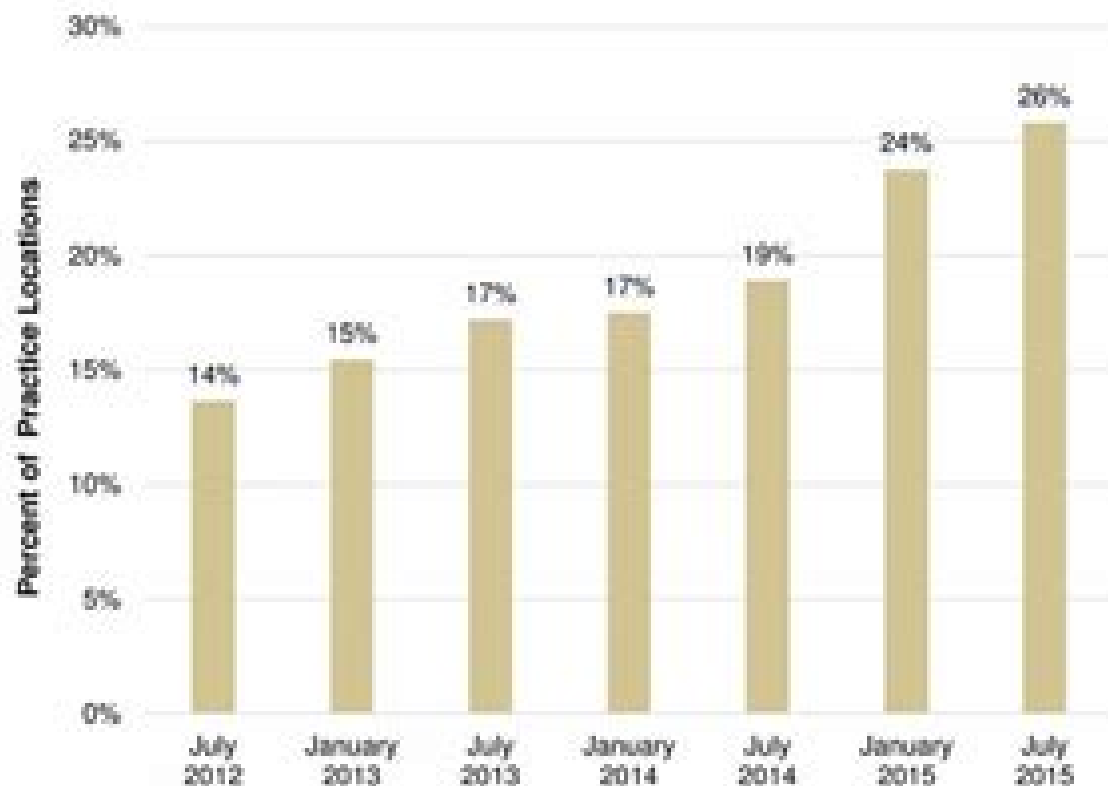


## As of 2015, One in Four Physician Practices Was Hospital-Owned

### CHANGE IN OWNERSHIP OF PHYSICIAN PRACTICES

#### PERCENT OF HOSPITAL-OWNED PHYSICIAN PRACTICES



- In 2012, one in seven physician practices was owned by a hospital.
- Hospital ownership of practices increased to 1 in 4 by 2015.
- Growth occurred throughout the three-year period, with some of the fastest acceleration occurring in late 2014.

*Avarene analysis of SK&A hospital/health system ownership of physician practice locations data with Medicare 5% Standard Analytic Files*

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