

to find someone to finish the job. Weidner's manuscript covers by far the largest part of the history, but at \$17.50 a copy a complete history would be more acceptable. Perhaps that individual could have expanded the sources and footnotes to give greater depth to a manuscript necessarily broad by virtue of its multi-disciplinary approach. The maps and other illustrations provided are ill-placed; pictures of the Catskill works are in the middle of the Croton River system text. For business historians, who must read between the lines, Blake's book with its superior notes remains the better source. Weidner's book could have been an improvement over Blake's, but a failure to complete and polish the manuscript leaves a weaker book, a less fitting tribute to years of research.

. . .

**TECHNOLOGY AND REFORM: STREET RAILWAYS AND THE GROWTH OF MILWAUKEE, 1887-1900.** By Clay McShane. Madison, State Historical Society of Wisconsin, 1974. Pp. vii + 177. \$5.95.

Reviewed by Paul Barrett  
Teaching Assistant

University of Illinois, Chicago Circle

Clay McShane has been working for some time on the impact of the engineering approach to urban social problems. (His dissertation concerned the development of urban automobile facilities through the first quarter of the twentieth century.) In *Technology and Reform*, McShane approaches the rise of Milwaukee's street railways from a similar perspective.

The result is a clear and perceptive rendering of traction battles that, through the impetus they gave to the Wisconsin Progressive movement, ultimately had national repercussions. McShane finds the movement to reform and regulate Milwaukee's street railways narrowly based in the interests of the geographically and economically mobile middle class. Election statistics seem to show that transportation issues did not arouse working class voters. It is no wonder, for McShane tells us that Milwaukee's street railways had little if any effect on housing and living conditions. Indeed, he finds that traction in Milwaukee was, more than anything else, a tool of real estate developers and advocates of urban dispersion.

It is here that *Technology and Reform* is of particular interest to the student of business history. From the variety of recent studies of traction systems before World War I, there emerge a number of common business practices that had a major impact on the course of the industry. Overcapitalization is the most obvious. It not only made obsolescent equipment more difficult to replace but, where such equipment could be included in the companies' valuation for purchase or ratemaking purposes, even made outdated cars and track a profitable asset. The use of one valuation for tax purposes and another for ratemaking became an accepted procedure for transportation companies. So did the practice of taking refuge in bankruptcy when the local political climate became unfavorable. Likewise, one finds links between street railways, electric utility companies, suburban real estate developers, and amusement parks

# Technology And Reform Street Railways And The Growth Of Milwaukee 1887 19

**ML Morrison**



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