Supervision

The Organizational Role of Supervisors

What Every Supervisor Needs to Know

> Jack Asgar, Ph.D. based on original work by Frank Hoffman



PRACTICAL MANAGEMENT, INC

The Organizational Role Of Supervisors

Jack Asgar

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The Organizational Role of Supervisors Jack Asgar, 1989 Supervision - the Organizational Role of Supervisors Jack Asgar, 2008-06 The purpose of this book is twofold 1 to delineate the unique functions of the firstline supervisors and to guide them in how they can function effectively in the real world and 2 to inform managers on what performance they should expect from their subordinate supervisors and to guide them in achieving productive results from their workgroup The role of a supervisor as differentiated from that of a manager often is very hazy in a multilevel organization. In some cases every level of management gets involved in supervision and duplicates the supervision function Often these misuses of functions are justified on the basis of Management by Walking Around Show of Interest and Concern with the Worker etc These management fads and euphemisms not only produce negative results they will cause other deep rooted problems for the organization First by managers doing the job of supervisors managers do not have the time to perform their own managerial duties which are essential and distinctly different Second when an organization recognizes that managerial activities are not being performed the organization creates additional levels of management causing the burden of unreasonable overhead costs Third the managers usurp the function of supervisors not allowing the supervisors to learn and strengthen themselves No amount of supervisory training is going to compensate for the lack of opportunity to perform Fourth at best these misuses of functions are going to create many duplications of effort Organizations have to realize that supervision is different from managing and that each level requires a different set of skills and a different set of responsibilities Various levels of the organization are not the result of outgrowth from the previous one We truly do have levels if discontinuity in organizations For example when a worker gets promoted to supervisor he or she must realize that this new position is different not only in superficial issues such as title salary benefits perks parking locations etc but also in the nature of the work Supervision requires learning and performing supervisory skills Also when supervisors become managers they have to recognize the level of discontinuity again Managers are not glorified supervisors Their function is substantially different and they too have to learn and perform these different functions One of the important realizations is to let the supervisors supervise This simple statement is the essence of success Those who do not understand or practice that simple axiom are doomed to reap the results of their own doing There is no other book available in the market that discusses these issues The Employee-Organization Relationship Lynn M. Shore, Jacqueline A-M. Coyle-Shapiro, Lois E. Tetrick, 2012-03-12 Employee organization relationship is an overarching term that describes the relationship between the employee and the organization It encompasses psychological contracts perceived organizational support and the employment relationship Remarkable progress has been made in the last 30 years in the study of EOR This volume by a stellar list of international contributors offers perspectives on EOR that will be of interest to scholars practitioners and graduate students in IO psychology business and human resource management Handbook of Research on Positive Organizational Behavior for Improved

Workplace Performance Baykal, Elif, 2019-11-15 Positive psychology focuses on finding the best one has to offer and repairing the worst to such a degree that one becomes a more responsible nurturing and altruistic citizen However since businesses are composed of groups and networks using positive psychology in the workplace requires applications at both the individual and the group levels There is a need for current studies that examine the practices and efficacy of positive psychology in creating organizational harmony by increasing an individual s wellbeing The Handbook of Research on Positive Organizational Behavior for Improved Workplace Performance is a collection of innovative research that combines the theory and practice of positive psychology as a means of ensuring happier employees and higher productivity within an organization Featuring coverage on a broad range of topics such as team building spirituality and ethical leadership this publication is ideally designed for human resources professionals psychologists entrepreneurs executives managers organizational leaders researchers academicians and students seeking current research on methods of nurturing talent and empowering individuals to lead more fulfilled constructive lives within the workplace The Psychology of the Recession on the Workplace Cary L. Cooper, Alexander-Stamatios G. Antoniou, 2013-01-01 Two deep human needs are to master the world and to feel safe and secure The Great Recession thwarted both needs for millions of people around the world Cooper and Antoniou's global team of scholars address the psychological economic social and other dimensions of our current crisis while charting paths whereby we can again satisfy these needs Let us rise above the crisis and follow Aristotle's path to living well and faring well This book offers a plan for doing so James Campell Quick The University of Texas at Arlington US An economic recession can affect the aggregate well being of a population This highly regarded and timely book shows a significant increase in the mean levels of distress and dissatisfaction in the work place in recent years In particular increasing job demands intrinsic job insecurity and increasingly inadequate salaries make substantial contributions to psychological distress family conflict and related behaviors The contributors reveal that the recession has fundamentally altered the way employees view their work and leaders With employers and employees still facing a continued period of uncertainty a severe impact on employment relations is a continuing reality Given the difficult economic times many people are feeling the pressure to work harder This book will be valuable for undergraduate students and practitioners in the fields of organizational behavior and human The Emerald Review of Industrial and Organizational Psychology Robert L. resource management Dipboye, 2018-09-07 This book provides a comprehensive review of the theory research and applications in Industrial and Organizational I O Psychology Analyzing three primary objectives of I O psychology improving the effectiveness of employees and organizations enhancing employee well being and gaining an understanding of human behavior in organizations

Global Encyclopedia of Public Administration, Public Policy, and Governance Ali Farazmand,2023-04-05 This global encyclopedic work serves as a comprehensive collection of global scholarship regarding the vast fields of public administration public policy governance and management Written and edited by leading international scholars and

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Today The book uses a range of interesting transcipts to illustrate points together with providing up to date research information on subjects such as trainee learning needs supervisor and trainee gender institutional factors and supervisor experience to mention but a few A thought provoking book and one which I would recommend as profitable reading for those engaged in or considering becoming engaged in the field of supervision Gladeana McMahon in BPS Counselling

The SAGE Handbook of Organizational Communication Linda L. Putnam, Dennis K. Mumby, 2013-11-04 Organizational communication as a field of study has grown tremendously over the past thirty years This growth is characterized by the development and application of communication perspectives to research on complex organizations in rapidly changing environments Completely re conceptualized The SAGE Handbook of Organizational Communication Third Edition is a landmark volume that weaves together the various threads of this interdisciplinary area of scholarship This edition captures both the changing nature of the field with its explosion of theoretical perspectives and research agendas and the transformations that have occurred in organizational life with the emergence of new forms of work globalization processes and changing organizational forms Exploring organizations as complex and dynamic the Handbook brings a communication lens to bear on multiple organizing processes

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