

# What Is a Nonprofit Strategic Plan?



A strategic plan is a **written roadmap** for where a nonprofit organization is going, how it will get there, and specific ways to determine if the organization has "arrived" at the destination.

# Strategic Planning And The Nonprofit Board

**Peggy M. Jackson**



## **Strategic Planning And The Nonprofit Board:**

**Strategic Planning and the Nonprofit Board** Dabney G. Park, 1990      The Nonprofit Board's Role in Strategic Planning Kay Sprinkel Grace, 1996      **Building a Better Board** Andrew Swanson, 1992 This exciting resource a valuable companion to Book I provides vital assistance in defining your board's role in strategic planning Accessible to both experienced board directors and those just starting out Book II will help you monitor the progress of your plan      *The Influence of the Strategic Planning Process on a Nonprofit Board and a Public Commission* Mary Alicia Powers, 2021 Recently scholars have shown greater interest in nonprofit organizations More and more authors are documenting the need for nonprofit organizations to borrow from the management practices of the private sector Strategic planning is one such practice Most of the earlier research attempts to link strategic planning with nonprofit organizations have failed to provide the descriptive data necessary for a realistic account of an organization's planning efforts The intent of this study was to document the strategic planning process conducted by a nonprofit Board of Directors and a public Commission and to describe the influence of the planning process on Board Members and Commissioners The design of this study used a broad interpretation of action research and was enriched through participant observation Data was collected during pre and post planning interviews with Board Members and Commissioners as well as Strategic Planning Committee meetings Interview data was analyzed and presented A narrative of the planning process was compiled in the genre of story telling for each participating organization Among the conclusions drawn are the following a the planning process is unique to each organization b the product of the planning process is unique to each organization c the planning process serves as an arena for valuable discussion d the selection of the strategic planning committee and its chair is very important e the planning process is a four part process f the full Board or Commission should be involved in the assessment and implementation phases of planning g the majority of Board Members and Commissioners interviewed defined strategic planning as rational and linear believed that strategic planning is equally beneficial in all sectors believed that strategic planning is the responsibility of the Board or Commission as opposed to staff preferred using the services of a planning consultant and believed that the entire Board or Commission must involved in the planning process      **Strategic Planning for Nonprofit Organizations** Michael Allison, Jude Kaye, 2015-03-10 The bestselling guide to nonprofit planning with proven practical advice Strategic Planning for Nonprofit Organizations describes a proven method for creating an effective organized actionable strategy tailored to the unique needs of the nonprofit organization Now in its third edition this bestselling manual contains new information about the value of plans specific guidance toward business planning and additional information about the strategic plan document itself Real world case studies illustrate different planning and implementation scenarios and techniques and the companion website offers templates tools and worksheets that streamline the process The book provides expert insight describing common misperceptions and pitfalls to avoid helping readers craft a strategic plan that

adheres to the core values of the organization A well honed strategic plan helps nonprofit managers set priorities and acquire and allocate the resources necessary to achieve their goals It also provides a framework for handling challenges and keeps the focus on the organization s priorities Strategic Planning for Nonprofit Organizations is an excellent source of guidance for managers at nonprofits of every size and budget helping readers to Identify the reasons for planning and gather information from internal and external stakeholders Assess the current situation accurately and agree on priorities mission values and vision Prioritize goals and objectives for the plan and develop a detailed implementation strategy Evaluate and monitor a changing environment updating roles goals and parameters as needed Different organizations have different needs processes resources and priorities The one thing they have in common is the need for a no nonsense approach to planning with practical guidance and a customizable framework Strategic Planning for Nonprofit Organizations takes the fear out of planning with expert guidance on the nonprofit s most vital management activity

**The Nonprofit Board's Role in Mission, Planning, and Evaluation** Kay Sprinkel Grace, Amy McClellan, John A. Yankey, 2009 Designed to help nonprofit board members and senior staff The six books address all of the fundamental elements of service common to most boards including board member responsibilities how to structure the board in the most efficient manner and how to accomplish governance work in the spirit of the mission of the organization Pg 2 of Book 1

**Strategic Planning for Nonprofit Organizations** Michael Allison, Jude Kaye, 2011-01-11 Your total guide to putting a powerful management tool to work in your organization Why strategic planning Because a well wrought strategic plan helps you set priorities and acquire and allocate the resources needed to achieve your goals It provides a framework for analyzing and quickly adapting to future challenges And it helps all board and staff members focus more clearly on your organization s priorities while building commitment and promoting cooperation and innovation But to be effective your plan will need to address the special needs of the nonprofit sector And for more than a decade Strategic Planning for Nonprofit Organizations has been the number one source of guidance on all facets of strategic planning for managers at nonprofits of every size and budget This thoroughly revised updated and expanded edition arms you with the expert knowledge and tools you need to develop and implement surefire strategic plans including tested in the trenches worksheets checklists and tables in print and on the companion website along with a book length case study that lets you observe strategic planning in action Packed with real world insights and practical pointers it shows you how to Develop a clear mission vision and set of values Conduct SWOT analyses and program evaluations Assess client needs and determine stakeholder concerns Set priorities and develop core strategies goals and objectives Balance the dual bottom lines of mission and money Write and implement a solid strategic plan Develop a user friendly annual work plan Establish planning cycles gauge progress and update strategies

**Successful Strategic Planning** Patrick J. Burkhart, Suzanne Reuss, 1993-03-16 Strategic planning is often considered a complex and difficult task and is frequently avoided because of perceived lack of time resources or expertise This step by step guide aims to demystify the process of strategic planning for

nonprofit agencies and organizations by using case examples to illustrate major concepts      **The Board's Role in Strategic Planning** Kay Sprinkel Grace,1996      **Field Guide to Developing and Operating Your Nonprofit Board of Directors** Carter McNamara,2003 In our experience Boards rarely struggle because they don't understand advanced concepts Rather Boards struggle because they haven't established all of the most critical foundational processes to develop and operate a Board This guide will help your Board establish those processes whether you are just getting started or evolving to the next level of effectiveness Comprehensive guidelines and materials are written in an easy to implement style resulting in a highly practical resource that can be referenced at any time during the life of a Board and organization

Driving Strategic Planning Susan A. Waechter,2009      **The Nonprofit Manager's Resource Directory** Ronald A. Landskroner,2002-04-30 A newly revised and updated edition of the ultimate resource for nonprofit managers If you're a nonprofit manager you probably spend a good deal of your time tracking down hard to find answers to complicated questions The Nonprofit Manager's Resource Directory Second Edition provides instant answers to all your questions concerning nonprofit oriented product and service providers Internet sites funding sources publications support and advocacy groups and much more If you need help finding volunteers understanding new legislation or writing grant proposals help has arrived This new updated edition features expanded coverage of important issues and even more answers to all your nonprofit questions Revised to keep vital information up to the minute The Nonprofit Manager's Resource Directory Second Edition Contains more than 2 000 detailed listings of both nonprofit and for profit resources products and services Supplies complete details on everything from assistance and support groups to software vendors and Internet servers management consultants to list marketers Provides information on all kinds of free and low cost products available to nonprofits Features an entirely new section on international issues Plus 10 bonus sections available only on CD ROM The Nonprofit Manager's Resource Directory Second Edition has the information you need to keep your nonprofit alive and well in these challenging times Topics include Accountability and Ethics Assessment and Evaluation Financial Management General Management Governance Human Resource Management Information Technology International Third Sector Leadership Legal Issues Marketing and Communications Nonprofit Sector Overview Organizational Dynamics and Design Philanthropy Professional Development Resource Development Social Entrepreneurship Strategic Planning Volunteerism      The Board Member's Guide to Strategic Planning Fisher Howe,1997      **The Handbook of Nonprofit Governance** BoardSource,2010-04-19 THE HANDBOOK OF NONPROFIT GOVERNANCE From BoardSource comes The Handbook of Nonprofit Governance This comprehensive resource explores the overarching question of governance within nonprofit organizations and addresses the roles structures and practices of an effective nonprofit The Handbook of Nonprofit Governance covers the topics that are of most importance to those charged with creating and sustaining effective leadership including building a board succession planning policies financial oversight fundraising planning strategic planning processes risk management and evaluation of

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**Strategic Planning for Public and Nonprofit Organizations** John M. Bryson,2004-10-11 This new edition features the strategy change cycle a proven planning process used by a large number of organizations offers detailed guidance on implementing the planning process and includes specific tools and techniques to make the process work in any organization introduces new material on creating public value stakeholder analysis strategy mapping balanced scorecards collaboration and more includes information about the organizational designs that will encourage strategic thought and action throughout the entire organization and contains a wealth of updated examples and cases

**Legal Responsibilities of Nonprofit Boards** Bruce R. Hopkins,2009 Designed to help nonprofit board members and senior staff The six books address all of the fundamental elements of service common to most boards including board member responsibilities how to structure the board in the most efficient manner and how to accomplish governance work in the spirit of the mission of the organization Pg 2 of Book 1

**Field Guide to Developing, Operating and Restoring Your Nonprofit Board** Carter McNamara,2008-01-01

**Nonprofit Strategic Planning** Peggy M. Jackson,2007-07-30 Praise for Nonprofit Strategic Planning Leveraging Sarbanes Oxley Best Practices A robust nonprofit sector is a vital part of a civil society Keeping the sector strong through effective strategic planning and implementation is a critical assignment As a thought leader in the nonprofit sector Dr Jackson s book on the relationship of Sarbanes Oxley best practices with strategic planning is an invaluable resource for nonprofit governing boards and employees Her step by step practical approach is easy to read and more important provides a specific road map to effective planning Larry Brewster Dean College of Professional Studies University of San Francisco Dr Jackson s practical and straightforward approach to creating a strategic plan is quite refreshing I believe that more and more nonprofits understand that they need to be run just as any business needs to be run with focus clarity and purpose The ideas and methodology stress the importance of sound risk management and the rewards

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**The Manual of Strategic Planning for Museums** Gail Dexter Lord, Kate Markert, 2007-04-16 While some view strategic planning with trepidation it is one of a museum s strongest tools for improving quality motivating staff and board members adapting to environmental changes and preparing the groundwork for future initiatives The Manual of Strategic Planning for Museums offers proven methods for successful strategic planning in museums from two experienced leaders in the field

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