

# SOFTWARE PROJECT SURVIVAL GUIDE

*How to Be  
Sure Your First  
Important  
Project Isn't  
Your Last*



**Steve McConnell**

*Author of Code Complete  
and Rapid Development*

**Microsoft Press**

# Software Project Survival Guide

**Marsha D. Lewin**



## Software Project Survival Guide:

**Software Project Survival Guide** Steve McConnell,1998 Steve McConnell draws on solid research and a career's worth of hard won experience to map the surest path to your goal what he calls one specific approach to software development that works pretty well most of the time for most projects Nineteen chapters in four sections cover the concepts and strategies you need for mastering the development process including planning design management quality assurance testing and archiving For newcomers and seasoned project managers alike Software Project Survival Guide draws on a vast store of techniques to create an elegantly simplified and reliable framework for project management success Publisher description *Software Project Survival Guide* Steve McConnell,1998 How to be sure your first important project isn't your last [Web Project Survival Guide: Real World Tips for Bringing Projects in on Time, on Budget'](#) Stan Shinn,2004-02 **Code Complete** Steve McConnell,2004-06-09 Widely considered one of the best practical guides to programming Steve McConnell's original CODE COMPLETE has been helping developers write better software for more than a decade Now this classic book has been fully updated and revised with leading edge practices and hundreds of new code samples illustrating the art and science of software construction Capturing the body of knowledge available from research academia and everyday commercial practice McConnell synthesizes the most effective techniques and must know principles into clear pragmatic guidance No matter what your experience level development environment or project size this book will inform and stimulate your thinking and help you build the highest quality code Discover the timeless techniques and strategies that help you Design for minimum complexity and maximum creativity Reap the benefits of collaborative development Apply defensive programming techniques to reduce and flush out errors Exploit opportunities to refactor or evolve code and do it safely Use construction practices that are right weight for your project Debug problems quickly and effectively Resolve critical construction issues early and correctly Build quality into the beginning middle and end of your project [Better Software Project Management](#) Marsha D. Lewin,2001-11-28 A complete guide to piloting a software project to success on time and within budget This book provides novice software project managers software developers and anyone delivering reusable software with strategies for mastering the basics of directing a software project Well known management consultant Marsha Lewin uses a been there done that approach designed to solve on the job problems quickly and efficiently Learn how to get a project in motion immediately in the first chapter's quick start tutorial This comprehensive overview outlines the ins and outs of software project management including the expectations for a project manager defining the project satisfying critical needs and leading and monitoring your team These aspects of managing small to medium sized project types are detailed in the same lively colloquial style that demystifies the complexities of the discipline The author equips you with the tools to concurrently satisfy the triple constraints of schedule budget and quality within the context of risk management and highlights potential pitfalls and their solutions to assure repeated success To help you get under way and stay ahead supplemental ready to use forms formats and

checklists are included along with information on Use of resources including people and budget the quality of software developed and the costs and risks Political and technical issues affecting project success Risk management methodology Shaping yourself as a leader Software development methodologies from traditional life cycle to prototyping and how they relate to software project management Testing and its role in project management Dozens of real world examples and diagrams together with a comprehensive bibliography and glossary render Better Software Project Management a crucial resource for anyone responsible for keeping software projects within budget and on schedule

**Methods of IT Project Management, Fourth Edition** Jeffrey L. Brewer, Kevin C. Dittman, 2022-10-15 Designed for graduate advanced undergraduate and practitioner project management courses with an information technology focus Methods of IT Project Management is designed around the Project Management Body of Knowledge PMBOK incorporating material from the latest seventh edition while still maintaining the book's process approach The text provides students with all the concepts techniques artifacts and methods found in the leading project management reference books and modern development methodologies agile hybrid and traditional while also conveying practical knowledge that can immediately be applied in real world settings Unlike other books in this area the material is organized according to the sequence of a generic project life cycle from project selection to initiation planning execution control and iteration or project closeout Following this life cycle approach as opposed to covering the material by knowledge area or project performance domain allows new learners to simultaneously study project management concepts and methods as they develop skills they can use immediately during and upon completion of the course The text's structure also allows different programs to use the book during real world student projects

Software Management Donald J. Reifer, 2006-08-30 This Seventh Edition of Donald Reifer's popular bestselling tutorial summarizes what software project managers need to know to be successful on the job The text provides pointers and approaches to deal with the issues challenges and experiences that shape their thoughts and performance To accomplish its goals the volume explores recent advances in dissimilar fields such as management theory acquisition management globalization knowledge management licensing motivation theory process improvement organization dynamics subcontract management and technology transfer Software Management provides software managers at all levels of the organization with the information they need to know to develop their software engineering management strategies for now and the future The book provides insight into management tools and techniques that work in practice It also provides sufficient instructional materials to serve as a text for a course in software management This new edition achieves a balance between theory and practical experience Reifer systematically addresses the skills knowledge and abilities that software managers at any level of experience need to have to practice their profession effectively This book contains original articles by leaders in the software management field written specifically for this tutorial as well as a collection of applicable reprints About forty percent of the material in this edition has been produced specifically for the tutorial Contents Introduction Life Cycle Models Process

Improvement Project Management Planning Fundamentals Software Estimating Organizing for Success Staffing Essentials Direction Advice Visibility and Control Software Risk Management Metrics and Measurement Acquisition Management Emerging Management Topics The challenges faced by software project managers are the gap between what the customers can envision and the reality on the ground and how to deal with the risks associated with this gap in delivering a product that meets requirements on time and schedule at the target costs This tutorial hits the mark by providing project managers practitioners and educators with source materials on how project managers can effectively deal with this risk Dr Kenneth E Nidiffer Systems Software Consortium Inc The volume has evolved into a solid set of foundation works for anyone trying to practice software management in a world that is increasingly dependent on software release quality timeliness and productivity Walker Royce Vice President IBM Software Services Rational     The Scrum Field Guide Mitch Lacey, 2012-03-12 Thousands of IT professionals are being asked to make Scrum succeed in their organizations including many who weren't involved in the decision to adopt it If you're one of them The Scrum Field Guide will give you skills and confidence to adopt Scrum more rapidly more successfully and with far less pain and fear Long time Scrum practitioner Mitch Lacey identifies major challenges associated with early stage Scrum adoption as well as deeper issues that emerge after companies have adopted Scrum and describes how other organizations have overcome them You'll learn how to gain quick wins that build support and then use the flexibility of Scrum to maximize value creation across the entire process In 30 brief engaging chapters Lacey guides you through everything from defining roles to setting priorities to determining team velocity choosing a sprint length and conducting customer reviews Along the way he explains why Scrum can seem counterintuitive offers a solid grounding in the core agile concepts that make it work and shows where it can and shouldn't be modified Coverage includes Getting teams on board and bringing new team members aboard after you've started Creating a definition of done for the team and organization Implementing the strong technical practices that are indispensable for agile success Balancing predictability and adaptability in release planning Keeping defects in check Running productive daily standup meetings Keeping people engaged with pair programming Managing culture clashes on Scrum teams Performing emergency procedures to get sprints back on track Establishing a pace your team can truly sustain Accurately costing projects and measuring the value they deliver Documenting Scrum projects effectively Prioritizing and estimating large backlogs Integrating outsourced and offshored components Packed with real world examples from Lacey's own experience this book is invaluable to everyone transitioning to agile developers architects testers managers and project owners alike

**Global Software and IT** Christof Ebert, 2011-09-26 Based on the author's first hand experience and expertise this book offers a proven framework for global software engineering Readers will learn best practices for managing a variety of software projects coordinating the activities of several locations across the globe while accounting for cultural differences Most importantly readers will learn how to engineer a first rate software product as efficiently as possible by fully leveraging

global personnel and resources Global Software and IT takes a unique approach that works for projects of any size examining such critical topics as Executing a seamless project across multiple locations Mitigating the risks of off shoring Developing and implementing processes for global development Establishing practical outsourcing guidelines Fostering effective collaboration and communication across continents and culture This book provides a balanced framework for planning global development covering topics such as managing people in distributed sites and managing a project across locations It delivers a comprehensive business model that is beneficial to anyone looking for the most cost effective efficient way to engineer good software products      **Essentials of Software Engineering** Frank Tsui,Orlando Karam,Barbara Bernal,2022-01-24

Written for the undergraduate 1 term course Essentials of Software Engineering provides students with a systematic engineering approach to software engineering principles and methodologies Comprehensive yet concise the new edition covers some of the latest improvements in technology and tools while reducing areas that are becoming less relevant In depth coverage of key issues combined with a strong focus on software quality makes Essentials of Software Engineering the perfect text for students entering the fast growing and lucrative field of software development The text includes thorough overviews of programming concepts system analysis and design principles of software engineering development and support processes methodologies software testing quality assurance and product management while incorporating real world examples throughout Presents a broad coverage of the software engineering field that lends itself well to an introductory course Clearly differentiates and explains software engineering from the subtopics of software processes software development and software management Expanded coverage of continuous integration and Agile methodologies New coverage of contemporary design and development ideas including SOA microservices virtualization and containerization 2023 332 pages      *Effective Project Management* Robert K. Wysocki,2010-09-29 Unlock your potential and achieve breakthrough performance in project management If you re looking for a more robust approach to project management one that recognizes the project environment and adapts accordingly then this is the perfect resource It not only guides you through the traditional methods but also covers the adaptive and extreme approaches as well You ll gain an in depth understanding of each one and know exactly when and how to use them You ll also be introduced to the Adaptive Project Framework which arms you with a new project management methodology And with the help of two new case studies you ll be able to put these ideas into practice and experience some of the contemporary nuances of projects This definitive guide to project management shows you how to Take advantage of new variations on traditional project management methods including risk assessment and control Decide the best method for managing specific types of projects by analyzing all of the pros and cons Apply the Adaptive Project Framework to the world of fast paced high change and complex projects Create a war room to successfully manage multiple team projects Determine how project portfolio management approaches can help companies achieve a greater return on investment Utilize all nine Project Management Body of Knowledge PMBOK standards

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**More About Software Requirements** Karl E. Wiegers, Karl Wiegers, 2005-12-20 No matter how much instruction you've had on managing software requirements there's no substitute for experience Too often lessons about requirements engineering processes lack the no nonsense guidance that supports real world solutions Complementing the best practices presented in his book Software Requirements Second Edition requirements engineering authority Karl Wiegers tackles even more of the real issues head on in this book With straightforward professional advice and practical solutions based on actual project experiences this book answers many of the tough questions raised by industry professionals From strategies for estimating and working with customers to the nuts and bolts of documenting requirements this essential companion gives developers analysts and managers the cosmic truths that apply to virtually every software development project Discover how to Make the business case for investing in better requirements practices Generate estimates using three specific techniques Conduct inquiries to elicit meaningful business and user requirements Clearly document project scope Implement use cases scenarios and user stories effectively Improve inspections and peer reviews Write requirements that avoid ambiguity

**Financial Management Systems** United States. Government Accountability Office, 2006

**Essentials of Software Engineering** Frank F. Tsui, Orlando Karam, Barbara Bernal, 2014 Essentials of Software Engineering Third Edition is a comprehensive yet concise introduction to the core fundamental topics and methodologies of software development Ideal for new students or seasoned professionals looking for a new career in the area of software engineering this text presents the complete life cycle of a software system from inception to release and through support The authors have broken the text into six distinct sections covering programming concepts system analysis and design principles of software engineering development and support processes methodologies and product management Presenting topics emphasized by the IEEE Computer Society sponsored Software Engineering Body of Knowledge SWEBOK and by the Software Engineering 2004 Curriculum Guidelines for Undergraduate Degree Programs in Software Engineering the second edition of Essentials of Software Engineering is an exceptional text for those entering the exciting world of software development

**Crowdsourcing and Probabilistic Decision-Making in Software Engineering: Emerging Research and Opportunities** Gupta, Varun, 2019-08-30 With today's technological advancements the evolution of software has led to various challenges regarding mass markets and crowds High quality processing must be capable of handling large groups in an efficient manner without error Solutions that have been applied include artificial intelligence and natural language processing but extensive research in this area has yet to be undertaken Crowdsourcing and Probabilistic Decision Making in Software Engineering Emerging Research and Opportunities is a pivotal reference source that provides vital research on the application of crowd based software engineering and supports software engineers who want to improve the manner in which software is developed by increasing the accuracy of probabilistic reasoning to support their decision making and getting

automation support While highlighting topics such as modeling techniques and programming practices this publication is ideally designed for software developers software engineers computer engineers executives professionals and researchers

**Principles of Software Architecture Modernization** Diego Pacheco,Sam Sgro,2023-12-01 Long path to better systems that last longer and make engineers and customers happier KEY FEATURES Guidance trade offs analysis principles and insights on understanding complex microservices and monoliths problems and solutions at scale In depth coverage of anti patterns allowing the reader to avoid pitfalls and understand how to handle architecture at scale better Concepts and lessons learned through experience in performing code and data migration at scale with complex architectures Best usage of new technology using the right architecture principles DESCRIPTION This book is a comprehensive guide to designing scalable and maintainable software written by an expert It covers the principles patterns anti patterns trade offs and concepts that software developers and architects need to understand to design software that is both scalable and maintainable The book begins by introducing the concept of monoliths and discussing the challenges associated with scaling and maintaining them It then covers several anti patterns that can lead to these challenges such as lack of isolation and internal shared libraries The next section of the book focuses on the principles of good software design such as loose coupling and encapsulation It also covers several software architecture patterns that can be used to design scalable and maintainable monoliths such as the layered architecture pattern and the microservices pattern The final section of the book guides how to migrate monoliths to distributed systems It also covers how to test and deploy distributed systems effectively WHAT YOU WILL LEARN Understand the challenges of monoliths and the common anti patterns that lead to them Learn the principles of good software design such as loose coupling and encapsulation Discover software architecture patterns that can be used to design scalable and maintainable monoliths Get guidance on how to migrate monoliths to distributed systems Learn how to test and deploy distributed systems effectively WHO THIS BOOK IS FOR This book is for software developers architects system architects DevOps engineers site reliability engineers and anyone who wants to learn about the principles and practices of modernizing software architectures The book is especially relevant for those who are working with legacy systems or want to design new systems that are scalable resilient and maintainable TABLE OF CONTENTS 1 What s Wrong with Monoliths 2 Anti Patterns Lack of Isolation 3 Anti Patterns Distributed Monoliths 4 Anti Patterns Internal Shared Libraries 5 Assessments 6 Principles of Proper Services 7 Proper Service Testing 8 Embracing New Technology 9 Code Migrations 10 Data Migrations 11 Epilogue *Collaborative Software Engineering* Ivan Mistrík,John Grundy,André van der Hoek,Jim Whitehead,2010-03-10 Collaboration among individuals from users to developers is central to modern software engineering It takes many forms joint activity to solve common problems negotiation to resolve conflicts creation of shared definitions and both social and technical perspectives impacting all software development activity The difficulties of collaboration are also well documented The grand challenge is not only to ensure that developers in a team deliver effectively as individuals but



that the whole team delivers more than just the sum of its parts The editors of this book have assembled an impressive selection of authors who have contributed to an authoritative body of work tackling a wide range of issues in the field of collaborative software engineering The resulting volume is divided into four parts preceded by a general editorial chapter providing a more detailed review of the domain of collaborative software engineering Part 1 is on Characterizing Collaborative Software Engineering Part 2 examines various Tools and Techniques Part 3 addresses organizational issues and finally Part 4 contains four examples of Emerging Issues in Collaborative Software Engineering As a result this book delivers a comprehensive state of the art overview and empirical results for researchers in academia and industry in areas like software process management empirical software engineering and global software development Practitioners working in this area will also appreciate the detailed descriptions and reports which can often be used as guidelines to improve their daily work

Knowledge-based Software Engineering Ėnn Kharal'dovich Tyugu,Enn Tōugu,Takahira Yamaguchi,2006 This publication addresses the research in theoretical foundations practical techniques software tools applications and or practical experiences in knowledge based software engineering The book also includes a new field research in web services and semantic web This is a rapidly developing research area promising to give excellent practical outcome and interesting for theoretically minded as well as for practically minded people The largest part of the papers belongs to a traditional area of applications of artificial intelligence methods to various software engineering problems Another traditional section is application of intelligent agents in software engineering A separate section is devoted to interesting applications and special techniques related in one or another way to the topic of the conference Publisher s website

How to Save a Failing Project Ralph R. Young DBA,Steve M. Brady PMP,Dennis C. Nagle,2009-05-01 You CAN Turn Around A Failing Project Poor project results are all too common and result in dissatisfied customers users and project staff With countless people goals objectives expectations budgets schedules deliverables and deadlines to consider it can be difficult to keep projects in focus and on track How to Save a Failing Project Chaos to Control arms project managers with the tools and techniques needed to address these project challenges The authors provide guidance to develop a project plan establish a schedule for execution identify project tracking mechanisms and implement turnaround methods to avoid failure and regain control With this valuable resource you will be able to Identify key factors leading to failure Learn how to recover a failing project and minimize future risk Better analyze your project by defining proper business objectives and goals Gain insight on industry best practices for planning

**New Approaches in Software Measurement** Reiner Dumke,Alain Abran,2003-06-29 Software measurement is one of the key technologies employed to control and manage the software development process Research avenues such as the applicability of metrics the efficiency of measurement programs in industry and the theoretical foundations of software engineering have been investigated to evaluate and improve modern software development areas such as object orientation compone based develop ment multimedia systems design reliable telecommunication systems etc In the tradition of our

software measurement research communities the German Computer Science Interest GI Group on Software Measurement and the Canadian Interest Group in Software Metrics CIM have attended to these concerns in recent years Initially research initiatives were directed at the definition of new methods of software measurement and the validation of these methods themselves This was then followed by more and more investigation into practical applications of software measurement and key findings in this area of software engineering have been published in Dumke Zuse Theory and Practice of Software Measurement 1994 Ebert Dumke Software Metriken in der Praxis 1996 Lehner Dumke Abran Software Metrics Research and Practice in Software Measurement 1997 Dumke Abran Software Measurement Current Trends in Research and Practice 1999 We would also like to mention that the proceedings of the Lac Sup rieur workshop have been made available on the web at [www.lrgl.uqam.ca](http://www.lrgl.uqam.ca) This new book includes the proceedings of the 10th Workshop on Software Measurement held in Berlin in October 2000

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## **Software Project Survival Guide Introduction**

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