The Politics of Public Management

Philip B. Heymann



The Politics Of Public Management

David A. Good, Institute of Public Administration of Canada

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The Politics of Public Management Philip B. Heymann, 1987-01-01 How do political appointees chosen to head government agencies deal with the powerful political forces that surround them In a fascinating and instructive book Philip B Heymann draws on his own experience and on the successes and failures of such prominent officials as Casper Weinberger Anne Burford Gorsuch Les Aspin Edwin Meese and Joseph Califano in order to explore the political context of high level government management Not only has Heymann written a superb manual for would be presidential appointees he has written an insightful political history of the past decade and a half Issues in Science and Technology Great help to incumbents as well as newcomers and one classic to be in its field The Bureaucrat In my opinion Heymann has written the most interesting book on the politics of management since Chester Barnard Theodore R Marmor Yale University A marvelous combination of analytics commentary and case illustrations The Politics of Public Management is filled with insights that are both powerful and original Richard E Neustadt Harvard University The Politics of Public Management David A. Good, Institute of Public Administration of Canada, 2003-01-01 David Good's The Politics of Public Management is a textbook case in public administration it deals with the events and circumstances surrounding the scandal of the grants and contributions audit at Human Resources Development Canada HRDC More specifically Good argues that the HRDC scandal or crisis was the result of a complex series of factors which transformed a fixable administrative matter into media headlines alleging that the government had lost one billion dollars The author further contextualizes this scandal by analyzing the dichotomies and contradictions inherent in public administration and supporting the larger premise that certain trade offs must be made in the administration of any public organization Good skillfully weaves together into a coherent and comprehensible whole both theoretical or conceptual and practical considerations. He draws on current scholarship throughout his analysis and captures for the reader the nuances and complexities of public administration. The first and only extensive critical examination to date of the events surrounding the scandal at HRDC this text offers an original and groundbreaking contribution to current scholarship on public administration and management in Canada Handbook on the Politics of Public Administration Ladner, Andreas, Sager, Fritz, 2022-10-13 This innovative Handbook puts the politics of public administration at the forefront providing comprehensive insights and comparative perspectives of the different aspects of the field International Handbook of Public Management Reform Shaun Goldfinch, Joe Wallis, 2009-01-01 This volume presents a compelling package for anyone interested in public sector reform It effectively combines a wide range of well researched reviews of national experiences with state of the art thematic chapters in key reform areas such as IT governance public sector leadership and accountability The result is a robust insightful and sometimes sobering series of accounts of the promises and pitfalls of efforts to reform the institutions and practices of public governance around the world A must read Paul t Hart Australian National University This major Handbook provides a state of the art study of the recent

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efficient performance by the public sector This timely work arrives at a moment when coordination is proving especially challenging as popular approaches to public administration emphasize breaking larger public organizations into smaller single purpose programs and as a push to involve the private sector in policy development and implementation has increased government segmentation For insights into the workings and limitations of coordination or horizontal management Peters draws on extensive scholarship as well as his own consulting work with governments including Finland Serbia Bosnia and Herzegovina Canada and Mexico He highlights practical successes and failures of horizontal management in case studies of Homeland Security in the US child protection in the UK policymaking in Finland and the operations of the European Union In the process Peters evaluates a full tool chest of instruments that might be used to enhance coordination Combining theory and practice and considering a wide range of public policy challenges this book clearly and cogently presents the most comprehensive in depth and detailed discussion available of policy coordination in the public sector at a time when its insights are most urgently needed **Public Management** Mirko Noordegraaf, 2017-08-24 This major new text on the theory and practice of public management moves away from descriptive accounts of its evolution to provide a systematic treatment of the key paradigms of public management today It examines their competing outlooks values tools and assumptions and using a wide range of examples from different areas of management around the world their implications for practice The text sets out three contrasting logics for management performance professionalism and politics and shows how public managers act on the interplay between these for effective results Relating all three logics to a wide range of diverse contexts from police services to healthcare social services to educational providers the text shows how managers can simultaneously perform to a high standard act professionally through their work and cope with internal and external politics Incorporating the latest theories and practices this comprehensive book will appeal to readers around the world wanting to Experiments in Public Management Research Oliver understand and contribute to public management today James, Sebastian R. Jilke, Gregg G. Van Ryzin, 2017-07-13 Interest in experimental research in public management is on the rise yet the field still lacks a broad understanding of its role in producing substantive findings and theoretical advances Written by a team of leading international researchers this book sets out the advantages of experiments in public management and showcases their rapidly developing contribution to research and practice The book offers a comprehensive overview of the relationship between experiments and public management theory and the benefits for examining causal effects It will appeal to researchers and graduate level students in public administration public management government politics and policy studies The key topics addressed are the distinct logic of experimental methods in the laboratory in the field and in survey experiments how leading researchers are using different kinds of experiment to build knowledge about theory and practice across many areas of public management and the research agendas for experimental work in public management The Politics of Public Management David A. Good, Institute of Public Administration of Canada, 2003 David

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each year contains the annual proceedings of the International City Managers Association
The Art of the State Christopher Hood,1998-07-10 Why does public management the art of the state so often go wrong producing failure and fiasco instead of public service What are the different ways in which control or regulation can be applied to government Why do we find contradictory recipes for the improvement of public services Are the forces of modernity set to produce worldwide convergence in ways of organizing government This important new study aims to explore such questions central to current debates over public management Combining contemporary and historical experience it employs grid group cultural theory as an organizing frame and method of exploration Using examples from different places and eras the study seeks to identify the recurring variety of ideas about how to organize public services And contrary to widespread claims that modernization will bring a new global uniformity it argues that variety is unlikely to disappear from doctrine and practice in public management

The Political Environment of Public Management Peter Kobrak,1993 The Politics of Public Management Erin Kelly Melton, 2012 The machinations of the political environments of public organizations present interesting questions for scholars and practitioners alike Moving beyond simply recognition of the inherent role of politics in the administrative process I uncover specific causal mechanisms from the external environment to assess their influence on public administration To investigate this phenomenon I utilize data from the public education sector one of the most common areas of public service delivery This dissertation utilizes data from over 1000 Texas school districts Given the heterogeneous nature of the state these data are applicable to similarly structured organizations while the theories tested are tractable to other types of public policy Unique to this project is the conceptualization of the role race plays for public organizations Literature abounds with respect to how race affects clientele agency relationships but fails to address the effects of race and ethnicity at the upper echelons of public management This research endeavor approximates reality in a meaningful way as our nation and therefore our public organizations becomes increasingly diverse in nature The findings suggest that support and more generally the politics of the environment matter for organizational performance In some instances such as turbulence in the environment the role support plays in public service delivery varies It is also the case that the presence of a racial or ethnic minority at the top levels of public organizations has a detrimental effect and mitigates an otherwise strong positive association between supportive attitudes in the political environment and agency outcomes New Public Management Jan-Erik Lane, 2002-09-11 Drawing on economics organisational theory and politics Jan Erik Lane presents new public management from an analytical perspective The Global Public Management Revolution Donald F. Kettl, 2006-05-24 Over the last quarter century governments around the world have launched ambitious efforts to reform how they manage their programs Citizens have demanded smaller cheaper more effective governments They have also asked for more programs and better services To resolve this paradox governments have experimented with scores of ideas to be more productive improve performance and reduce costs In this new edition of T he Global Public Management Revolution Donald F

Kettl charts the basic models of reform that are being employed worldwide Reviewing the standard strategies and tactics behind these reforms Kettl identifies six common core ideas the search for greater productivity more public reliance on private markets a stronger orientation toward service more decentralization from national to subnational governments increased capacity to devise and track public policy and tactics to enhance accountability for results Kettl predicts that reform and reinvention will likely become mantras for governments of all stripes Ultimately this strategy means coupling the reform impulse with governance government s increasingly important relationship with civil society and the institutions that shape modern life **Comparative Public Administration** J. A. Chandler, 2000 This accessible introduction to the system of public administration uses a clear country by country analysis and includes new public management approaches Including often neglected areas such as the European Union Japan Britain France Germany The Republic of Irel Italy Sweden and the United States this student friendly volume is a highly valuable resource for students of Politics and Administration at all levels The Politics of Public Administration Reform in Italy Sabrina Cavatorto, Antonio La Spina, 2020-06-24 This book provides a stimulating presentation of the Italian administrative system through an empirical and critical perspective on the processes of administrative reform at the national level It focuses on some of the most recent changes developed during the years of austerity and fiscal crisis and offers an updated perspective on the attempts made by Italian governments to modernize national public administration through the new public management and governance paradigms These frameworks have been suggested as models to enhance efficiency transparency accountability and public participation The book studies international and supranational influence policy diffusion domestic politics and institutional dynamics administrative traditions and functional explanations all determinants of policy outputs and outcomes and possibly of policy learning as well This book is the first to set out such a comprehensive and up to date analysis for non Italian readers

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