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The Higher Education Managerial Revolution?

Alberto Amaral, V. Lynn Meek and Ingvild M. Larsen (Eds.)





The Higher Education Managerial Revolution

Marcel A. Müller

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The Higher Education Managerial Revolution? Alberto Amaral, V.L. Meek, Waelgaard Lars, 2012-12-06 Hedda founded on 1 January 2001 is a consortium of nine European centres and institutes devoted to research on higher education see web site www uv uio nolhedda Theconsortium saims are to strengthen the relationship between higher education research and practice organise and support available academic expertise and further knowledge on higher education in Europe in such a way that it becomes more accessible and visible at the supranational and international levels To contribute to the consortium's objectives CIPES one of its member institutes and Hedda have taken a new initiative in the field of research on higher education that is an annual seminar focused on one specific topic of research The topic is determined by the Hedda Board from among the most burning issues of present day higher education policies. The tirst seminar was a four day scientific event on Governance Structures in Higher Education Institutions The seminar was held along the banks of the Douro River Portugal on 13 17 October 2001 The second seminar focused on the Emergence of Managerialism in Higher Education Institutions and took place at the same location on 4 9 October 2002 The theme of the third seminar is Markets in Higher Education to be held 2 6 October 2003 Participation in the seminars is limited to select Hedda researchers and invited researchers of international standing all of whom are active in the research theme of each particular seminar The Changing Dynamics of Higher Education Middle Management V. Lynn Meek, Leo Goedegebuure, Rui Santiago, Teresa Carvalho, 2010-07-16 Known as either soft or hard managerialism new managerialism or new public management this new narrative has irrespective of moniker permeated the institutions of higher education almost everywhere Taking this as its context this volume is founded on a comprehensive international comparative analysis of the evolving role of middle level academic managers deans heads of department and their equivalents The chapters address key questions that will determine the future of academe have the imperatives of management theory caused a realignment of the values and expectations of middle level academic managers. In what way do the new expectations placed on this group shape the academic profession as a whole And whose interests do middle level academic managers represent Based on material presented at one of the high level Douro Seminars on research into tertiary education this volume systematically combines theoretical views with empirical analysis It argues that managerialist pressure has resulted in changes in the way academic performance is measured There has been a shift in criteria away from research reputation teaching and scholarship to the measurement of performance based upon management capacities This has given middle level academic managers a pivotal role halfway between the predilections of high level decision makers and the maintenance of academic values and control The enhanced expectations and more defined functions of middle level academic managers are in clear contrast to earlier times when the position was considered a public spirited rite of passage for career minded academics Despite this the contributors to this book believe that the middle level managers in the ten countries examined are neither corporate lackeys nor champions of

academe It is becoming increasingly clear that the ability of organisations to achieve their aims is largely dependent on the skill and dedication of middle managers Past studies of organisational dynamics have been preoccupied with the executive level of management This text which will be of great interest to researchers and policy makers alike attempts to redress the The Managerial Revolution in Higher Education Richard Earl Caves, 1966 balance The Managerial Revolution in **Higher Education** Francis Edward Rourke, Glenn E. Brooks, 1966 Report on a questionnaire survey of modern techniques of university management in the USA and a comparison of the techniques used in various developed countries covers the use of computers cost analysis the new philosophy of budgeting etc Bibliography pp 174 to 177 The Managerial Revolution Francis E. Rourke, Glenn E. Brooks, Professor Francis Rourke, 1966-12-01 Higher Education Governance Between Democratic Culture, Academic Aspirations and Market Forces Jürgen Kohler, Josef Huber, 2006-01-01 This publication is the result of a conference on higher education governance held in Strasbourg in September 2005 and also the outcome of a project launched by the Council of Europe's Steering Committee for Higher Education and Research It considers current challenges relating to governance issues the higher education sector in Europe in the context of the Bologna Process which seeks to establish a European Higher Education Area including governance in its wider societal context of change a literature review case studies from Georgia Estonia Serbia and Montenegro and Turkey suggestions for further development and the Handbook on Higher Education Management and Governance Alberto Amaral, António conference report Magalhães, 2023-10-06 This ground breaking Handbook examines the evolution of university autonomy and governance by tracking the changing relationship between higher education institutions and the state Through unique historical analyses contributors provide important insights into the position of students academics and universities in today s society and map potential future directions of travel for the sector Higher Education Management and Policy, Volume 17 Issue 3 Special Issue on Entrepreneurship OECD,2005-12-16 This special issue of Higher Education Management and Policy features seven articles on entrepreneurship in universities Higher Education Management and Development. Compendium for Managers Jeroen Huisman, Attila Pausits, 2010 Today as never before it is imperative that university managers possess the knowledge and the competencies necessary for leading modern higher education institutions Professional management enables higher education institutions to cooperate more effectively with partners ranging from local businesses to international enterprises and other stakeholders As higher education institutions grow larger and extend their reach into new areas and the functions demanded of them multiply academic administration and management become increasingly complex thus the need for skilled management and administrative personnel becomes more acute This book emerged as the product of the European Higher Education Management and Development EHEMD project a European multilateral curriculum development project under the coordination of the Danube University Krems and funded by the European Union in the framework of the Erasmus Lifelong Learning Programme Focusing not only on theoretical points of view but also on their practical applications as demonstrated

in the accompanying case studies the publication covers the key aspects of modern university management The booklet is structured so that each chapter presents a particular aspect and application of university management and the entire volume reflects the core contents of the EHEMD curriculum Can higher education management be taught While we confidently say yes the answer needs some qualification The yes applies because higher education management is no different from any other subject in the social sciences. The qualification is that a sound pedagogical philosophy and structure need to underpin such a programme The fundamentals of the EHEMD programme are that it is interdisciplinary that it is practice oriented and that students learn from each other and also learn independently With a strong emphasis on Central Southern and Eastern Europe this book addresses management challenges in higher education today and in the near future to Identity Alberto Amaral, Ivar Bleiklie, Christine Musselin, 2008-11-06 On the occasion of Mary Henkel's seventieth birthday a group of her colleagues have come together to write this volume of articles as a tribute to her work and a token of gratitude for contributions to higher education research The authors analyse these developments leading up to and possibly beyond the present in a tribute to Mary Henkel's work using her birthday as an occasion to focus attention on her contributions to higher education research something she would normally seek to avoid This book is also a contribute to understanding how research in higher education has developed since its origins as Mary Henkel was one of its founding scholars together with other well known researchers such as Maurice Kogan Guy Neave Ulrich Teichler Martin Trow Burton Clark etc The book will be useful to all researchers in areas related to higher education namely governance academic work academic identities and quality

Public Sector Reform and Performance Management in Developed Economies Zahirul Hogue, 2021-02-22 Over the past two decades there has been a shift of paradigm in public administration and public sector accounting around the world with the increasing emphasis on outcomes as opposed to inputs and outputs focus Understanding of how government departments and agencies develop and implement outcomes based approaches to their services and programs to strengthen public accountability financial scrutiny and good governance worldwide is limited Covering a selection of international practices on outcomes based approaches to government departments agencies and public higher educational institutions in developed economies this comprehensive compilation provides an essential reading in the public sector accounting accountability and performance management field The contributions are grouped into three jurisdictions Australasia UK and Europe and North America It incorporates outcomes based practices in public services from advanced economies and will be of significant interest to global public sector regulators consultants researchers and academic communities as well as academic researchers in public administration and development studies fields The insights offered by a country specific practice will also be useful to governments in other countries implementing similar systems and practices and facing similar socio political environments This book will also help to gain an understanding of the issues of government accountability from a management point of view as well as from a socio political point of view **Resources in Education** .1984 Research

Anthology on Preparing School Administrators to Lead Quality Education Programs Management Association, Information Resources, 2020-07-24 The delivery of quality education to students relies heavily on the actions of an institution s administrative staff Effective leadership strategies allow for the continued progress of modern educational initiatives It is crucial to investigate how effective administrators lead their organizations in challenging and difficult times and promote the accomplishments of their organization Research Anthology on Preparing School Administrators to Lead Quality Education Programs is a vital reference source that offers theoretical and pedagogical research concerning the management of educational systems on both the national and international scale It also explores academic administration as well as administrative effectiveness in achieving organizational goals Highlighting a range of topics such as strategic planning human resources and school culture this multi volume book is ideally designed for educators administrators principals superintendents board members researchers academicians policymakers and students International Encyclopedia of Education, 2009-04-17 The field of education has experienced extraordinary technological societal and institutional change in recent years making it one of the most fascinating yet complex fields of study in social science Unequalled in its combination of authoritative scholarship and comprehensive coverage International Encyclopedia of Education Third Edition succeeds two highly successful previous editions 1985 1994 in aiming to encapsulate research in this vibrant field for the twenty first century reader Under development for five years this work encompasses over 1 000 articles across 24 individual areas of coverage and is expected to become the dominant resource in the field Education is a multidisciplinary and international field drawing on a wide range of social sciences and humanities disciplines and this new edition comprehensively matches this diversity The diverse background and multidisciplinary subject coverage of the Editorial Board ensure a balanced and objective academic framework with 1 500 contributors representing over 100 countries capturing a complete portrait of this evolving field A totally new work revamped with a wholly new editorial board structure and brand new list of meta sections and articles Developed by an international panel of editors and authors drawn from senior academia Web enhanced with supplementary multimedia audio and video files hotlinked to relevant references and sources for further study Incorporates ca 1 350 articles with timely coverage of such topics as technology and learning demography and social change globalization and adult learning to name a few Offers two content delivery options print and online the latter of which provides anytime anywhere access for multiple users and superior search functionality via ScienceDirect as well as multimedia content including audio and video files Strategic Management of Universities in the Ibero-America Region Jairo H. Cifuentes-Madrid, Pablo Landoni Couture, Xavier Llinàs-Audet, 2015-03-02 This book provides the readers with a map of the higher education systems and strategic management trends in the higher education institutions within countries of the Ibero America region The key feature of this volume is the presentation of a conceptual framework as a point of reference for the development of university management systems in a specific context Furthermore the book provides an overview of the

development of higher education in Latin America and the Caribbean to advance understanding of the changes observed in the institutional strategic management setting The book examines and compares the types of strategic management processes used as well as the models of applicability of strategy making This analysis is done by cutting through a critical review of the processes and systems of university management used in the various analysed countries and pays special attention to the actors involved the processes the reporting systems the expectations and the limitations Additionally the book introduces a methodology for the identification and implementation of best practice in university strategic management and presents practical suggestions about the ways in which processes and models can be used to increase quality and competitive advantage International Handbook of Higher Education James J.F. Forest, Philip G. Altbach, 2008-01-18 This book provides a central authoritative source of reference on the most essential topics of higher education The International Handbook of Higher Education combines a rich diversity of scholarly perspectives with a wide range of internationally derived descriptions and analyses Chapters in the first volume cover central themes in the study of higher education while contributors to the second volume focuses on contemporary higher education issues within specific countries or regions Together these volumes provide a centralized easily accessible yet scholarly source of information Research and Innovation Higher Education to 2030, Volume 2, Globalisation OECD, 2009-11-18 This book examines what challenges and opportunities globalisation is bringing to higher education and as a consequence how education might look in the future Research of Vs Research for Education Policy Richard Desjardins, 2009-02-01 As national governments reform their educational systems to meet the challenges of living in a globalised world the agenda setting power of transnational organizations like the OECD and the EU have become more transparent in the last decade The phenomenon of globalization has a number of implications for education policy making processes and not least it has had an impact on who conducts policy studies and how This book brings together a variety of contributions which explore recent political economic changes affecting education policy making processes including the ascension of neo liberalism and the transnationalization of education policy making as well as the tension between research of policy and research for policy Working from different perspectives the authors help to provide a better understanding of these two important sets of issues which the field of education must contend with today Challenges and Options: The Academic Profession in Europe Maria de Lourdes Machado-Taylor, Virgílio Meira Soares, Ulrich Teichler, 2017-02-21 This volume explores the various issues that have an impact on the academic career of professionals in European higher education Higher Education Institutions HEIs are currently subject to profound uncertainties and are more challenged than ever on quality issues both with regard to their conceptual nature and in the extension and amendment of their mission Divided into three parts the first part of the book deals with the challenges and issues in higher education academic careers It addresses such topics as the influence of European policies and changes the cultural differences in the preferences of academics for teaching or research the

increasing inequality in working conditions for academics and the changing nature of academic strategy in the transformational world of higher education with its implications for academic structures work and careers The second part of the book analyses the findings of a national study on satisfaction of academics in Portuguese higher education carried out at the Centre for Research on Higher Education Policies CIPES The third part offers a comparative analysis of a number of national European case studies focusing on the changing relevance of and increasing expectations around academic careers The concluding chapter discusses whether the academic profession is merely an artificial term that has to do with a heterogeneous range of occupations or if there are important common elements of the academic profession across European **Higher Education systems** Engaging in Educational Research Ragib Chowdhury, Mahbub Sarkar, Foez Mojumder, M Moninoor Roshid, 2018-10-01 This book reflects the paradigm shift now manifesting in Bangladesh's education system by highlighting recent empirical research It shares essential insights by presenting research conducted on diverse aspects of current day education in Bangladesh including policy and governance equity access and participation curriculum and pedagogy assessment and education programs and projects run by NGOs Further it offers a platform for these unique studies to be showcased and disseminated to scholars and researchers from developing and developed countries alike and represents a unique reference resource for the education research community in Bangladesh Asia and all over the world With Foreword from Professor Serajul Islam Choudhury

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