

## STEERING AND AUDITING

### Public Management Reform and The New Role Of The Parliamentary Actors

#### **1. Preface**

##### **1.1. Starting the management by results reform in the late eighties**

The subject of this study is to evaluate the functioning of the management by results system in public administration, especially from the point of view of parliamentary steering and guidance. It is a question of a kind of an estimate of the situation: how the steering and guidance relations between the parliamentary organs and public administration have developed since the MbR (Management by Results) -reform. In public administration the management by results is still a new means of operating.

To the public sector the management by results system was applied in the latter half of 1980's, whereupon it replaced the management by objectives system, which was under consideration earlier in the 1970's. There had been problems in applying the management by objectives system to the civil service departments and state institutions. The problems did not occur because of defects in the management model, but rather because the external facilities for introducing the management by objectives system were insufficient. The applying of management by objectives system into administration begun during a time, when for instance the planning organization was centralized. In the civil service departments, the latitude allowed by regulations was ridiculously small. Programmes were built from top to bottom. In central administrative agencies operational decision-making was widely used. The central administration strictly steered budgeting at regional and local levels and the financial latitude was small.

The management by results project officially begun by a motion made by the Ministry of Finance in 1988, when the Customs Department, the Finnish National Road Administration and the National Board of Patents and

# Steering And Auditing Public Management Reform And The New Role Of The Parliamentary Actors

**Daniel F McAuley**



## **Steering And Auditing Public Management Reform And The New Role Of The Parliamentary Actors:**

## **Steering And Auditing Public Management Reform And The New Role Of The Parliamentary Actors** Book Review: Unveiling the Power of Words

In a global driven by information and connectivity, the ability of words has be evident than ever. They have the capability to inspire, provoke, and ignite change. Such could be the essence of the book **Steering And Auditing Public Management Reform And The New Role Of The Parliamentary Actors**, a literary masterpiece that delves deep to the significance of words and their affect our lives. Published by a renowned author, this captivating work takes readers on a transformative journey, unraveling the secrets and potential behind every word. In this review, we shall explore the book is key themes, examine its writing style, and analyze its overall effect on readers.

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