



MAS-06: STANDARD COSTING

STANDARD – a benchmark set by management in aid of performance measurement. In manufacturing companies, standards are classified into two (2) categories:

- **QUANTITY Standard** – indicates the quantity of raw materials or labor time required to produce a unit of product. This is normally expressed per unit of output (e.g., 3 pieces per unit).
- **COST Standard** – indicates what the cost of the quantity standard should be. This is normally expressed per unit of input (e.g., P 2.00 per piece).

STANDARD COSTS – systematically pre-determined costs established by management to be used as a basis for comparison with actual cost.

BUDGETS vs. STANDARDS

	BUDGETS	STANDARDS
Purpose	Budgets are statements of expected costs.	Standards pertain to what costs should be given a certain level of performance.
Emphasis	Budgets emphasize cost levels that should not be exceeded.	Standards emphasize the levels to which costs should be reduced.
Coverage	Budgets are set for all departments -- sales, administration & manufacturing.	Standards are set only for the production or manufacturing division of the firm.
Analysis	When actual data differ from the budget, it may be an indication of either good or bad performance.	Material amounts of variance are reviewed and investigated so that necessary corrective actions are implemented.

STANDARD COST VARIANCE ANALYSIS

$$\text{VARIANCE} = \text{Actual Costs (AC)} - \text{Standard Costs (SC)}$$

AC > SC: Unfavorable (debit balance/adverse)

AC < SC: Favorable (credit balance/desirable)

DIRECT MATERIAL Variance

$$\begin{aligned} & \text{Actual Material Cost} \leftarrow \text{Actual Quantity (AQ) } \times \text{ Actual Price (AP)} \\ & - \text{Standard Material Cost} \leftarrow \text{Standard Quantity (SQ) } \times \text{ Standard Price (SP)} \\ & \text{Materials Cost Variance} \end{aligned}$$

Analysis:

$$\begin{aligned} \text{Quantity variance:} & \quad \Delta Q \times SP & = & \text{Difference in quantities } \times \text{ Standard price} \\ \text{Price variance:} & \quad AQ \times \Delta P & = & \text{Actual quantity } \times \text{ Difference in prices} \end{aligned}$$

DIRECT LABOR Variance

$$\begin{aligned} & \text{Actual Labor Cost} \leftarrow \text{Actual Hours (AH) } \times \text{ Actual Rate (AR)} \\ & - \text{Standard Labor Cost} \leftarrow \text{Standard Hours (SH) } \times \text{ Standard Rate (SR)} \\ & \text{Labor Cost Variance} \end{aligned}$$

Analysis:

$$\begin{aligned} \text{Efficiency variance:} & \quad \Delta H \times SR & = & \text{Difference in hours } \times \text{ Standard rate} \\ \text{Rate variance:} & \quad AH \times \Delta R & = & \text{Actual hour } \times \text{ Difference in rates} \end{aligned}$$

FACTORY OVERHEAD (FOH) Variance = (Actual FOH cost) – (Standard FOH cost)
(Refer to page 2 for complete FOH Variance Analysis)

MATERIAL PRICE, MIX and YIELD Variances

Mix and yield variances are normally calculated when production requires combining several materials to produce a unit of product.

$$\text{Material variance} = \text{Actual Material Cost} - \text{Standard Material Cost}$$

Analysis:

$$\begin{aligned} \text{Price variance:} & \quad AQ \times \Delta P \\ \text{Mix variance:} & \quad (AQ \times SP) - TAQASP \\ \text{Yield variance:} & \quad TAQASP - \text{Standard Cost} \end{aligned}$$

Legend

$$\begin{aligned} AQ &= \text{Actual quantity} & \Delta P &= \text{Difference in prices} & SP &= \text{Standard price} \\ TAQASP &= \text{Total Actual Quantity at Average Standard Price} \end{aligned}$$

NOTE: Mix and yield variances may also apply to direct labor, specifically in situations where various labor skills are required to produce units of products.

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