

eQuality: An Application of DDUCKS to Process Management

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Abstract. Process management is a method for improving Boeing's business processes, however many aspects have been difficult to implement. *eQuality* is a software system based on a framework called DDUCKS that is being designed to support the process management life cycle. We take a knowledge acquisition approach to the development of the tool, emphasizing the importance of mediating and intermediate knowledge representations. Sharing and reuse of tools, models, and representations is facilitated through a layered architecture. *eQuality's* process documentation capability includes a number of views, that can be used either in *sketchpad* or *model* mode. Using the views, an integrated business enterprise model may be developed. Analysis and simulation tools supporting process improvement are implemented with attribute, function, and task editors that make use of a user scripting language and extensible function library. A virtual *project notebook* is used to organize project information and help facilitate group meetings.

1 Process Management at The Boeing Company

The Boeing Company is undergoing fundamental changes in the way it manages its business processes. There are many catalysts for these changes, springing from both internal and external sources — for example, the Boeing Process and System Strategy, the need for concurrent product definition on the new 777 plane, cost management initiatives, CALS, and customer demand for low cost and high quality. Boeing CEO Frank Shrontz [72] has made continuous quality improvement the company's number one objective, affirming that it constitutes "the cornerstone of our business strategy to be the world's leading aerospace company."

In 1988, the company undertook a study of traditional aviation design and manufacturing processes. As a result of the study, the Corporate Computing Board developed a new process requiring *concurrent* design, build, and support activities. While concurrent design, build, and support efforts require significant advances in technology (e.g., 100% 3D CAD digital product definition and preassembly), an equally important challenge is to make the necessary cultural and organizational changes. In the past, processes and organizations remained unchanged when automated support tools were developed. However, new computing applications could do little of themselves to reduce problems of error and rework. Now we are required to document and streamline business, engineering, and

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Process Improvement and CMMI for Systems and Software Ron S. Kenett, Emanuel Baker, 2010-03-09 Process Improvement and CMMI for Systems and Software provides a workable approach for achieving cost effective process improvements for systems and software Focusing on planning implementation and management in system and software processes it supplies a brief overview of basic strategic planning models and covers fundamental concepts and appr **IS Management Handbook** Carol V. Brown, 1999-10-28 In systems analysis programming development or operations improving productivity and service doing more with less is the major challenge Regardless of your management level the Handbook gives you the advice and support you need to survive and prosper in the competitive environment It is the only comprehensive and timely source of technic Maximizing ROI on Software Development Vijay Sikka, 2004-10-28 Maximizing ROI on Software Development explains how to execute best quality software development and testing while maximizing business value It discusses Applied ROI in the context of methodologies such as Agile and Extreme Programming and traditional methodologies including Six Sigma the Capability Maturity Model CMM Total Cost of Ownershi *Software Process Improvement and Capability Determination* Antonia Mas, Antoni Mesquida, Terry Rout, Rory V. O'Connor, Alec Dorling, 2012-06-02 This book constitutes the refereed proceedings of the 12th International Conference on Software Process Improvement and Capability Determination SPICE 2012 held in Palma de Mallorca Spain in May 2012 The 21 revised full papers presented and 14 short papers were carefully reviewed and selected from numerous submissions The papers are organized in topical sections on organizational process improvement SPI in small and very small enterprises process models SPI in automotive software and security SPI in medical and safety critical systems short papers **Software Process Improvement** Ita Richardson, Per Runeson, 2006-10-10 This textbook is intended for use by SPI Software Process Improvement managers and researchers quality managers and experienced project and research managers The papers constitute the research proceedings of the 13th EuroSPI European Software Process Improvement www.eurospi.net conference held in Joensuu Finland 11-13 October 2006 The conference was held in 1994 in Dublin Ireland 1995 in Vienna Austria 1997 in Budapest Hungary 1998 in Gothenburg Sweden 1999 in Pori Finland 2000 in Copenhagen Denmark 2001 in Limerick Ireland 2002 in Nuremberg Germany 2003 in Graz Austria 2004 in Trondheim Norway and 2005 in Budapest Hungary EuroSPI has established an experience library library.eurospi.net which will be continuously extended over the next years and will be made available to all attendees EuroSPI has also initiated a European Qualification Network in which different SPINs and national initiatives join mutually beneficial collaborations EQN EU Leonardo da Vinci network project With a founding conference on 5-12 2006 through EuroSPI partners and in collaboration with the European Union supported by the EU Leonardo da Vinci Programme a European certification association will be created for the IT and services sector to offer SPI knowledge and certificates to industry establishing close knowledge transfer links between research and

industry The biggest value of EuroSPI lies in its function as a European knowledge and experience exchange mechanism for SPI know how between research institutions and industry September 2006 Richard Messnarz www.eurospi.net Organization
Organization Committee EuroSPI 2006 is organized by the EuroSPI partnership www.eurospi.net *International Symposium on Computer and Information Sciences* Erol Gelenbe, 2002-10-30 Papers from an October 2002 symposium describe research in areas including algorithms artificial intelligence computer graphics computer networks databases evolutionary computation graph theory image processing multimedia technology software engineering and software performance engineering Some specific topics are packet selection in a deflection routing algorithm honeycomb subdivision a new image based lighting method visualizing transition diagrams of action language programs and solution stability in evolutionary computation Other subjects include control of light paths in heterogeneous optical networks exploiting semantic constraints in a database browser and bandwidth allocation in bluetooth scatter networks There is no subject index Annotation copyrighted by Book News Inc Portland OR *Handbook of Reliability Engineering* Hoang Pham, 2006-04-12 An effective reliability programme is an essential component of every product's design testing and efficient production From the failure analysis of a microelectronic device to software fault tolerance and from the accelerated life testing of mechanical components to hardware verification a common underlying philosophy of reliability applies Defining both fundamental and applied work across the entire systems reliability arena this state of the art reference presents methodologies for quality maintainability and dependability Featuring Contributions from 60 leading reliability experts in academia and industry giving comprehensive and authoritative coverage A distinguished international Editorial Board ensuring clarity and precision throughout Extensive references to the theoretical foundations recent research and future directions described in each chapter Comprehensive subject index providing maximum utility to the reader Applications and examples across all branches of engineering including IT power automotive and aerospace sectors The handbook's cross disciplinary scope will ensure that it serves as an indispensable tool for researchers in industrial electrical electronics computer civil mechanical and systems engineering It will also aid professional engineers to find creative reliability solutions and management to evaluate systems reliability and to improve processes For student research projects it will be the ideal starting point whether addressing basic questions in communications and electronics or learning advanced applications in micro electro mechanical systems MEMS manufacturing and high assurance engineering systems *Software Process Improvement* Eugene McGuire, 1999-01-01 Software Process Improvement SPI efforts are being undertaken by organizations of all types and sizes as they attempt to deal with the challenges of quality complexity and competitiveness Software process improvement efforts rely on the successful integration of many technical organizational and methodological issues SPI has provided a rich field for both conceptual and practical research in industry and academia Software Process Improvement Concepts and Practices provides the opportunity for rich socio technical and interdisciplinary studies in addition to those studies that primarily focus on

process and or enabling technology issues This book addresses numerous aspects of SPI program development implementation trends opportunities and future challenges in organizations **Software Engineering Processes** Yingxu Wang, Graham King, 2000-04-21 Software engineering is playing an increasingly significant role in computing and informatics necessitated by the complexities inherent in large scale software development To deal with these difficulties the conventional life cycle approaches to software engineering are now giving way to the process system approach encompassing development me **Guide to Software Project Management** Gerard O'Regan, 2025-04-28 This essential textbook presents an overview of software project management in an ethical and responsible software engineering environment The book covers the essentials of software project management and highlights the importance of ethics and professional responsibility as part of the skill set of the modern project manager Topics and features Presents a solid overview of software project management Discusses professional and ethical responsibilities of project managers Presents an overview of ethical software engineering Reviews project planning and scheduling project monitoring and control risk management and project closure Discusses quality management of software projects Presents an overview of legal and ethical aspects of outsourcing Discusses project management for both traditional and Agile projects Reviews a selection of tools metrics to support project management Discusses best practice Prince 2 PMP and CMMI to improve project management Includes key learning topics summaries and review questions in each chapter together with a useful glossary This practical and easy to follow textbook reference is ideal for computer science students seeking to understand software project management The text also serves as a self study primer for software engineers project managers and software managers Dr Gerard O'Regan is an international lecturer in Maths Computing with research interests in software quality software process improvement mathematical approaches to software quality and the history of computing He is the author of several books with Springer including Concise Guide to Software Engineering Ethical and Legal Aspects of Computing and A Brief History of Computing **Software Process Improvement and Capability Determination** Ioannis Stamelos, Rory V. O'Connor, Terry Rout, Alec Dorling, 2018-09-28 This volume constitutes the refereed proceedings of the 18th International Conference on Software Process Improvement and Capability Determination SPICE 2018 held in Tessaloniki Greece in October 2018 The 26 full papers presented were carefully reviewed and selected from 40 submissions The papers are organized in the following topical sections SPI systematic literature reviews SPI and assessment SPI methods and reference models SPI education and management issues SPI knowledge and change processes SPI compliance and configuration SPI and agile industry short papers **The Engineering of Large Systems**, 1998-09-25 Since its first volume in 1960 Advances in Computers has presented detailed coverage of innovations in hardware and software and in computer theory design and applications It has also provided contributors with a medium in which they can examine their subjects in greater depth and breadth than that allowed by standard journal articles As a result many articles have become standard references that continue to be of significant lasting

value despite the rapid growth taking place in the field This volume is organized around engineering large scale software systems It discusses which technologies are useful for building these systems which are useful to incorporate in these systems and which are useful to evaluate these systems Action Focused Assessment for Software Process Improvement Tim Kasse,2002 This informative book is designed to help professionals involved with development of software or systems manage process improvement initiatives within their company by explaining the history method and psychology behind AFA

Future Generation Information Technology Tai-hoon Kim,Young-hoon Lee,Wai-chi Fang,2012-11-28 This book comprises selected papers of the 4th International Conference on Future Generation Information Technology FGIT 2012 held in Gangneung Korea in December 2012 The papers presented were carefully reviewed and selected from numerous submissions and focus on the various aspects of advances in information technology They were selected from the following 11 conferences BSBT 2012 CGAG 2012 DCA 2012 DTA 2012 EL 2012 FGCN 2012 GDC 2012 IESH 2012 IURC 2012 MulGraB 2012 and UNESST 2012 **Intelligent Robotics and Applications** Caihua Xiong,Yongan Huang,Youlun Xiong,2008-10-14

This two volumes constitute the refereed proceedings of the First International Conference on Intelligent Robotics and Applications ICIRA 2008 held in Wuhan China in October 2008 The 265 revised full papers presented were thoroughly reviewed and selected from 552 submissions they are devoted but not limited to robot motion planning and manipulation robot control cognitive robotics rehabilitation robotics health care and artificial limb robot learning robot vision human machine interaction mobile robotics micro nano mechanical systems manufacturing automation multi axis surface machining realworld applications *Uncovering Essential Software Artifacts through Business Process Archeology* Perez-Castillo,

Ricardo,Piattini, Mario G.,2013-10-31 Corporations accumulate a lot of valuable data and knowledge over time but storing and maintaining this data can be a logistic and financial headache for business leaders and IT specialists Uncovering Essential Software Artifacts through Business Process Archaeology introduces an emerging method of software modernization used to effectively manage legacy systems and company operations supported by such systems This book presents methods techniques and new trends on business process archeology as well as some industrial success stories Business experts professionals and researchers working in the field of information and knowledge management will use this reference source to efficiently and effectively implement and utilize business knowledge **Continual Improvement: A**

Bibliography with Indexes, 1992-1993,1994 *Certified Software Quality Analyst Exam Practice Questions and Dumps* Quantic Books, Acquiring the designation of Certified Software Quality Analyst CSQA indicates a professional level of competence in the principles and practices of quality assurance in the IT profession CSQA s become members of a recognized professional group and receive recognition of their competence by business and professional associates potentially more rapid career advancement and greater acceptance in the role as advisor to management Preparing for the Certified Software Quality Analyst CSQA exam Here we have brought Best Exam Questions for you so that you can prepare

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An Integrated Approach to Software Engineering Pankaj Jalote,2012-12-06 A lot has changed in the fast moving area of software engineering since the first edition of this book came out However two particularly dominant trends are clearly discernible focus on software processes and object orientation A lot more attention is now given to software processes because process improvement is considered one of the basic mechanisms for improving quality and productivity And the object oriented approach is considered by many one of the best hopes for solving some of the problems faced by software developers In this second edition these two trends are clearly highlighted A separate chapter has been included entitled Software Processes In addition to talking about the various development process models the chapter discusses other processes in software development and other issues related to processes Object orientation figures in many chapters Object oriented analysis is discussed in the chapter on requirements while there is a complete chapter entitled Object Oriented Design Some aspects of object oriented programming are discussed in the chapter on coding while specific techniques for testing object oriented programs are discussed in the chapter on testing Overall if one wants to develop software using the paradigm of object orientation all aspects of development that require different handling are discussed Most of the other chapters have also been enhanced in various ways In particular the chapters on requirements specification and testing have been considerably enhanced

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