# **Supply Chains strategic planning**

**Business Model** 

External inputs

Flows through **Supply Chains** 

Items Money Information Transactions

Cor	por	ate	Busi	ness	P	an

SC Core elements

Supply Chains IT Procurement

Ops. Planning

Logistics

Tactical Mkg. & Sales

Supply Network map **Supply Chains** knowledge:

SC Finance & Legal

SC Support elements

Network business model

Relationships Technologies Flows Supply Risks

Knowledge of the Supply Chains informs, then enables strategic plans

Marketing Strategy inputs

End user markets knowledge; Competitive Advantage priorities Order Qualifiers and Winners:

Customer Service Expectations: New Product

development timeline

Knowledge of the Supply Chains defines the framework

for Logistics

Operations

**Logistics Operations** 

Inventory, Distribution, Transport, Logistics Support Assets (facilities & maintenance). Relations with Logistics Service Providers (LSP). Logistics Operations model development (e.g. SCOR)



# **Supply Chain Strategy**

**Hokey Min** 

#### **Supply Chain Strategy:**

Supply Chain Management Sunil Chopra, Peter Meindl, 2016 For MBA or senior level undergraduate supply chain management courses A Strategic Framework for Understanding Supply Chain Management Borne from a course on supply chain management taught at Northwestern University's Kellogg School of Management Supply Chain Management introduces high level strategy and concepts while giving students the practical tools necessary to solve supply chain problems The Sixth Edition weaves in compelling case study examples providing students with clear insight into how good supply chain management offers a competitive advantage On the flip side students also learn the dangers of poor supply chain management and how it can damage an organization s overall health and performance Using a strategic framework students are guided through all of the key drivers of supply chain performance including facilities inventory transportation information sourcing and pricing By the end of the course students will walk away with a deep understanding of supply chains and a firm grasp on the practical managerial levers to pull in order to improve supply chain performance Chain Strategy Edward Frazelle, 2004 Strategic Supply Chain Alignment John Gattorna, 2017-03-02 Supply chain performance will be a key indicator of overall corporate success into the next century This book edited by logistics and supply chain expert John Gattorna and with international contributions presents unpublished material on next generation thinking about the management of the supply chain Based on the recently developed strategic alignment model it shows how external market dynamics the company s strategic response and internal capability must be aligned if competitive advantage is to be achieved Supply chain management is a strategic challenge demanding top level management attention This book tackles the subject at that strategic level to help companies reposition their supply chains successfully The book then offers the vital link between strategy setting and implementation providing comprehensive coverage of the main areas of execution and making it an essential compendium on all aspects of the subject With case studies from major organizations from around the world it is a must read for anyone wishing to be at the forefront of international supply chain management thinking Strategic Supply Chain Alignment brings together for the first time the world's leading logistics professionals management consultants and academics to offer their insights and experiences on the latest supply chain management techniques This collection of previously unpublished material offers the reader a unique opportunity to identify the hot issues discover emerging strategies and uncover key industry and market perspectives Divided into five sections which reflect the important components of the strategic alignment model the book covers The market Customer value creation and segmentation and the rationale behind the integration of supply with demand Strategic response Considers channel strategy supply chain configuration and operations and distribution management Culture Adopting organization options which focus on delivering

**Supply Chain Transformation: Building and Executing an Integrated Supply Chain Strategy** J. Paul Dittmann, 2012-08-11 STREAMLINE OPERATIONS AND DELIVER MORE VALUE THAN EVER WITH A STRONG SUPPLY

CHAIN STRATEGY Dittmann's thoughtful approach and real world examples make this book is an excellent resource for anyone in the supply chain field whether a beginner or an executive seeking a better framework for the existing supply chain strategy Dave Clark Vice President Global Customer Fulfillment Amazon A practical approach for developing and implementing breakthrough customer driven integrated supply chain strategies designed to generate best in class operating and financial performance for any enterprise Paul H Trueax III Vice President North America Customer Services and Logistics Colgate Palmolive An effective supply chain strategy can have a huge impact on all of the stakeholders of the organization This book lays out nine clear and concise steps that are very helpful as your company starts this critical process Bill Hutchinson Vice President Global Supply Chain and Fulfillment Dell Dittmann's book lays out a customer driven case derived nine step method for creating and implementing a transformational supply chain strategy It is a must read for any supply chain professional developing or refreshing a supply chain strategy Reuben Slone Senior Vice President Supply Chain Walgreens Strategic Supply Chain Management 2E (PB) Shoshanah Cohen, Joseph Roussel, 2013-06-21 Praise For Strategic Supply Chain Management This book shows convincingly that a robust supply chain strategy is critical for business success in today's uncertain economic environment Cohen and Roussel explain not only what makes for a good supply chain strategy but also how to put that strategy into practice Jim Miller VP Worldwide Operations Google Strategic Supply Chain Management loudly and clearly makes the case that successful companies supply chain strategies are closely aligned with their competitive differentiation and operating models. The book uses in depth examples that bring these concepts to life and demonstrate that one size doesn t fit all Anyone who thinks operations is just another corporate function needs to read this book Manish Bhatia SVP Worldwide Operations SanDisk The advent of global marketplaces heightened competition accelerated pace of product innovation and fast changing customer preferences have increased the impact of the supply chain on company profitability and long term success But cultural challenges to successful supply chain design remain Cohen and Roussel's book provides a platform for addressing these challenges and is recommended reading for chief executives strategy professionals and supply chain practitioners Martin Roper Chief Executive Officer and President Boston Beer The authors present a straightforward path for developing and deploying a global supply chain strategy that addresses the priorities of today s executive management teams Hau Lee Thoma Professor of Operations Information and Technology Stanford Graduate School of Business The classic guide to supply chain strategy re created to help business leaders gain an advantage in today s volatile globalized arena The global landscape has changed dramatically since the first edition of Strategic Supply Chain Management established itself as the authority on creating value and achieving competitive advantage from the supply chain Shorter economic cycles more frequent natural disasters higher costs in low cost countries more restricted access to working capital and greater focus on sustainability have made effective supply chain management much more challenging and much more critical to the bottom line This second edition is your answer to gaining a strategic

advantage in the face of these challenges Drawing on dozens of new company examples as well as cutting edge benchmarking research it shows you how to make your supply chains more agile flexible and resilient With 80 easy to read tables and diagrams this fully revised book explains how to Develop a supply chain strategy that will help you realize your business goals Design a process architecture that maps out the activities of the end to end supply chain Create the most effective supply chain organization Build the most beneficial relationships with your supply chain partners Use metrics to assess and drive business success Implement transformational change See how today s best supply chain strategies work in all new profiles of BASF Essilor Haier Kaiser Permanente Lenovo and Schlumberger Find out what these industry leaders are doing to get the greatest value out of their supply chains When value depends on how well you deliver you need Strategic Supply Chain Management Second Edition Strategic Supply Chain Shoshanah Cohen, Joseph Roussel, 2004-09-06 Agile strategic supply chain management is a key competitive necessity in today s no room for error business arena And few organizations have acquired more knowledge and demonstrated better results than the team at global management consultancy Pittiglio Rabin Todd and McGrath PRTM In the breakthrough reference Strategic Supply Chain Management two of PRTM s leading consultants in this practice explain everything that corporate decision makers need to know to create value and competitive advantage from their supply chains Supply Chain Strategy Tobias Engel, 2020-10-06 How is that book different from other supply chain management books Many books present specific supply chain strategies as a stand alone solution or solely a concept for a supply chain strategy This book looks from both perspectives creating an integrated strategy approach to manage supply chains Practitioners can use this book to understand why a supply chain strategy map is needed how it is applied and how the different perspectives and elements are related to each other to adapt the supply chain strategy map to their own needs Further practitioners can reflect their strategic approach and use i e the presented supply chain KPI's as a stimulus for adaptations and improvements Moreover Chapter 2 provides an overview of well known supply chain strategies as an initial step to integrate relevant aspects of the stand alone supply chain strategies into an integrated supply chain strategy This book intends to transfer essential knowledge about supply chain strategies and how it is related to business processes operations and how practitioners can design a horizontal collaborative setting However further supply chain and logistic aspects of supply chain business processes are not part of this book **Supply Chain Strategy** Edward H. Frazelle, 2001-10-16 High Tech and High Touch Logistics Solutions for Supply Chain Challenges In today s fast paced and customer oriented business environment superior supply chain performance is a prerequisite to getting and staying competitive Supply Chain Strategy is based on world class logistics practices in place in successful supply chain organizations the latest academic breakthroughs in logistics system design and the logic of logistics It presents the proven pillars of success in logistics and supply chain management Part of McGraw Hill's Logistics Management Library Supply Chain Strategy is organized according to author Dr Ed Frazelle s breakthrough logistics master planning methodology The

methodology leads to metrics process designs system designs and organizational strategies for total supply chain management total logistics management customer response inventory planning and management supply transportation and warehousing Concise yet complete Dr Frazelle's book shows how to develop a comprehensive logistics and supply chain strategy one that will both complement and support a company s strategic objectives and long term success Logisticsthe flow of material information and money between consumers and suppliers has become a key boardroom topic It is the subject of cover features in business publications from Wall Street Journal to BusinessWeek Annual global logistics expenditures exceed 3.5 trillion nearly 20 percent of the world's GDP making logistics perhaps the last frontier for major corporations to significantly increase shareholder and customer value And at the heart of every effort to improve organizational logistics performance Supply chain efficiency Supply Chain Strategy is today s most comprehensive resource for up to the minute thinking and practices on developing supply chain strategies that support a company s overall objectives Covering world class practices and systems taken from the files of Coca Cola Wal Mart General Electric and other companies it covers essential supply chain subjects including Logistics data miningfor identifying the root cause of material and information flow problems pinpointing opportunities for process improvements and providing an objective basis for project team decision making Inventory planning and managementpresenting metrics processes and systems for forecasting demand planning and inventory control yielding lower inventory levels and improved customer service Logistics information systems and Web based logisticshelping to substitute information for inventory and work content Transportation and distribution for connecting sourcing locations with customers at the lowest cost by among other things leveraging private and third party transportation systems Logistics organization development including the seven disciplines that link enterprises across the supply chain as well as logistics activities within those enterprises Supply Chain Strategy explains and demonstrates how decision makers can use today s technology to enhance key logistics systems at every point in the supply chain from the time an idea or product is conceived through its delivery to the final user It describes the major steps in developing an effective workable logistics management programone that will reduce operating expenses minimize capital investment and improve overall Managing the Supply Chain David Simchi-Levi, Philip Kaminsky, Edith customer service and satisfaction Simchi-Levi, 2003-11-22 In today s environment of tight budgets and even tighter turnarounds effective supply chain management has become a core business requirement Managing the Supply Chain adapts the number one supply chain book on the college market to examine how professionals can consistently turn supply chain strategy into a competitive advantage This results based book examines the experiences of today s most accomplished companies to demonstrate supply chain innovation at work in the marketplace The Supply Chain Game Changers Theodore (Ted) Stank, J. Paul Dittmann, Michael Burnette, Chad W. Autry, 2015-10-07 BREAKTHROUGH BEST PRACTICES IN GLOBAL SUPPLY CHAIN MANAGEMENT FROM WORLD CLASS PRACTITIONERS For all supply chain decision makers professionals and students Improve financial

and operational performance Manage risk and ensure continuity Drive value through deeper integration Optimize logistics cost and customer responsiveness Hire and develop world class talent This book brings together advanced supply chain practices that yield significant enduring business advantage It reflects extensive collaboration between industry pioneers and The University of Tennessee Global Supply Chain Institute GSCI a leading source of best practice knowledge for global supply chain management Building on GSCI s deep industry partnerships this book s techniques take you far beyond the past decade's advances You ll find new approaches to managing risk integration talent distribution purchasing logistics and more all extensively vetted by leading executives The authors fully explain each technique its rationale advantages and challenges and how pioneering organizations have implemented it The world will look radically different in five years If you want your supply chain to deliver competitive advantage tomorrow you need to prepare today This book shows you what to do and how to get there In recent years practically everyone s supply chain has become more sophisticated To gain competitive advantage from your supply chain in the future you ll have to do even more The Supply Chain Game Changers identifies powerful new ways to drive value in complex global supply chains shows how pioneers are succeeding with these innovations and helps you make them work in your environment The authors first discuss ten trends impacting global supply chains today and preview emerging drivers of change through 2025 Reflecting these changes they share new best practices for managing global supply chains evolving supply networks and accounting for economics politics infrastructure and competence Next the authors drill down to offer detailed guidance on several crucial aspects of supply chain management You ll discover new ways to identify prioritize and mitigate risk balance cost and customer responsiveness through advanced distribution centers integrate purchasing and logistics more effectively and attract and develop world class talent The book concludes with the authors Top Ten actions for creating tomorrow s world class supplychain practical tools for assessing where you stand and detailed guidance for creating your new Action Plan The Essentials of Supply Chain Management Hokey Min, 2015-05-23 This is today s indispensable introduction to supply chain management for today s students and tomorrow s managers not yesterday s Prof Hokey Min focuses on modern business strategies and applications transcending obsolete logistics and purchasing driven approaches still found in many competitive books Focusing on outcomes throughout The Essentials of Supply Chain Management shows how to achieve continuous organizational success by applying modern supply chain concepts Reflecting his extensive recent experience working with leading executives and managers Min teaches highly effective methods for supply chain thinking and problem solving You ll master an integrated Total System Approach that places functions like inventory control and transportation squarely in context helping you smoothly integrate internal and external functions and establish effective inter firm cooperation and strategic alliances across complex supply chains Coverage includes Understanding modern sourcing logistics operations sales and marketing and how they fit together Using modern supply chain methods to improve customer satisfaction and quality Working with cutting edge supply chain

technology and metrics Moving towards greater sustainability and more effective risk management Working with core analytical tools to evaluate supply chain practices and measure performance Legal ethical cultural and environmental sustainability aspects of modern supply chain operations How to build a career in global supply chain management The Essentials of Supply Chain Management will be an indispensable resource for all graduate and undergraduate students in supply chain management and for every practitioner pursuing professional certification or executive education in the field

Logistics Management and Strategy Alan Harrison, Heather Skipworth, Remko I. van Hoek, James Aitken, 2019 Supply Chain Management Andrew Cox, 2003 In the last ten years a revolution has occurred in the way in which companies manage their business strategy and its operational delivery Called Supply Chain Management SCM it is a strategic business model that has been developed in response to increasing global competitive pressures Many companies have already chosen to outsource all non essential activities transforming them from fixed to variable costs to re focus on their core competencies And while this type of outsourcing plays well with investors in the short term the solution that it offers is only a temporary one unless it is accompanied by a robust SCM strategy This is because much of the value offered by companies to their customers is generated externally by the company s suppliers So if the company is unable to manage or develop its suppliers or if the suppliers fail to perform the company's performance is affected too Evidence suggests that for those firms who are prepared to develop SCM strategies the payback in terms of competitive advantage and cost reduction can be considerable In recent years companies as diverse as IBM Wal Mart Toyota and Dell have all undergone nothing short of a supply chain revolution and today all regard supply chain management as an essential part of their overall business strategy This briefing offers a practical working guide to help you and your organisation implement a robust and effective supply chain management approach Extensive case study material illustrates what should and should not be done so that strategic and operational targets can be achieved This briefing discusses the six key steps in effective SCM Focus on core competencies Outsource all non core competencies Align demand and supply consolidate all similar activities into category management Rationalise the supply base and create strategic alliances with key suppliers Develop long term supply chain relationships and optimise through e business technology Undertake proactive supplier and supply chain development **Global Supply** Chain Management: Leveraging Processes, Measurements, and Tools for Strategic Corporate Advantage G. Tomas M. Hult, David Closs, David Frayer, 2013-11-08 LEVERAGE YOUR SUPPLY CHAIN FOR MAXIMUM PROFIT Do you have a global supply chain strategy designed for the long run About 90 percent of global demand is not fully met by local supply and global supply chains will soon account for 25 percent of multinational firms performance meanwhile supply chains need to become 43 percent more global in the next decade just to maintain a firm's competitive edge Written by three of today's leading experts on the subject each from Michigan State University the uncontested world leader of supply chain management Global Supply Chain Management gives you the know how and tools to dramatically boost supply chain

efficiency by making it a core element of your overall corporate strategy Global Supply Chain Management takes you step by step through the process of creating and managing a global supply chain strategy and aligning it with the conditions of your industry Learn everything you need to know about developing a core strategy plus strategies for each of the critical supply chain functions LOGISTICS Integrate logistics strategy and tactical activities PURCHASING Manage the transition to purchasing globally OPERATIONS Systematically design direct and control processes MARKET CHANNELS Effectively connect your supply chain to customers With in depth case studies and data showing how American Express AB InBev Dell FedEx Daimler Microsoft Nestl Nokia and several other prominent companies have applied global supply chain strategy to increase profits and growth Global Supply Chain Management helps you take action to drive similar success in your company If you re serious about competing today and in the future you must integrate and leverage strategic supply chain management into your overall corporate strategy Global Supply Chain Management provides everything you need to build a strategy designed for the long run PRAISE FOR GLOBAL SUPPLY CHAIN MANAGEMENT This book does a superb job of using a total value perspective and integrating business functions into a strategic framework for global supply chain management that can be leveraged for success Leif Johansson Chairman of the Board of Directors of AstraZeneca Ericsson European Round Table of Industrialists and the International Advisory Board of the Nobel Foundation Written by a superb team of world leading authors on global supply chain management this book provides a great framework for companies to leverage global supply chain functions and processes measurements and tools to achieve sustained strategic advantage in the global marketplace Michael Lawton Chief Financial Officer CFO and Executive Vice President of Finance of Domino s Pizza Inc In our company we have come to recognize the strategic importance of building and maintaining a global supply chain This book does an excellent job of identifying a framework for considering the implications of an integrated model for global supply chain management It's clear that the authors have tremendous experience and they have shared their insights in an innovative and integrative way John Shull Vice President and Global Procurement Officer of Steelcase Inc Global supply chains are critically important to companies in delivering products and services that satisfy customers Hult Closs and Frayer provide an excellent model for how to drive the strategic and operational dimensions of global supply chain management to maximize end customer value Claes Fornell Chairman of the Board of Directors of CFI Group Worldwide and ForeSee and founder of the American Customer Satisfaction Index ACSI Operations and Supply Chain Strategy in the Industry 4.0 Era: Concepts and Implementation Guilherme Francisco Frederico, 2018-10-27 Operations and Supply Chain Strategy is crucial for the success of organizations in the context of Industry 4 0 Operations and Supply Chains are a potential field to generate competitive advantages and then supporting organizations to strongly compete in the market Nonetheless considering the context of Industry 4 0 technologies also play an important role on the establishment and implementation of the Operations and Supply Chain Strategy This book is divided in five chapters History and Concepts of Operations and Supply Chain

Management Operations and Supply Chain Strategy Deploying the Operations and Supply Chain Strategy in Decisions Measuring the Strategic Performance and Managing Operations and Supply Chain Maturity and Operations and Supply Chain Strategy in the Industry 4 0 Era The book aims to create a comprehensive view about Operations and Supply Chain Strategy as well as provide concepts examples and methods related to the subjects herein discussed Along the text some Activities are suggested in order to leverage the learning and incentive the reader to strategically think about Operations and Supply Chain Management Also some cases about Industry 4 0 applications and developments are presented This book can be used by undergraduate and graduate students of Business Management and Industrial Engineering courses It can also help practitioners and executives of companies in creating a better understanding of Operations and Supply Chain Strategy in the context of Industry 4 0 and supporting them on this Strategy conception deployment implementation and measurement

Global Supply Chain Strategy Pedro Reyes, 2021-07 Approx 200 pages 8 chapters presenting supply chain strategy concepts for business students Supply Chain Management Strategy Alexandre Oliveira, Anne Gimeno, 2014 Part of a brand new series of cutting edge supply chain guides Supply Chain Management Strategy offers expert guidance for comparing and choosing supply chain models implementing effective governance and strategizing to enable sales growth margin growth and superior customer experience Co authored by pioneering supply chain management expert Alexandre Oliveira this guide focuses on driving maximum business value from modern supply chain strategies and models Oliveira and senior supply chain executive Anne Gimeno provide a comprehensive overview of the topic detailed descriptions of each relevant model and modern applications and best practices drawn from the experiences of the world's leading companies Complementing theoretical texts they offer deep insight into how these models are actually applied in the field Coverage includes Contemporary supply chain models including adaptive Triple A customer driven demand driven and resilient supply chains Assessing the strengths and weaknesses of each model in your unique context Implementing effective governance including Sales and Operations Planning SandOP Integrated Business Planning IBP and Business Forecasting Capability BFC Reducing forecasting dependencies Performing effective supply chain continuity planning BCP Enabling growth in sales revenue and market share Accelerating revenue cycles and reducing lost sales Supporting marketing and sales initiatives Growing margins by reducing the cost of sales Balancing asset management service level cost structure and other tradeoffs Delighting customers with the right service level at the right cost This guide s content will be exceptionally helpful for both practitioners and students including participants in APICS and other leading certification programs *Selecting the Best* Supply Chain Strategy William Ellegood, 2014 To reduce the total cost of delivering a product to the marketplace many firms are going beyond the walls of their organization and working with suppliers and customers to implement supply chain management SCM Fisher 1997 presented a conceptual model contending that the demand characteristics and supply chain strategy SCS of a product should be aligned for SCM to be successful This dissertation presents an original analytical model

of a three echelon supply chain to demonstrate under various supply chain conditions that a misalignment between demand characteristics and SCS can result in a lower total supply chain cost In addition to Fisher 1997 the literature includes a number of SCS frameworks to assist practitioners with identifying the appropriate SCS However none have considered a SCS where the supply side employs an agile strategy and demand side utilizes a lean strategy which is denoted as an agilean SCS This dissertation considers four possible supply chain strategies lean agile leagile and agilean and identifies when each SCS type is most effective at minimizing total supply chain cost The demand characteristics of a product typically evolve as a product progresses through its life cycle The literature presents two views concerning whether the SCS of a product should evolve as the product progresses through its life cycle This dissertation demonstrates that a single SCS employed over the life cycle of a product is generally a more effective SCS to minimize total supply chain cost over the life cycle of a product than evolving the product s SCS as it progresses through its life cycle **Supply Chain Strategy and Financial Metrics** Bram DeSmet, 2018-05-03 Supply Chain Strategy and Financial Metrics is a step by step guide to balancing the triangle of service cost and cash which is the essence of supply chain management Supply chains have become increasingly strategy driven and this Supply Chain Triangle approach puts the supply chain at the heart of the strategy discussion instead of seeing it as a result Supply Chain Strategy and Financial Metrics fully reflects the inventory or working capital angle and examines the optimisation of the supply chain and Return on Capital Employed Including case studies of Barco Casio and a selection of food retail companies this book covers building a strategy driven KPI dashboard target setting and financial benchmarking Regular examples and diagrams illustrate how different types of strategies lead to different trade offs in the Supply Chain Triangle This ground breaking text links supply chain strategy and finance through financial metrics therefore creating value for the shareholder Online supporting resources include worksheets covering basic financial concepts such as cash flow and working capital with example data sets and guidelines exercises to make it interactive A Journey through Manufacturing and Supply Chain Strategy Research Emilio Bartezzaghi, Raffaella Cagliano, Federico Caniato, Stefano Ronchi, 2016-06-04 This book is intended as a tribute to Gianluca Spina the influential and inspiring Professor of Business Management Organization and Supply Chain Management at the School of Management of Politecnico di Milano who very sadly passed away early in 2015 It brings together seven of his most important papers published in renowned international journals and supplements these papers with insightful commentaries from friends and colleagues who highlight key messages and values of enduring validity The selected papers offer a clear sense of Spina's research journey over the years and cover the main research streams that distinguished his work They have also been chosen on account of their high impact as reflected by the number of citations received and to represent the most important research collaborations that Spina had established within Italy and abroad An introductory chapter relates his research to major developments in the field of Manufacturing and Supply Chain Strategy and also outlines the very important contribution that Gianluca Spina made to Management Education

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