



The Spirit of Public Administration by H George Frederickson

H. George Frederickson's "The Spirit of Public Administration" is an informative yet drab look at motivating public administrators. Frederickson discusses a wide variety of topics that would be useful to any public administrator, but the verbiage used is a bit difficult for an individual that may be entering into the service field "The Spirit of Public Administration is broken down into three parts. These parts are:

1. Governance, Politics, and the Public
2. Ethics, Citizenship, and Benevolence in Public Administration

Frederickson did take the initiative to explain public administration and some of its functions before going in-depth on different facets of the role. Some great topics discussed were governance, fairness and social equity, and ethics and public administration.

Frederickson begins in Chapter 1 by explaining that "public administration is both a profession and field of study (p. 19)." This statement is very exact. Often times public administrators focus on the profession and do not practice studying their role in society. "The word administration is the subject of extended study, analysis, and discourse (p. 19)." Meaning the role of the public administrator is to lead along with learning as they progress through their careers. Also, in the chapter, Frederickson addresses ways in which to encourage citizen involvement in government. Frederickson acknowledges Benjamin Barber, Strong Democracy: Participatory Politics for a New Age, 11-point suggestion in achieving the goal:

1. Television town meetings and a civic communications cooperative
2. Civic education and equal access to information: a civic education postal act and a civic videotext service.
3. Supplementary institutions, including representative town meetings, office holding by lot, decriminalization, and lay justice
4. A national initiative and referendum process
5. Election by slot, sortition and rotation
6. Vouchers and the market approach to public choice
7. National citizenship and common action: universal citizen service and related volunteer programs and training and employment opportunities
8. Neighborhood citizenship and common action: extensive volunteerism and sweat-equity

Frederickson evaluates that some of these suggestions may be impractical. As an African-American citizen, all of the suggestions seemed impractical. Often times, minority populations do not have the time to participate in meetings and volunteerism. A more effective way may be informative newsletters that provide alternate solutions that are not as time-consuming.

Chapter 2 and 3 discusses the political aspect of public administration and governance. In Chapter 2, Frederickson discusses the theory on which his book is based upon, the Hamiltonian tradition. This chapter makes valid points in how important it is for administrators to be versed in politics. Administrators are not delegated p

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