

Operations Research—An Overview

"Ideas illuminate, while interest only befoes"

1:1. INTRODUCTION

The activity "Operations Research" (abbreviated as O.R.) has become increasingly important in the face of fast moving technology and increasing complexities in business and industry. This chapter starts with the historical development of Operations Research and provides an overall view of the subject. It covers some general ideas on the subject, thus providing a perspective.

1:2. ORIGIN AND DEVELOPMENT OF O.R.

No science has ever been born on a specific day. Operations research is no exception. Its roots are as old as science and society. Though the roots of O.R. extend to even early 1800's. It was in 1917, when A.K. Erlang, a Danish mathematician, published his work on the problem of congestion of telephone traffic. The difficulty was that during busy periods, telephone operators were unable to handle the calls the moment they were made, resulting in delayed calls. A few years after its appearance, his work was accepted by the British Post Office as the basis for calculating circuit facilities. During the 1930's, H.C. Levinson applied scientific analysis to the problems of merchandising. His work included scientific study of customers' buying habits, response to advertising and relation of environment to the type of article sold.

The term, *Operational Research*, was first coined in 1940 by McClosky and Trefthen in a small town, Bowdsey, of the United Kingdom. This new science came into existence as a result of research on military operations during World War II. During the war there were strategic and tactical problems which were greatly complicated, to expect adequate solutions from individuals or specialists was unrealistic. Therefore, the military management called on scientists from various disciplines and organised them into teams to assist in solving strategic and tactical problems, i.e., to discuss, evolve and suggest ways and means to improve the execution of various military projects. By their joint efforts, experience and deliberations, they suggested certain approaches that showed remarkable progress. This new approach to systematic and scientific study of the operations of the system was called the *Operations Research* or *Operational Research* (abbreviated as O.R.).

Following the end of World War II, the success of military teams attracted the attention of industrial managers of U.K. who were seeking solutions to their complex executive type problems. It was becoming apparent that these were basically the same problems but in a different context. Thus, keeping in view the critical economic situation which required drastic increase in production efficiency, O.R. activities were diverted from military to civil government and industries. In this way O.R. began to creep into business and industry. By 1948 it had taken good hold in U.K. and was in the process of achieving the same in the United States. It was only in the early 1950's that the

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Table of Contents Students Guide To Operations Research

1. Understanding the eBook Students Guide To Operations Research
 - The Rise of Digital Reading Students Guide To Operations Research
 - Advantages of eBooks Over Traditional Books
2. Identifying Students Guide To Operations Research
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Students Guide To Operations Research
 - User-Friendly Interface
4. Exploring eBook Recommendations from Students Guide To Operations Research
 - Personalized Recommendations
 - Students Guide To Operations Research User Reviews and Ratings
 - Students Guide To Operations Research and Bestseller Lists

5. Accessing Students Guide To Operations Research Free and Paid eBooks
 - Students Guide To Operations Research Public Domain eBooks
 - Students Guide To Operations Research eBook Subscription Services
 - Students Guide To Operations Research Budget-Friendly Options
6. Navigating Students Guide To Operations Research eBook Formats
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 - Students Guide To Operations Research Compatibility with Devices
 - Students Guide To Operations Research Enhanced eBook Features
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 - Adjustable Fonts and Text Sizes of Students Guide To Operations Research
 - Highlighting and Note-Taking Students Guide To Operations Research
 - Interactive Elements Students Guide To Operations Research
8. Staying Engaged with Students Guide To Operations Research
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Students Guide To Operations Research
9. Balancing eBooks and Physical Books Students Guide To Operations Research
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Students Guide To Operations Research
10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
11. Cultivating a Reading Routine Students Guide To Operations Research
 - Setting Reading Goals Students Guide To Operations Research
 - Carving Out Dedicated Reading Time
12. Sourcing Reliable Information of Students Guide To Operations Research
 - Fact-Checking eBook Content of Students Guide To Operations Research
 - Distinguishing Credible Sources
13. Promoting Lifelong Learning

- Utilizing eBooks for Skill Development
- Exploring Educational eBooks

14. Embracing eBook Trends

- Integration of Multimedia Elements
- Interactive and Gamified eBooks

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