vision of who and what the American soldier should be. In *Uncertain Warriors* David Fitzgerald reveals how in response to this uncertainty they eventually fell back on an older vision of martial masculinity embracing a warrior ethos that was meant to define the contemporary American soldier.

**Conventional Coercion Across the Spectrum of Operations** David E. Johnson, Karl P. Mueller, William H. Taft (V.), 2002 The raison d'être for any military is to deter an adversary from acting inimically to a nation s interests or if deterrence fails to coerce him into ceasing the actions. After defining terms and reviewing the literature on coercion this report looks at the utility of the military as a coercive instrument. The authors analyze cases that provide insights into conventional coercion. They conclude by stressing the unchanged nature of coercion and that only a thorough understanding of our adversaries and of our own will and capabilities

will yield a successful coercive strategy      **The Army Command Post and Defense Reshaping 1987-1997** Mark D. Sherry,2008      *Comprehensive Report on Lessons-learned from United Nations Operation in Somalia ,1995*      Collective Conflict Management and Changing World Politics Joseph Lepgold,Thomas George Weiss,1998-05-28 For several decades the debate over collective security the idea that alliances are problematic and that all nations should pledge to come to the aid of any nation that is a victim of aggression has been polarized Collective Conflict Management and Changing World Politics probes the international and domestic conditions under which collective security tends to work or not and questions if the end of the Cold War makes success more or less likely than before The contributors conclude that collective conflict management is possible under specific situations as they enumerate various domestic and international requisites that circumscribe such possibilities      *The Army Command Post and Defense Reshaping 1987-1997* Mark D. Sherry,2010-11-29 The U S Army underwent a decade of significant transformation between 1987 and 1997 that affected strategy force requirements structure and basing requirements The end of the Cold War provided the initial impetus for defense reshaping and drove the pace and depth of change Reductions in forces and installations and deferred procurement of the next generation of military equipment overlapped with efforts to adapt the Army to a new global security environment



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like the name suggests are used to carry voice traffic

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trunk configuration example in the figure vlans 10 20 and 30 support the faculty student and guest computers pc1 pc2 and pc3 the f0 1 port on switch s1 is configured as a trunk port and forwards traffic for vlans 10 20 and 30 vlan 99 is configured as the native vlan

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site to site vpns are extensions of the classic wans an organization can use site to site vpn to connect a branch office to the headquarters network for example in site to site vpns the traffic is routed through a vpn gateway such as a router pix firewall appliance or an adaptive security appliance asa

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vlan trunking protocol vtp is a cisco layer 2 messaging protocol that manages the addition deletion and renaming of vlans on a network wide basis virtual local area network vlan trunk protocol vtp reduces administration in a switched network when you configure a new vlan on one vtp server the vlan is distributed through all switches

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feb 14 2020 part 1 verify the default vlan configuration part 2 configure vlans part 3 assign vlans to ports background vlans are helpful in the administration of logical groups allowing members of a group to be easily moved changed or added this activity focuses on creating and naming vlans and assigning access ports to specific vlans

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switching switches traditionally operate at layer 2 although many are capable of layer 3 routing functions as well at layer 2 they primarily work with ethernet frames and mac addresses when frames are sent through the network they are rewritten by layer 3 devices

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