
Tax Reform in Developing Countries

What constitutes successful tax reform? A review of developing country experience

Javad Khalilzadeh-Shirazi and Anwar Shah

Tax reform has become an increasingly important element of adjustment programs in developing countries supported by the World Bank and IMF. Balance of payments disequilibria often have their origins in inappropriate fiscal policies, and there is a growing recognition that fiscal imbalances cannot be addressed simply by curtailing expenditure. Moreover, tax systems of many developing countries are often distortionary and also contribute significantly to distributional problems. Restructuring tax systems is thus perceived to be critical for the success of both macroeconomic and structural reform policies.

A World Bank research project, initiated in early 1988, examined the experience with tax reform in ten developing countries with a view toward drawing lessons for other countries contemplating similar reforms. The countries included in the study were Bolivia, Colombia, Jamaica, Indonesia, Malawi, Mexico, Morocco, the Republic of Korea, Turkey, and Zimbabwe. The results of the project, as well as of recent Bank research on a number of specific tax policy issues, were reviewed at a conference held at the Bank in

March 1990. This article aims to highlight the main themes that emerged and the conclusions of the discussions.

Impetus for reform

The review of tax reform experiences indicates that tax structures in most developing countries are:

- complex—difficult to administer and comply with;
- inelastic—unresponsive to growth and the changing structure of economic activity;
- inefficient—introduce serious economic distortions while often raising relatively little revenues;
- inequitable—treat individuals and businesses in similar circumstances differently; and
- unfair—tax administration and enforcement are selective and favor those with the ability to defeat the system.

Most developing countries also face a common set of fiscal problems. There is a heavy reliance on import duties and export taxes, which undermines their long-term international competitiveness, while the potential to raise revenue through consumption taxes is not exploited. Agricultural incomes, fringe benefits, and, in some countries, public sector wages are not taxed, while taxes on unearned income, property, and wealth contribute only a small proportion of total revenues. As a consequence, personal and corporate income taxes are levied on narrow tax bases at high rates.

The existing tax systems are also widely used to advance wide ranging and often conflicting economic policy objectives, such as revenue enhancement, industrial and regional

development, savings, investment, employment, and export promotion. A common practice is to levy preferential tax rates, or provide exemptions or special deductions for the preferred activity. Revenue foregone to encourage specific activities is termed a "tax expenditure" in the public finance literature. For example, to promote investment in less developed regions, many countries allow an initial tax-free period (tax holiday). However, given poor compliance and enforcement, such measures are often ill-suited to achieving individual policy objectives and simply lead to increased inefficiency as other activities have to be taxed at even higher levels.

In recognition of these factors, many countries have been reforming and many more have begun to critically evaluate their tax systems. The broad goal of tax reform is to secure an efficient tax system based on taxes that are politically feasible and administratively practicable, and produce sufficient revenue with a minimum of economic distortion. Although the scope for tax reform varies from country to country depending on the nature of the initial tax system, administrative constraints, and the government's social and economic priorities, some general conclusions about the appropriate direction of tax reform can be drawn from the experience of the ten countries mentioned above.

Lessons from tax reform

Broadening the tax base and lowering tax rates should be the foremost goal of any tax reform initiative in developing countries. Developing countries typically levy high tax rates on narrow bases, encouraging tax evasion and com-

The World Bank hosted a conference in March 1990 to review tax reform experiences in developing countries and to discuss a range of issues—including taxation of foreign investment, resources and financial institutions, design of indirect taxes, tax incidence, tax policy models, and tax policy and economic growth—that are expected to dominate tax policy discussions in the 1990s. A conference volume edited by these authors will soon be published by the World Bank.

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Tax Reform in Developing Countries Malcolm Gillis, 1989 This volume presents the work of experts on the tax reform in several developing countries from the restructuring of the economy of post war Japan to the 1986 reforms in Jamaica This study is based on the conference convened by the Center for International Development Research of the Institute of Policy Sciences at Duke University in April 1988 *Tax Reform in Developing Countries* James Alm, Jorge Martinez-Vazquez, 2015 In recent decades countries around the world have seen a wide diversity of tax reforms both in major systematic changes and through more specific areas of tax such as value added and income tax The results of these reforms however have been unequal and many issues remain unresolved With advances in globalization technology and regional integration the issue of adapting tax systems in developing countries to new economic environments is becoming ever more pressing This research review surveys the best research from the past three decades on tax reform in developing countries to highlight the state of knowledge of tax reform analyse useful policy options and present new and critical approaches to this critical issue Law Reform in Developing and Transitional States Timothy Lindsey, 2007 Law reform in developing countries has become an increasingly topical subject in recent years A critical issue is why so many law reform projects in developing economies are regarded by their sponsors and recipients as unsuccessful This informative book examines examples of law reform projects in post socialist and post authoritarian states in Asia identifies common problems proposes analytical frameworks for understanding the problems identified Though parallels between Asian models and those in developing states elsewhere in the world are strong the book has been developed to avoid suggestion that the issues covered are somehow peculiarly Asian indeed it is shown that cultural relativist approaches to Asia are unsustainable This is an invaluable reference for those involved in the areas of development economics Asian studies and comparative politics Taxation in Ghana: a Fiscal Policy Tool for Development Dr. George Appiah-Sokye, 2021-07-01 The first edition of this book *Taxation in Ghana A Fiscal Policy Tool for Development* is the product of considerable tax research from 1943 to 2018 spanning a period of 75 years and grounded in knowledge and concepts as well as applications through an extended period of tax practice teaching and learning combined with international exposure A lot of insights have been illuminated based on lessons learned and drawn from other countries including the United States of America to enrich the contents Against the backdrop of the dynamic nature of taxation and fiscal policy Most of the existing taxation books in Ghana focused on tax practice So the purpose of this book is to bridge the taxation scholarship gap In addition to traditionally treated topics in most taxation books in Ghana the novelty in this book is the inclusion of important topics on tax planning tax reforms and tax administration and many more As a result specific recommendations have been proffered for the consideration of policy makers in developing countries References and Acts of Parliament supported by appendices have been provided for further studies on the subject A true story of the first major oil discovery in Ghana by Mr George Yaw Owusu with M Rutledge McCall published 2017 in the

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The Theory and Practice of Tax Reform in Developing Countries Ehtisham Ahmad, Ehtisham Ahmad, Nicholas Stern, 1991-07-26 Study on tax reform from basic economic principles with emphasis to guidelines for a practical tax reform for Pakistan

Tax Reform in Developing Countries Wayne R. Thirsk, 1997 Tax Reform in Developing Countries carefully examines the experience of eight developing countries that have undergone and in some instances are still undergoing significant and comprehensive tax reform The countries are Bolivia Colombia Indonesia Jamaica Korea Mexico Morocco and Turkey It draws on their experiences to find lessons learned and to see how they may be applied to other countries on the road to tax reform Equal attention is given to the process of tax reform how it is implemented and the substance or results of reform efforts Throughout the focus is on the practical rather than the theoretical aspects of tax reform

Fiscal Reforms in the Least Developed Countries Chandra K. Patel, 1997-01-01 The empirical research in this volume provides an analysis of the experience of the fiscal reforms carried out since the early 1980s in four different LDCs Bangladesh The Gambia Malawi and the United Republic of Tanzania The case studies examine the nature and budgetary impact of the fiscal reforms in these countries assess the extent to which reforms have achieved their objectives and discuss the major obstacles to the success of fiscal reform

Fiscal Reform and Structural Change in Developing Countries Guillermo Perry, 2000

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