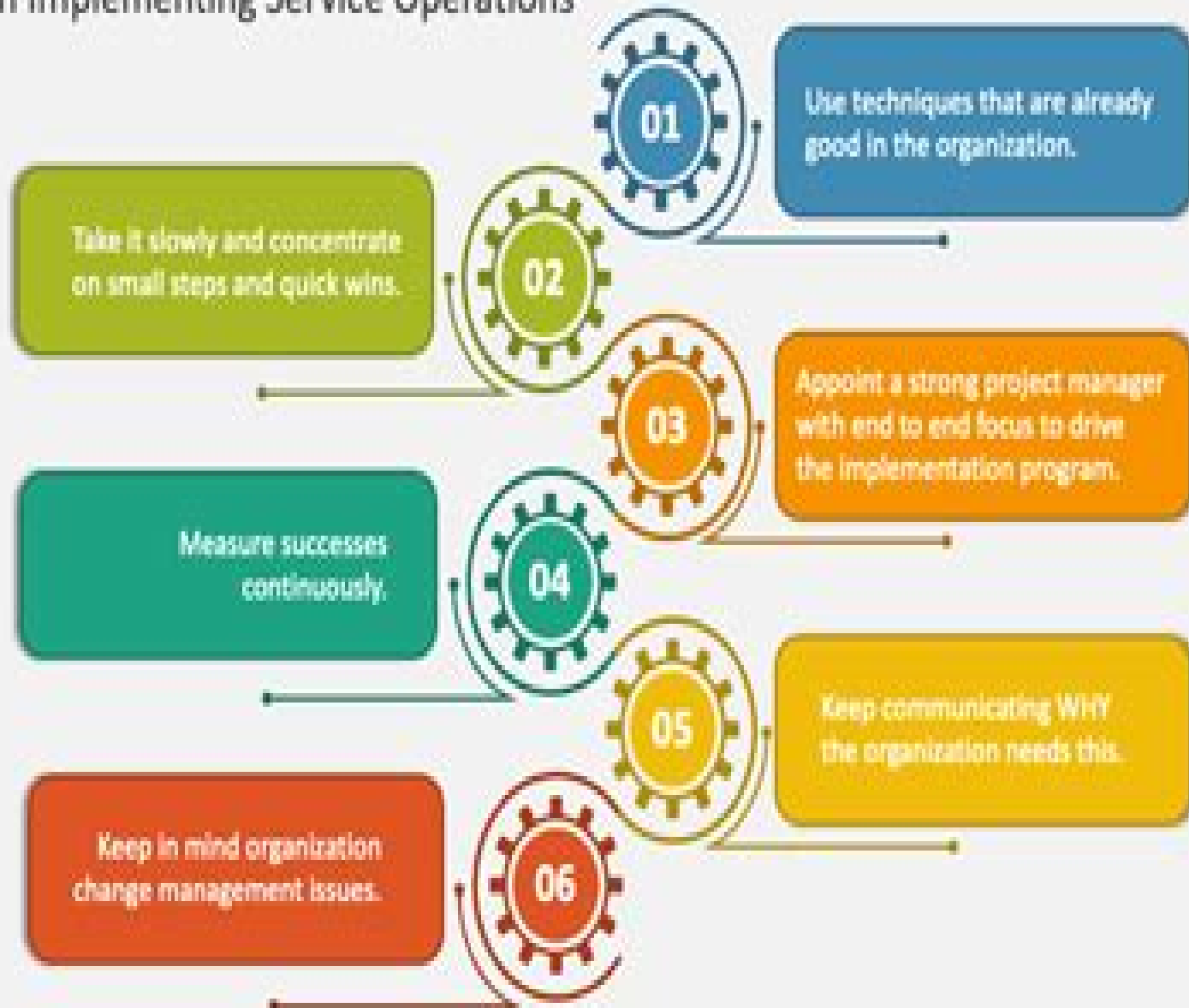


SERVICE OPERATIONS MANAGEMENT

Factors in Implementing Service Operations



The Management Of Service Operations

Robert Johnston, Graham Clark



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types of organizations such as public sector voluntary mass transport services professional services retailers internet services tourism and hospitality to reflect the diversity of the service sector Combines a practical approach with detailed theoretical underpinning to provide balanced coverage Accessible the contents are structured around 5 key tasks thus breaking the subject into manageable chunks Pedagogical features each chapter provides definitions of key terms and constructs identifies key operations management issues highlights a number of questions ideas frameworks approaches and techniques showing how managers can improve their performance real world illustrations chapter summaries case exercises Further questions and reading Instructors Manual Picture caption Front cover Spine Back Cover Full ISBN 0173 63922 6 *Service Operations Management* James A. Fitzsimmons, Robert S. Sullivan, 1982-01-01 Includes index *Public Service Operations Management* Zoe Radnor, Nicola Bateman, Ann Esain, Maneesh Kumar, Sharon Williams, David Upton, 2015-07-30 How do policy makers and managers square the circle of increasing demand and expectations for the delivery and quality of services against a backdrop of reduced public funding from government and philanthropists Leaders executives and managers are increasingly focusing on service operations improvement In terms of research public services are immature within the discipline of operations management and existing knowledge is limited to government departments and large bureaucratic institutions Drawing on a range of theory and frameworks this book develops the research agenda and knowledge and understanding in public service operations management addressing the most pressing dilemmas faced by leaders executives and operations managers in the public services environment It offers a new empirical analysis of the impact of contextual factors including the migration of planning systems founded on MRP ERP and the adoption of industrial based improvement practices such as TQM lean thinking and Six Sigma This will be of interest to researchers educators and advanced students in public management service operations management health service management and public policy studies **Operations Management for Service Industries** Glenn Bassett, 1992-11-18 Effective service delivery requires a transition from high volume long run operations to low volume short run output In conventional terms inefficiency is inherent in such a shift The Japanese experience suggests however that this convention is in error success is available if we can only organize operations away from capital toward labor intensiveness with emphasis on multipurpose machinery and multiskilled workers as the foundation Wholly new devices that accept the inevitability of bottlenecks and focus on managing them are required for managing work flow A century of mass production has set in place habits and concepts of operations management that are inappropriate to the need A new vision is needed This book outlines an operations vision based on proven principles of management and organization science that can guide the way into an emerging service era Glenn Bassett looks at a variety of service industries from the perspective of cost and quality management He argues the basic inevitability of suboptimized plant and equipment utilization The potential for conflict between commodity and noncommodity dimensions of service is examined Basic methods of cost control and work flow management are described The varied and sometimes shifting bases

of service quality are described in considerable detail industry by industry where necessary Methods for selecting and training effective service providers are reviewed Reform of government service as metaphor and model for the service revolution is detailed The focus always is on sound cost effective high quality service delivery using the best available operations methods It is sound operations management that will contribute genuine value to tomorrow s service industries The basics of that discipline are the subject of this book **Managing Service Operations** Bill Hollins,Sadie Shinkins,2006-09-18 Bill Hollins continues his practical investigation of design in the service sector In this new book with Sadie Shinkins he provides a down to earth approach to an important topic in the field Naomi Gornick Honorary Professor University of Dundee Guiding readers through each stage in the design and implementation of service operations this book combines lively examples that are easy to relate to with clearly explained theory Throughout chapters contain pedagogical features that will help students to get the most from the ideas and examples being presented in the book They include Chapter objectives Short cases Student exercises Chapter summaries Further reading section A glossary of key terms

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