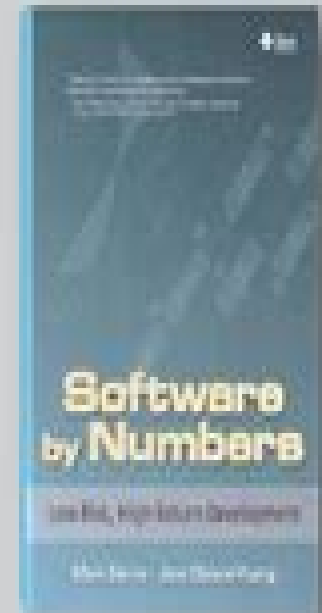


“Software by Numbers

Low-Risk, High-Return Development

- Mark Denne



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Software By Numbers Low Risk High Return Development

James Shore, Shane Warden



Software By Numbers Low Risk High Return Development:

Software by Numbers Mark Denne, Jane Cleland-Huang, 2003 Opens the black box of methodologies and demonstrates that software development is fundamentally a value creation process Covers new and radical approaches to software development that respond to business demands for shorter investment periods and increased agility Provides software engineers tools for understanding enterprise level value creation and managing financial objectives Lean-Agile Software Development Alan Shalloway, Guy Beaver, James R. Trott, 2009-10-22 Agile techniques have demonstrated immense potential for developing more effective higher quality software However scaling these techniques to the enterprise presents many challenges The solution is to integrate the principles and practices of Lean Software Development with Agile's ideology and methods By doing so software organizations leverage Lean's powerful capabilities for optimizing the whole and managing complex enterprise projects A combined Lean Agile approach can dramatically improve both developer productivity and the software's business value In this book three expert Lean software consultants draw from their unparalleled experience to gather all the insights knowledge and new skills you need to succeed with Lean Agile development Lean Agile Software Development shows how to extend Scrum processes with an Enterprise view based on Lean principles The authors present crucial technical insight into emergent design and demonstrate how to apply it to make iterative development more effective They also identify several common development anti patterns that can work against your goals and they offer actionable proven alternatives Lean Agile Software Development shows how to Transition to Lean Software Development quickly and successfully Manage the initiation of product enhancements Help project managers work together to manage product portfolios more effectively Manage dependencies across the software development organization and with its partners and colleagues Integrate development and QA roles to improve quality and eliminate waste Determine best practices for different software development teams The book's companion Web site www.netobjectives.com lastd provides updates links to related materials and support for discussions of the book's content *Benefit/Cost-Driven Software Development* Jo Erskine Hannay, 2021-06-24 This open access book presents a set of basic techniques for estimating the benefit of IT development projects and portfolios It also offers methods for monitoring how much of that estimated benefit is being achieved during projects Readers can then use these benefit estimates together with cost estimates to create a benefit cost index to help them decide which functionalities to send into construction and in what order This allows them to focus on constructing the functionality that offers the best value for money at an early stage Although benefits management involves a wide range of activities in addition to estimation and monitoring the techniques in this book provides a clear guide to achieving what has always been the goal of project and portfolio stakeholders developing systems that produce as much usefulness and value as possible for the money invested The techniques can also help deal with vicarious motives and obstacles that prevent this happening The book equips readers to recognize when a project budget should not be spent in full and resources be allocated

elsewhere in a portfolio instead. It also provides development managers and upper management with common ground as a basis for making informed decisions.

The Art of Agile Development James Shore, Shane Warden, 2021-10-12 Most companies developing software employ something they call Agile. But there's widespread misunderstanding of what Agile is and how to use it. If you want to improve your software development team's agility, this comprehensive guidebook's clear, concrete, and detailed guidance explains what to do and why and when to make trade-offs. In this thorough update of the classic *Agile*, how to guide James Shore provides no-nonsense advice on Agile adoption, planning, development, delivery, and management, taken from over two decades of Agile experience. He brings the latest ideas from Extreme Programming, Scrum, Lean DevOps, and more into a cohesive whole. Learn how to successfully bring Agile development to your team and organization or discover why Agile might not be for you. This book explains how to improve agility, create the conditions necessary for Agile to succeed and scale in your organization, focus on value, work as a team, understand priorities, provide visibility, and improve continuously. Deliver software reliably, share ownership, decrease development costs, evolve designs, and deploy continuously. Optimize value, take ownership of product plans, budgets, and experiments, and produce market-leading software.

Just Enough Software Architecture George Fairbanks, 2010-08-30 This is a practical guide for software developers and different than other software architecture books. Here's why: It teaches risk-driven architecting. There is no need for meticulous designs when risks are small, nor any excuse for sloppy designs when risks threaten your success. This book describes a way to do just enough architecture. It avoids the one-size-fits-all process trap with advice on how to tune your design effort based on the risks you face. It democratizes architecture. This book seeks to make architecture relevant to all software developers. Developers need to understand how to use constraints as guiderails that ensure desired outcomes and how seemingly small changes can affect a system's properties. It cultivates declarative knowledge. There is a difference between being able to hit a ball and knowing why you are able to hit it, what psychologists refer to as procedural knowledge versus declarative knowledge. This book will make you more aware of what you have been doing and provide names for the concepts. It emphasizes the engineering. This book focuses on the technical parts of software development and what developers do to ensure the system works, not job titles or processes. It shows you how to build models and analyze architectures so that you can make principled design tradeoffs. It describes the techniques software designers use to reason about medium to large-sized problems and points out where you can learn specialized techniques in more detail. It provides practical advice. Software design decisions influence the architecture and vice versa. The approach in this book embraces drill-down, pop-up behavior by describing models that have various levels of abstraction, from architecture to data structure design.

Behavior-Driven Development with Cucumber Richard Lawrence, Paul Rayner, 2019-05-20 Master BDD to deliver higher value software more quickly. To develop high-value products quickly, software development teams need better ways to collaborate. Agile methods like Scrum and Kanban are helpful, but they're not enough. Teams need better ways to work inside

each sprint or work item Behavior driven development BDD adds just enough structure for product experts testers and developers to collaborate more effectively Drawing on extensive experience helping teams adopt BDD Richard Lawrence and Paul Rayner show how to explore changes in system behavior with examples through conversations how to capture your examples in expressive language and how to flow the results into effective automated testing with Cucumber Where most BDD resources focus on test automation this guide goes deep into how BDD changes team collaboration and what that collaboration looks like day to day Concrete examples and practical advice will prepare you to succeed with BDD whatever your context or role Learn how to collaborate better by using concrete examples of system behavior Identify your project s meaningful increment of value so you re always working on something important Begin experimenting with BDD slowly and at low risk Move smoothly from informal examples to automated tests in Cucumber Use BDD to deliver more frequently with greater visibility Make Cucumber scenarios more expressive to ensure you re building the right thing Grow a Cucumber suite that acts as high value living documentation Sustainably work with complex scenario data Get beyond the mini waterfalls that often arise on Scrum teams

Software for People Alexander Maedche,Achim Botzenhardt,Ludwig Neer,2012-09-15

The highly competitive and globalized software market is creating pressure on software companies Given the current boundary conditions it is critical to continuously increase time to market and reduce development costs In parallel driven by private life experiences with mobile computing devices the World Wide Web and software based services peoples general expectations with regards to software are growing They expect software that is simple and joyful to use In the light of the changes that have taken place in recent years software companies need to fundamentally reconsider the way they develop and deliver software to their customers This book introduces fundamentals trends and best practices in the software industry from a threefold perspective which equally takes into account design management and development of software It demonstrates how cross functional integration can be leveraged by software companies to successfully build software for people Professionals from business and academia give an overview on state of the art knowledge and report on key insights from their real life experience They provide guidance and hands on recommendation on how to create winning products This combined perspective fosters the transfer of knowledge between research and practice and offers a high practical value for both sides The book targets both practitioners and academics looking for successfully building software in the future It is directed at Managing Directors of software companies Software Project Managers Product Managers and Designers Software Developers as well as academics and students in the area of Software and Information Systems Engineering Human Computer Interaction HCI and Innovation Management

Software Product Management Hans-Bernd Kittlaus,Samuel A. Fricker,2017-05-23 This book gives a comprehensive overview on Software Product Management SPM for beginners as well as best practices methodology and in depth discussions for experienced product managers This includes product strategy product planning participation in strategic management activities and orchestration of the functional units of the company

The book is based on the results of the International Software Product Management Association ISPMA which is led by a group of SPM experts from industry and research with the goal to foster software product management excellence across industries This book can be used as textbook for ISPMA based education and as guide for anybody interested in SPM as one of the most exciting and challenging disciplines in the business of software Hans Bernd Kittlaus is the Chairman of ISPMA and owner and managing director of InnoTivum Consulting Germany Samuel Fricker is Board Member of ISPMA and Professor at FHNW Switzerland

Requirements Engineering: Foundation for Software Quality Martin

Glinz,2009-05-27 This book constitutes the refereed proceedings of the 15th International Working Conference on Requirements Engineering Foundation for Software Quality REFSQ 2009 held in Amsterdam The Netherlands in June 2009 The 14 revised full papers were carefully reviewed and selected from 49 submissions The papers are organized in thematic sections on value and risk change and evolution interactions and inconsistencies organization and structuring experience elicitation research methods behavior modeling empirical studies and open source RE

Managing the Unmanageable

Mickey W. Mantle,Ron Lichty,2019-11-12 The Essential Guide to Effectively Managing Developers So You Can Deliver Better Software Now Extensively Updated Lichty and Mantle have assembled a guide that will help you hire motivate and mentor a software development team that functions at the highest level Their rules of thumb and coaching advice form a great blueprint for new and experienced software engineering managers alike Tom Conrad CTO Pandora Reading this book s nuggets felt like the sort of guidance that I would get from a trusted mentor A mentor who I not only trusted but one who trusted me to take the wisdom understand its limits and apply it correctly Mike Fauzy CTO FauzyLogic Today many software projects continue to run catastrophically over schedule and budget and still don t deliver what customers want Some organizations conclude that software development can t be managed well But it can and it starts with people In their extensively updated Managing the Unmanageable Second Edition Mickey W Mantle and Ron Lichty show how to hire and develop programmers onboard new hires quickly and successfully and build and nurture highly effective and productive teams Drawing on over 80 years of combined industry experience the authors share Rules of Thumb Nuggets of Wisdom checklists and other Tools for successfully leading programmers and teams whether they re co located or dispersed worldwide This edition adds extensive new Agile coverage new approaches to recruitment and onboarding expanded coverage of handling problem employees and much more Whether you re new to software management or you ve done it for years you ll find indispensable advice for handling your challenges and delivering outstanding software Find recruit and hire the right programmers when you need them Manage programmers as the individuals they are Motivate software people and teams to accomplish truly great feats Create a successful development subculture that can thrive even in a toxic company culture Master the arts of managing down and managing up Embrace your role as a manager who empowers self directed agile teams to thrive and succeed Register your book for convenient access to downloads updates and or corrections as they

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