# Executive Summary

THE U.S. SYSTEM for protecting people who volunteer to participate in research is widely perceived to need improvement. A major concern is that the linchpins of the protection system—institutional review boards (IRBs)—are overloaded and underfunded and so may not be able to adequately protect participants from harm in high-risk research, such as clinical trials of experimental drugs.

Three other concerns-often voiced about research in the social, behavioral, and economic sciences (SBES), but generally applicable to human participant protection—are important. The first is that the review process too often focuses on documenting consent to participate in research so as to satisfy the letter of federal requirements, when IRBs and researchers instead need to focus on developing the most effective processes for helping individuals reach an informed, voluntary decision about participation. The second concern is that IRBs, researchers, and the entire human participant protection system may pay too little attention to the challenge of countering increasing threats to the confidentiality of research data because of technological and other changes, such as the ability to readily access and link large databases through the Internet. The third concern is that the review process may delay research or impair the integrity of research designs, without necessarily improving participant protection, because the type of review is not commensurate with risk-for example, full board review for minimal-risk research that uses such methods as surveys, structured interviews, participant observation, laboratory experiments, and analyses of existing data.

#### PANEL CHARGE AND SCOPE

The Panel on Institutional Review Boards, Surveys, and Social Science Research was established by the Committee on National Statistics and the Board on Behavioral, Cognitive, and Sensory Sciences, both standing committees of the National Academies' National Research Council. The panel was charged to examine the structure, function, and performance of the IRB system as it relates to SBES research and to recommend research and practice to improve the system.

# The American Federal Executive A Study Of The Social And Personal

Paul Wasserman, Mary Lee Bundy

# The American Federal Executive A Study Of The Social And Personal:

The American Federal Executive ,1975 **The American federal executive** W. Lloyd Warner, 1963 The American Federal Executive; a Study of the Social and Personal Characteristics of the Civilian and Military Leaders William The American Federal Executive. A Study of the Social and Personal Characteristics of the Lloyd Warner, 1963 Civilian and Military Leaders of the United States Federal Government. By W.L. Warner, Paul P. Van Riper, Norman H. Martin, Orvis F. Collins William Lloyd WARNER, Orvis Floyd COLLINS, Norman Hodgins MARTIN, Paul Pritchard VAN RIPER.1963 The American Federal Executive. A Study of the Social and Personal Characteristics of the Civilian and Military Leaders of the United States Federal Government. By W. Lloyd Warner [and Others], Etc William Lloyd **WARNER.1963** The Federal Civil Service--history, Organization, and Activities United States Civil Service Commission. The Higher Civil Service in the United States Mark W. Huddleston, William W. Boyer, 2010-11-23 Every time Library, 1968 control of the U S presidency is passed from one party to another the entire top layer of the executive branch changes Thousands of men and women take down their pictures pack up their desks and move back into private life just as others dust off their pictures and move in The U S stands alone in this respect Nearly every other advanced democracy is managed save for elected officials and a few top aides by an elite cadre of top civil servants selected by highly competitive examinations Hudleston and Boyer tell the story of U S efforts to develop higher civil service beginning with the Eisenhower administration and culminating in the passage of the Civil Service Reform Act of 1978 Arguing that the highly politicized U S system simply hasn t worked they examine why and how reform efforts have failed and offer a series of recommendations for the future A Program of Research Into the Identification of Manpower Requirements Paul Wasserman, Mary Lee Bundv.1969 Personnel Literature United States. Office of Personnel Management. Library, 1981 Generals in the **Palacio** Roderic A. Camp, 1992 While there is considerable literature on civilian military relations worldwide there is as yet no study of the Mexican military Despite their intense desire to remain unexamined Camp's portrait of the Mexican military from 1946 to 1990 takes us inside their world to examine their values relationships backgrounds education and promotion patterns and considers these findings in the context of Mexican society and politics Camp provides fresh empirical data for testing claims concerning civil military relations worldwide Civil Service Journal ,1963 The Bureaucratic Labor Market Thomas A. DiPrete, 2013-11-11 A description of the jobs in a labor force an occupational description of it is an abstraction for describing the flow of concrete work that goes through one or more employing organizations the flow of work proba bly changes at a higher speed than the system for abstracting a descrip tion of its occupations and jobs A career system is an abstraction for describing the flow of workers through a system of occupations or jobs and thus is doubly removed from the flow of work The federal civil service however ties many of the incentives and much of the authority to the flow of work through the abstractions of its career system and still more of them through its system of job descriptions The

same dependence of the connection between reward and performance on abstractions about jobs and careers characterizes most white collar work in large organizations. The system of abstractions from the flow of work of the federal civil service described here by Thomas A DiPrete is an institution a set of valued social practices created in a long and complex historical process. The system is widely imitated especially in American state and local governments but also in the white collar parts of many large private corporations and nonprofit organizations and to some degree by gov ernments abroad DiPrete has done us a great service in studying the historical origins of this system of abstractions especially of the career abstractions

Hearings, Reports and Prints of the Senate Committee on Post Office and Civil Service United States. Congress. Senate. Committee on Post Office and Civil Service, 1963 Politics within the State Ben Ross Schneider, 2010-11-23 Brazil was one of the most successful examples of state led industrialization in the post 1945 era Yet on the surface the Brazilian bureaucracy appears highly fragmented personalized and ad hoc Ben Ross Schneider looks behind this fa ade to explain how the Brazilian bureaucracy contributes to industrialization by analyzing career patterns and appointments which structure incentives and power more than formal organizations or institutions Politics and personalism of the right sort Schneider argues can in fact enhance policy effectiveness and state capacity Federal Pay Legislation. Hearings ... 88-1, 2 ... Sept. 5, 1963; May 4, 7, 11, 14, 18, 22, 25, 1964 United States. Congress. Senate. Post Office and Civil Service, 1964 Hearings United States. Congress. Senate. Committee on Post Office and Civil Service, 1963 The Executive United States. Department of the Army, 1966 U.S. Environmental Protection Agency Library System Book Catalog Holdings as of July 1973 United States. Environmental Protection Agency. Library Systems Branch, 1974 Management and the Executive .1979 The Executive; Philosophy, Problems, Practices United States Department of the Army, 1966

Unveiling the Magic of Words: A Report on "The American Federal Executive A Study Of The Social And Personal"

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