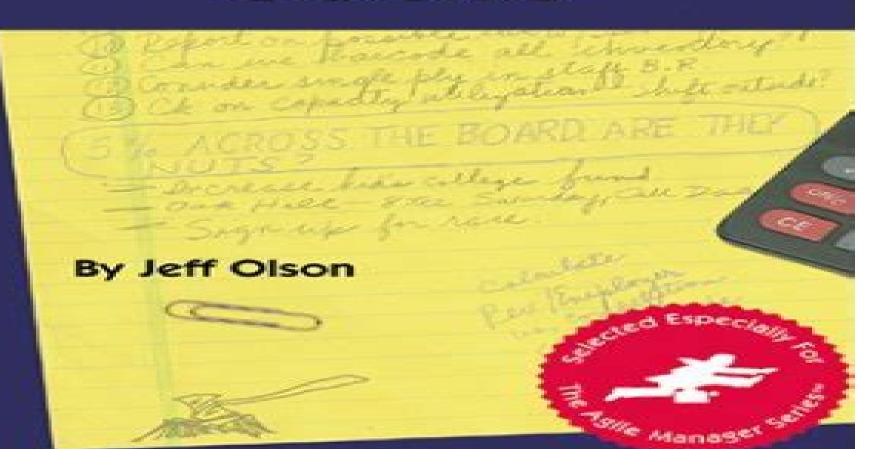
The Agile Manager's Guide To

CUTTING



The Agile Managers Guide To Cutting Costs The Agile Manager Series

Todd C. Williams

The Agile Managers Guide To Cutting Costs The Agile Manager Series:

The Agile Manager's Guide to Cutting Costs Jeff Olson,1997 The Agile Manager's Guide to Effective **Performance Appraisals** Rebecca M. Saunders, 2001 The appraisal system outlined in this book can help managers to effectively and fairly evaluate employees Managers will be able to create a system that will set useful objectives document employee performance administer appraisal meetings with a minimum of stress assess poor performers in a constructive way and stay within legally defendable boundaries This appraisal method provides a firm foundation for managers that can relieve the pressure of decisions about pay raises promotions transfers or terminations The Project Manager's Guide to Mastering Agile Charles G. Cobb, 2015-01-27 Streamline project workflow with expert agile implementation The Project Management Profession is beginning to go through rapid and profound transformation due to the widespread adoption of agile methodologies Those changes are likely to dramatically change the role of project managers in many environments as we have known them and raise the bar for the entire project management profession however we are in the early stages of that transformation and there is a lot of confusion about the impact it has on project managers There are many stereotypes and misconceptions that exist about both Agile and traditional plan driven project management Agile and traditional project management principles and practices are treated as separate and independent domains of knowledge with little or no integration between the two and sometimes seen as in conflict with each other Agile and Waterfall are thought of as two binary mutually exclusive choices and companies sometimes try to force fit their business and projects to one of those extremes when the right solution is to fit the approach to the project It s no wonder that many Project Managers might be confused by all of this This book will help project managers unravel a lot of the confusion that exists develop a totally new perspective to see Agile and traditional plan driven project management principles and practices in a new light as complementary to each other rather than competitive and learn to develop an adaptive approach to blend those principles and practices together in the right proportions to fit any situation There are many books on Agile and many books on traditional project management but what s very unique about this book is that it takes an objective approach to help you understand the strengths and weaknesses of both of those areas to see how they can work synergistically to improve project outcomes in any project The book includes discussion topics real world case studies and sample enterprise level agile frameworks that facilitate hands on learning as well as an in depth discussion of the principles behind both Agile and traditional plan driven project management practices to provide a more thorough level of understanding The Agile Manager's Guide to Motivating People Joseph T. Straub, 1997 The Agile Manager's Guide to Delegating Work Joseph T. Straub, 1998 The Software Project Manager's Bridge to Agility Michele Sliger, Stacia Broderick, 2008-05-19 When software development teams move to agile methods experienced project managers often struggle doubtful about the new approach and uncertain about their new roles and responsibilities In this book two long time certified Project Management

Professionals PMPRs and Scrum trainers have built a bridge to this dynamic new paradigm They show experienced project managers how to successfully transition to agile by refocusing on facilitation and collaboration not command and control The authors begin by explaining how agile works how it differs from traditional plan driven methodologies the benefits it promises and the real world results it delivers Next they systematically map the Project Management Institute's classic methodology independent techniques and terminology to agile practices. They cover both process and project lifecycles and carefully address vital issues ranging from scope and time to cost management and stakeholder communication Finally drawing on their own extensive personal experience they put a human face on your personal transition to agile covering the emotional challenges personal values and key leadership traits you ll need to succeed Coverage includes Relating the PMBOKR Guide ideals to agile practices similarities overlaps and differences Understanding the role and value of agile techniques such as iteration release planning and retrospectives Using agile techniques to systematically and continually reduce risk Implementing quality assurance QA where it belongs in analysis design defect prevention and continuous improvement Learning to trust your teams and listen for their discoveries Procuring purchasing and contracting for software in agile collaborative environments Avoiding the common mistakes software teams make in transitioning to agile Coordinating with project management offices and non agile teams Selling agile within your teams and throughout your organization For every project manager who wants to become more agile Part I An Agile Overview 7 Chapter 1 What is Agile 9 Chapter 2 Mapping from the PMBOKR Guide to Agile 25 Chapter 3 The Agile Project Lifecycle in Detail 37 Part II The Bridge Relating PMBOKR Guide Practices to Agile Practices 49 Chapter 4 Integration Management 51 Chapter 5 Scope Management 67 Chapter 6 Time Management 83 Chapter 7 Cost Management 111 Chapter 8 Quality Management 129 Chapter 9 Human Resources Management 143 Chapter 10 Communications Management 159 Chapter 11 Risk Management 177 Chapter 12 Procurement Management 197 Part III Crossing the Bridge to Agile 215 Chapter 13 How Will My Responsibilities Change 217 Chapter 14 How Will I Work with Other Teams Who Aren t Agile 233 Chapter 15 How Can a Project Management Office Support Agile 249 Chapter 16 Selling the Benefits of Agile 265 Chapter 17 Common Mistakes 285 Appendix A Agile Methodologies 295 Appendix B Agile Artifacts 301 Glossary 321 Bibliography 327 Index 333

American Book Publishing Record ,1998 Parallel Agile – faster delivery, fewer defects, lower cost Doug Rosenberg, Barry Boehm, Matt Stephens, Charles Suscheck, Shobha Rani Dhalipathi, Bo Wang, 2020-01-03 From the beginning of software time people have wondered why it isn t possible to accelerate software projects by simply adding staff This is sometimes known as the nine women can t make a baby in one month problem The most famous treatise declaring this to be impossible is Fred Brooks 1975 book The Mythical Man Month in which he declares that adding more programmers to a late software project makes it later and indeed this has proven largely true over the decades Aided by a domain driven code generator that quickly creates database and API code Parallel Agile PA achieves significant schedule compression using

parallelism as many developers as necessary can independently and concurrently develop the scenarios from initial prototype through production code Projects can scale by elastic staffing rather than by stretching schedules for larger development efforts Schedule compression with a large team of developers working in parallel is analogous to hardware acceleration of compute problems using parallel CPUs PA has some similarities with and differences from other Agile approaches Like most Agile methods PA gets to code early and uses feedback from executable software to drive requirements and design PA uses technical prototyping as a risk mitigation strategy to help sanity check requirements for feasibility and to evaluate different technical architectures and technologies Unlike many Agile methods PA does not support design by refactoring and it doesn t drive designs from unit tests Instead PA uses a minimalist UML based design approach Agile ICONIX that starts out with a domain model to facilitate communication across the development team and partitions the system along use case boundaries which enables parallel development Parallel Agile is fully compatible with the Incremental Commitment Spiral Model ICSM which involves concurrent effort of a systems engineering team a development team and a test team working alongside the developers The authors have been researching and refining the PA process for several years on multiple test projects that have involved over 200 developers The book s example project details the design of one of these test projects a crowdsourced Pmi-Acp Exam Prep Study Guide Vivek Vaishampayan PMP MCTS PMI-ACP,2014-06-02 Revised traffic safety system Version 2016 Passing the Project Management Institutes Agile Certified Practitioner PMI ACP certification examination wont be easy but youll boost your chances for success when you consult this study guide Vivek Vaishampayan an information technology expert who holds several certifications including the PMI ACP designation introduces you to the exam process Agile Project Management principles and dozens of knowledge and skill areas that you must master to succeed in the field Youll also get handy tips for taking the exam sample exam guestions with answers chapter summaries to review key concepts Current references to Agile concepts are explained throughout the book in a simple manner so youll be better equipped to pass the test Just as important youll find tips throughout the book that will help you succeed after you pass the test This latest entry to Certification Prep handbooks explicitly follows the PMIs ACP Certification Examination content outline and addresses each topic to the exact the level PMI ACP test takers need The PMI ACP certification is an important facet of a practitioners development so improve your chances of advancing your career with the PMI ACP Exam Prep Study Guide

Project Management and Leadership Challenges, Volume IV M. Aslam Mirza, 2018-08-23 Learn how an Agile approach to project management blends older traditional ideas and newer discoveries to create innovative products and services Agility in project management is the power to move quickly and easily and the ability to think fast and draw swift conclusions Essentially it is a value driven approach that allows project managers to deliver high priority and high quality work on projects of a highly uncertain and complex nature This book provides and understanding of Lean project management methods that are effective for complex projects impacted by cost and resource limitations The author presents discussions on

collaboration which is a mindset that needs to be developed with training along with creating an environment at the workplace conducive to high performance Collaboration is a soft skill that needs to be learned by every team member to create a collaborative culture Readers will learn how to create collaborative leadership aimed at engaging teams and groups outside formal control for trust and innovation and inspiring them toward common goals **Unlocking Agile's Missed** Potential Robert Webber, 2022-08-02 UNLOCKING AGILE S MISSED POTENTIAL Agile has not delivered on its promises The business side expected faster time to market but they still experience the long delays of bloated releases Engineers thought they would be given time to build the product right the first time but they are rushed under pressure to deliver new features within impossible schedules What went wrong The culprit is feature based waterfall release planning perpetuated in a vain attempt to achieve business predictability Agile didn t address the business need for multi year financial predictability The Agile community s answer was the na ve response The business needs to be more Agile Waterfall release planning with fixed schedules undercuts a basic tenet of Agile development the need to adjust content delivered within a timebox to account for evolving requirements and incorporation of feedback Agile without flexible content is not Agile This book introduces a novel solution that enables product teams to deliver higher value within shorter cycle times while meeting the predictability needs of the business Organizations today want product teams that break down walls between product management and engineering to achieve schedule and financial objectives Until now they haven t had a way to implement product teams within the rigid constraints of traditional organizational structures. The Investment planning approach described in this book supports small development increments planned and developed by product teams aligned by common schedule and financial goals It uses Cost of Delay principles to prioritize work with the highest value and shortest cycle times Investments provide a vehicle for collaboration and innovation and fulfill the promise of highly motivated self directed Agile development teams This book is for engineers product managers and project managers who want to finally do Agile the way it was envisioned This book is also for leaders who want to build high performance teams around the inherent motivational environment of Agile when done right Foreword by Steve McConnell author of More Effective Agile A Roadmap for Software Leaders Construx Press 2019 The New York Times Guide to Essential Knowledge The New York Times, 2011-10-25 A COMPLETE REVISION AND THOROUGH UPDATING OF THE ULTIMATE REFERENCE FROM THE NEWSPAPER OF RECORD A comprehensive guide offering insight and clarity on a broad range of even more essential subjects Whether you are researching the history of Western art investigating an obscure medical test following current environmental trends studying Shakespeare brushing up on your crossword and Sudoku skills or simply looking for a deeper understanding of the world this book is for you An indispensable resource for every home office dorm room and library this new edition of The New York Times Guide to Essential Knowledge offers in depth explorations of art astronomy biology business economics the environment film geography history the Internet literature mathematics music mythology philosophy photography sports

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project management in this particular industry is intrinsically linked to product development the chapters focus on the project management aspects that are significant during the various stages of a product development cycle including business case evaluation process development cycle test phases production ramp up at the plant and at the Tier 1 supplier level and how to work within a matrix structured organization The principles of value projects and how to revive failing projects are discussed Together with demonstrating metrics and the techniques to ensure the project remains on schedule and on budget it is a must have for professionals getting started on this activity The authors Jon M Quigley and Roopa Jha Shenoy are certified project managers and have 33 years of combined experience of doing so particularly in the automotive industry

Project Management Harold Kerzner, 2025-02-25 The gold standard for project management students and professionals enhanced with AI agile and data driven strategies in this landmark 14th edition For over four decades Project Management A Systems Approach to Planning Scheduling and Controlling has been the go to resource for project managers students and professionals worldwide In this newly revised 14th edition renowned project management expert Harold Kerzner integrates the latest advancements from artificial intelligence AI and data driven decision making to agile and hybrid methodologies ensuring today's project leaders are equipped to navigate an evolving landscape Aligned with the Project Management Body of Knowledge PMBOK Guide this bestselling guide prepares readers for the PMP exam's principles first approach Whether you re leading complex global projects managing sustainability initiatives or leveraging AI for project insights this book provides the tools to drive success In this new 14th edition you ll find Cutting edge insights on AI in project management data driven strategies and emerging methodologies Practical frameworks for settling clear objectives defining project success and managing risks Comprehensive guidance on agile hybrid and traditional project management approaches In depth coverage of sustainability and corporate social responsibility in project execution Real world strategies for managing complex large scale and global projects Ideal for students PMP candidates and practicing professionals Project Management 14th Edition remains the gold standard for mastering project management **Rescue the Problem Project** Todd C. Williams, 2011 Rescue the Problem Project provides project managers executives and customers with ways to accurately assess issues and fix problems Many books explain how to run a project but only this one shows how to bring it back from the brink of disaster

Reviewing **The Agile Managers Guide To Cutting Costs The Agile Manager Series**: Unlocking the Spellbinding Force of Linguistics

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