



# Social Capital And Entrepreneurship

**Robert Lee**



## **Social Capital And Entrepreneurship:**

**Social Capital and Entrepreneurship** Phillip H. Kim, Phillip Kim, Howard Aldrich, 2005 Social Capital and Entrepreneurship concludes by examining the tension between the properties of social networks used in entrepreneurship researchers models and the limited perspective on networks available to practicing entrepreneurs

**Social Capital in the Knowledge Economy** Hans Westlund, 2006-09-24 It is possible that there once was a time when scholars used to sit isolated with their cogitations in their attics emerging now and then to publish their latest e dite offerings which no one had ever thought of before If such a time did once ist it certainly does so no longer Writing a scientific or scholarly book in our era is to a large extent a team effort in which your team members are continually changing and you are unceasingly grateful for the privilege of enjoying and be fitting from the exertions ideas comments and support of a large number of very able people Scientific and scholarly work nowadays is a process impossible wi out the existence and use of social capital This book is no exception to the above stated There are very many colleagues some of them referees and thus anonymous and friends who have made the book possible The foremost of these is Roger Bolton with whom I wrote my first paper on social capital Most of that paper has found its way into various passages of this book while Chapter 6 Social Capital and Entrepreneurship comes almost c pletely from Roger s pen Thank you Roger for letting me use your text The empirical studies of the biotech industries of Japan California and Sweden would have been impossible without a great deal of help

**The Strategic Value of Social Capital** Francesca Masciarelli, 2011 This is an outstanding book by an outstanding scholar This is the first book to really explain what social capital means and how and why firms generate value and profit from social capital The author combines a rigorous approach to empirical evidence in support of her arguments with new theoretical insights This is a must read for all those concerned with firm competitiveness knowledge acquisition and social capital theory Michael G Hobday University of Sussex UK This groundbreaking book explores whether how and why firms may generate value from social assets Based on original empirical evidence this is the first book that systematically integrates different approaches to social capital and develops a new and more comprehensive framework that relates social capital to various firm s strategies The author delves deeply into the nature dimensions and dynamics of social capital deploying research and analytical techniques from a wide variety of disciplines including the theory of the firm entrepreneurship regional studies strategic management international business and innovation studies Francesca Masciarelli provides insights into a new multilevel configuration of social capital and supports this with an abundance of empirical evidence

**Women Entrepreneurship and Social Capital** Iiris Aaltio-Marjosola, Paula Kyrö, Elisabeth Sundin, 2008 Human resources are the social capital of a firm or business based on trust as well as on expertise values and cultural diversity This calls for cross cultural knowledge an understanding of gender issues and individual differences in the social capital of the firm and society The dialogue between women entrepreneurship and social capital theory research strengthens the fragmented voice of women entrepreneurship providing

the landscape for women entrepreneurs as creators of and created by social capital. It indicates how women entrepreneurs appear to have a special position in forming, developing and reorganizing the social capital in the business world. This book explores social capital in the multiple relationships between gender, management and entrepreneurship. Twenty-six researchers representing a variety of disciplines from different parts of the world provide findings on diverse aspects of the dialogue between women entrepreneurship and social capital. As a consequence, the central concepts, social capital, entrepreneurship and gender are given a variety of meanings. Women entrepreneurs and business owners, regardless of their cultural context, branch and education, provide interesting ideas to the global debate on equality and social capital.

*The Social Capital of Entrepreneurial Newcomers* Robert Lee, 2017-03-30. Lee takes the oft-cited belief that entrepreneurial endeavour lives and dies by the quality of the networks set in play and subjects it to a rigorous and sustained analysis. In this, he not only provides the reader with an authoritative theoretical and empirical foray into how entrepreneurs can create and sustain different forms of social capital, he does so with a strong sense of how power frames and taints its acquisition and use. Lee's book is a valuable contribution to our understanding of how, in entrepreneurial activity as in many walks of life, it is those with already established status who set the agenda by which opportunity and its pursuit is constituted.

Robin Holt, Professor of Entrepreneurship, Politics and Society, Copenhagen Business School, Denmark. Robert Lee drives forward the agenda of socially situated cognition research, moving beyond a static model of entrepreneurial cognition and offering instead a dynamic, socially embedded, communication-based perspective. He breaks from the traditional focus on either the individual entrepreneurial agent or the social and institutional context of entrepreneurship and makes a serious and skilful effort to provide an integrative understanding of the entrepreneur as placed in a complex relational and ambiguous context. Recognising that entrepreneurship is both cognitive and relational, he plays with the idea of power within legitimacy creation and through this illustrates the ultimately distributed nature of entrepreneurial processes. This book adds to the growing domain of socially situated entrepreneurial cognition research and will appeal to those interested in understanding the connection between cognition, communication and legitimacy in the context of entrepreneurship.

Jean Clarke, Professor of Entrepreneurship and Organization, Leeds University Business School, University of Leeds, UK. In a very welcome contribution to the literature, Robert Lee explores the social capital mobilised by entrepreneurs and develops a communicative action approach that yields important insights into how would-be entrepreneurs achieve legitimacy through navigating the complex web of power and status relations in which they are enmeshed. This book will appeal not only to those interested in entrepreneurship but also be a valuable reference source for those interested in the workings of social capital.

Michael Bresnen, Professor of Organisation Studies, Alliance Manchester Business School, University of Manchester, UK. This book presents a novel and intellectually stimulating account of the understudied links between entrepreneurial newcomers, bridging ties and their networked cognition. With a paucity of research addressing cognitively specific features of networked

language and conduct The Social Capital of Entrepreneurial Newcomers explores how entrepreneurial newcomers attune their cognition when interacting with high status and powerful vertical bridges Largely reflecting communication accommodation perspectives the author theoretically and empirically examines entrepreneurial newcomers cognitive convergence and divergence when bridging The Creation and Destruction of Social Capital Gunnar Lind Haase Svendsen, Gert Tinggaard Svendsen, 2004 Social capital and trust matter in the real world say Gunnar U of Southern Denmark and Gert economics Aarhus School of Business but discussion of them is missing from the literature on economic growth and welfare in economics They investigate how social capital is created and destroyed through an interdisciplinary approach combining political *The Knowledge Effects of Founders' Human and Social Capital on Entrepreneurship* Anastasia Veronica Graham Bailey, 2016 The purpose of this dissertation is to understand how entrepreneurial firms founders develop the knowledge they need to identify novel opportunities I argue that founders human capital and social capital jointly influence the knowledge that they draw upon and that this knowledge affects the nature of the opportunities they pursue I draw on the organizational learning innovation and entrepreneurship literatures to make the point that variations in founders human and social capital characteristics affect the knowledge that they are able to access This in turn shapes their understanding of the market and influences their alertness to unique opportunities Kirzner 1997 Shane 2000 The focus on novelty in this research is a departure from the typical approach in the entrepreneurship literature which focuses on the number of opportunities identified Gruber Macmillan and Thompson 2013 Shane and Venkataraman 2000 More novel opportunities generate new products or services Amabile 1996 West 2002 and thus represents a more meaningful measure of the potential value of an opportunity I develop three studies as part of this dissertation to examine different aspects of the relationships between human and social capital and opportunity identification The first is a qualitative study that explores how founders human capital interacts with their social capital to shape the nature of the entrepreneurship opportunity identified Given that we have limited theory on the combined effects of human and social capital particularly as they relate to differing combinations low versus high human and social capital a qualitative approach assists in uncovering the role each plays in influencing novelty of opportunity identification The data yielded a 2x2 model by which founders were categorized based on low and high levels of human and social capital The evidence indicated that the nature of the opportunity an entrepreneur identifies is systematically related to his or her business specific human and instrumentally based social capital Differing combinations of human and social capital gave rise to differing levels of novelty in the opportunity pursued While low levels of both human and social capital resulted in the lowest level of opportunity novelty high levels of both types of capital were associated with the highest level of opportunity novelty The findings also supported the notion that the nature of knowledge embedded in human and social capital is not the same and therefore each yields different novelty benefits The results of this qualitative analysis provide layered insight into how human and social capital drives novelty of opportunity

identified an important aspect of the firm at start up      **Handbook of Social Capital and Regional Development** Hans Westlund, Johan P. Larsson, 2016-12-30 The role of social capital in regional development is a multifaceted topic which is studied all over the world using various methods and across numerous disciplines It has long been evident that social capital is important for regional development however it is less clear how this works in practice Do all types of social capital have the same effects and are different kinds of regions impacted in the same way This book is the first to offer an overview of this rapidly expanding field of research and to thoroughly analyse the complex issue of social capital and regional development

*Social Capital and Business Development in High-Technology Clusters* Neslihan Aydogan, Chen Yiu Por, 2008-08-12 The economics of regional clusters where business formation technological innovation and the emergence of a highly skilled labor force converge has become a popular topic This fascinating book applies a variety of tools and models to analyze in depth the formation and growth of high tech clusters It does this first by exploring the institutional forces that promote the failure or success of such agglomerations and then by focusing on the dynamics of the labor force      **Social Capital in Business**

Kenneth William Koput, Joseph P. Broschak, 2010 Koput and Broschak have brought together in one place the key resources with which anyone interested in social capital in all of its varieties should be familiar The introductory chapter is a comprehensive yet accessible primer on the formation deployment and consequences of social capital at multiple levels of analysis and also provides a clear agenda for future research This volume is a must have for anyone working on social capital or related topics Alison Davis Blake University of Minnesota US This volume collects foundational empirical papers that develop the concept of social capital including studies of job search team composition and inter organizational collaboration The collection is graced by a thoughtful introductory essay that explores both the strengths and limitations of the social capital concept Walter W Powell Stanford University US Innovative social investments are key to succeeding in the increasingly connected business environment Within this authoritative volume the editors have brought together seminal works which will help managers and entrepreneurs to better understand how to forge investments in social relationships to match the unique needs and circumstances of their business Rather than comprising a social capital menu from which businesses can order by mimicking others the selected articles in this volume provide a foundation to grasp the social mechanisms at work in the generation and use of social capital This important collection provides both scholarly and lay readers an opportunity to weigh the evidence of social capital s limits as well as its promise      **Entrepreneurship, Social**

**Capital and Governance** Charlie Karlsson, Börje Johansson, Roger Stough, 2012-01-01 This book highlights the role of entrepreneurship social capital and governance for regional economic development In recent decades many researchers have claimed that entrepreneurship is the most critical factor in sustaining regional economic growth However most entrepreneurship research is undertaken without considering the fundamental importance of the regional context Other research has emphasized the role of social capital but there are substantial problems in empirically relating measures of

social capital to regional economic development The expert contributors to this work highlight the role of governance in regional growth an area that has so far been relatively under researched underpinning their findings with new theoretical and empirical evidence They conclude that the relationship between entrepreneurship social capital and governance in factors affecting regional economic development are complex and interdependent and that to influence these factors and the relationship between them policymakers must have a long term perspective and be both patient and persistent in their efforts This enlightening book will be of great interest to academics students and researchers across a range of fields including regional science regional economics economic geography regional planning public policy entrepreneurship political science and economic sociology Policymakers involved in regional policymaking from national down to regional and local levels will also find the book to be an illuminating read

**Boundaries of Social Capital in Entrepreneurship** Ivan Light,Léo-Paul Dana,2020 Our research addresses ethnic entrepreneurs in Old Harbor Kodiak Island Alaska In this remote outpost the Alutiiq people have long had abundant social capital but they did not enter commercial entrepreneurship The bonding social capital of the Alutiiq did not generate entrepreneurship because unsupported by cultural capital and lacking bridging capital This conclusion implies that social capital efficaciously promotes entrepreneurship only when certain conditions are in place Our results have implications for a broad range of situations involving entrepreneurship or the lack of it among propinquitous ethno religious or ethno racial groups in the developed as well as the developing world

**Achieving Success Through Social Capital** Wayne E. Baker,2000-08 A hands on guide to leveraging every business person s greatest asset their network of personal and professional contacts to achieve individual and organizational success The Internet has led to an enormous exchange of contacts but these are often weak and impersonal Social capital by contrast is built on enduring relationships that give their participants new value and knowledge This book aims to show managers and executives how to evaluate the quality of their show capital and not just the quantity of their contacts

**Social Capital and its Impact on Born Transnational Firms** Martin Krikken,2013-12-10 Recent literature on international entrepreneurship hints toward an increasing number of firms engaging in business activities across national borders from or near their inception Employing the transnational organization model to cope with hypercompetitive markets the so called born transnational firms represent a rather new prototype of such rapidly internationalizing firms and appear to be prime candidates of integrating value added processes in multiple countries in a timely manner Martin Krikken aims at shedding light on the nature of this distinct and under researched type of international start up by assessing the impact of social capital on its corporate flexibility He illuminates how born transnational firms utilize networks of relationships to increase their capacity to adapt to environmental change

*Rethinking Social Capital and Entrepreneurship in Greater China* Jenn-Hwan Wang,Ray-May Hsung,2016-05-05 Family networks and wider personal social relationships guanxi have long been held to be a significant factor making for the success of many Chinese family businesses and guanxi is often seen as a special characteristic which shapes the nature of all

business in China This book re examines this proposition critically bringing together the very latest research and comparing the situation in different parts of Greater China mainland China Taiwan and Hong Kong It considers entrepreneurship venture capital intergenerational succession disputes family businesses in different sectors of the economy and particular family businesses Among the book s many interesting conclusions is the observation that guanxi capitalism has evolved in different ways in the different parts of Greater China with the particular institutional setting having a major impact

**Support Networks for Entrepreneurs: Social Capital and Strategic Collaborations** Martínez-Falcó, Javier, Sánchez-García, Eduardo, Marco-Lajara, Bartolomé, 2025-04-22 As entrepreneurship continues to transform economies and societies worldwide understanding the forces that drive entrepreneurial success failure and innovation has never been more crucial Entrepreneurs face challenges from various angles including social challenges environmental challenges diversity and inclusion challenges All these impact entrepreneur strategy and innovation and the entrepreneurial ecosystem Thus actionable insights and evidence based strategies are needed to help entrepreneurs navigate the complexities of launching scaling and sustaining successful ventures Support Networks for Entrepreneurs Social Capital and Strategic Collaborations explores the evolving world of entrepreneurship through a blend of cutting edge theoretical developments and empirical studies that highlight the dynamic interplay between entrepreneurial concepts and their practical applications By bringing together contributions from a wide range of disciplines including business economics sociology psychology and technology it fosters cross disciplinary dialogue and collaboration Covering topics such as immigrant entrepreneurs gender roles and emerging economies this book is an excellent resource for entrepreneurs business leaders business managers investors business mentors policymakers professionals researchers scholars academicians and more Failure and Resilience in Creativity, Innovation, and Entrepreneurship: Psychology Rationales Fu-Sheng Tsai, Karen Moustafa Leonard, Shalini Srivastava, 2022-11-28 **Journal of Small Business and Entrepreneurship** , 2006-01 **Social Capital at the Community Level** John M. Halstead, Steven C. Deller, 2015-04-24 In Social Capital at the Community Level John Halstead and Steven Deller examine social capital formation beyond the individual level through a variety of disciplines planning economics regional development sociology as well as non traditional approaches like engineering and built environmental features The notion of social capital in community and economic development has become a focus of intense interest for policy makers practitioners and academics The notion is that communities with higher levels of social capital networks trust and norms will prosper both economically and socially In a practical sense how do communities use the notion of social capital to build policies and strategies to move their community forward Are all forms of social capital the same and do all have a positive influence on the community To help gain insights into these fundamental questions Social Capital at the Community Level takes a holistic interdisciplinary or systems approach to thinking about the community While those who study social capital will acknowledge the need for an interdisciplinary approach most stay within their disciplinary silos One



could say there is strong bonding social capital within disciplines but little bridging social capital across disciplines The contributors to Social Capital at the Community Level have made an attempt to build that bridging social capital While disciplinary biases and research approaches are evident there is significant overlap about how people with different disciplinary perspectives think about social capital and how it can be applied at the community level This can be from neighborhoods addressing a localized issue to a global response to a natural disaster This book is an invaluable resource for scholars researchers and policy makers of community and economic development as well as rural sociologists and planners looking to understand the opaque process of social capital formation in communities

**Innovation and Social Capital in Organizational Ecosystems** Brychan Celfyn Thomas, Lyndon John Murphy, 2019 Social capital as a concept is a comparatively recent addition to the regional economic and innovation literature Facets of social capital are generally acknowledged to include trust collaboration cooperation bridging and bonding social network ties and reciprocity Nevertheless forms of social capital such as bonding and bridging social capital are less frequently explored in the literature Innovation and Social Capital in Organizational Ecosystems breaks down the concept of innovation into its main components which represent a spectrum of innovation activity from technology based innovation to hidden and social innovation in order to support executives concerned with innovation and social capital in different work communities and environments Highlighting a range of topics including regional development social innovation network capital and more this book is ideally designed for researchers professionals students policymakers and practitioners

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