

The six thinking hats



The white hat

Data, facts & information
What we know, and what we ought to find out



The red hat

Feelings, reactions + vibes
How we feel: gut instincts
honest emotions, intuition



The blue hat

Manages the process
Listens, directs attention,
integrates, moves forward



The green hat

Creativity & surprise
Alternatives, reframing, out-of-the-box ideas, what-ifs



The yellow hat

Sunshine & positivity
Optimism, possibilities,
upsides, potential



The black hat

Caution & skepticism
Dangers, threats, risks,
drawbacks, worst-case scenarios

Six Thinking Hats

Michael Seilmaier



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