COLLEGE OF BUSINESS ADMINISTRATION & ACCOUNTANCY

MIDTERM EXAM

Subject: HRM 105 Compensation and Administration Instructions:

Please write your answer to your test booklet. Your exam worth 100 points and good for 1 hr and 10 minutes.

Good luck!

Part 1- True or False- 2 pts each (Write true if the statement is True and Write false if the statement is False).

- A mission statement is a declaration of attitude and outlook, allowing for the generation and consideration of a range of feasible alternatives and strategies
- 2. Rivalry among competing firms is usually the most powerful of the five competitive forces.
- 3. Liquidity ratios measure a firm's ability to meet maturing short-term obligations.
- The overall aim of the Balanced Scorecard is to "balance" stakeholder objectives with customer and operational objectives.
- Gather and analyze relevant information about current conditions and stakeholder needs to understand the context and constraints, describe the Input stage,

Part 2- Identification- 20pts

- does not show how to achieve a competitive advantage, so it must not be an end in itself.
- The ___ allows a multidivisional organization to manage its portfolio of businesses by examining the relative market share position and the industry growth.
- is Incorporating CSR and sustainability into strategy ensures decisions positively impact society and the environment.
- The ___ of an organization shapes how options are assessed, influencing what is considered feasible and acceptable.
- is when a company expands its role to fulfill tasks formerly completed by businesses up the supply chain.
- is a growth strategy that identifies and develops new market segments for current products.
- occurs when a firm moves into a new industry that has important similarities with the firm's existing industry or industries
- A ____ is the disposal of a business unit through sale, exchange, closure, or bankruptcy.
- is a strategy aiming to establish a competitive advantage by having the lowest cost of operation in the industry.
- occurs when a company enters into an industry that contains none of the significant resemblances to the current company's industry.

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Alan Mumford, Jeffrey Gold, Chartered Institute of Personnel and Development

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