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# THOMAS L. FRIEDMAN

NATIONAL BOOK AWARD-WINNING AUTHOR OF  
*FROM BEIRUT TO JERUSALEM*

UNDERSTANDING GLOBALIZATION

# THE LEXUS AND THE OLIVE TREE

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NEWLY UPDATED AND EXPANDED EDITION

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# The Lexus And The Olive Tree

**Michael B. Salzman**



## **The Lexus And The Olive Tree:**

*The Lexus and the Olive Tree* Thomas L. Friedman, 2000 From one of our most perceptive commentators and winner of the National Book Award a comprehensive look at the new world of globalization the international system that more than anything else is shaping world affairs today As the Foreign Affairs columnist for The New York Times Thomas L Friedman has traveled the globe interviewing people from all walks of contemporary life Brazilian peasants in the Amazon rain forest new entrepreneurs in Indonesia Islamic students in Teheran and the financial wizards on Wall Street and in Silicon Valley Now Friedman has drawn on his years on the road to produce an engrossing and original look at globalization Globalization he argues is not just a phenomenon and not just a passing trend It is the international system that replaced the Cold War system the new well greased interconnected system Globalization is the integration of capital technology and information across national borders in a way that is creating a single global market and to some degree a global village Simply put one can't possibly understand the morning news or one's own investments without some grasp of the system Just one example During the Cold War we reached for the hot line between the White House and the Kremlin a symbol that we were all divided but at least the two superpowers were in charge In the era of globalization we reach for the Internet a symbol that we are all connected but nobody is totally in charge With vivid stories and a set of original terms and concepts Friedman offers readers remarkable access to his unique understanding of this new world order and shows us how to see this new system He dramatizes the conflict of the Lexus and the olive tree the tension between the globalization system and ancient forces of culture geography tradition and community He also details the powerful backlash that globalization produces among those who feel brutalized by it and he spells out what we all need to do to keep the system in balance Finding the proper balance between the Lexus and the olive tree is the great drama of the globalization era and the ultimate theme of Friedman's challenging provocative book essential reading for all who care about how the world really works

*The Lexus and the Olive Tree* Thomas L. Friedman, 2004-08 As the Foreign Affairs columnist for The New York Times Thomas L Friedman has traveled to the four corners of the globe interviewing people from all walks of contemporary life peasants in the Amazon rain forest new entrepreneurs in Indonesia Islamic students in Teheran and the financial wizards on Wall Street and in Silicon Valley Now Friedman has drawn on his years on the road to produce an engrossing and original look at the new international system that more than anything else is shaping world affairs today globalization His argument can be summarized quite simply Globalization is not just a phenomenon and not just a passing trend It is the international system that replaced the Cold War system Globalization is the integration of capital technology and information across national borders in a way that is creating a single global market and to some degree a global village You cannot understand the morning news or know where to invest your money or think about where the world is going unless you understand this new system which is influencing the domestic policies and international relations of virtually every country in the world today And once you do

understand the world as Friedman explains it you ll never look at it quite the same way again Using original terms and concepts from The Electronic Herd to DOScapital 6 0 Friedman shows us how to see this new system With vivid stories he dramatizes the conflict of The Lexus and the Olive Tree the tension between the globalization system and ancient forms of culture geography tradition and community and spells out what we all need to do to keep this system in balance Finding the proper balance between the Lexus and the olive tree is the great drama of the globilization era and the ultimate theme of Friedman s challenging provocative book essential listening for all who care about how the world really works

**Summary:**  
**The Lexus and the Olive Tree** BusinessNews Publishing,2013-02-15 The must read summary of Thomas Friedman s book The Lexus and the Olive Tree Understanding Globalization This complete summary of the ideas from Thomas Friedman s book The Lexus and the Olive shows that globalisation is a fundamentally new and better way to do business As such a new and brighter era of globalisation is just in the process of beginning as all the major marketplaces evolve towards becoming global markets Thomas Friedman uses a metaphor to explain the challenges in this upcoming era of globalisation the human drive for enrichment and the best products represented by the Lexus will sometimes conflict with the natural desire to hold on to what has traditionally mattered in creating a sense of national and personal identity represented by the Olive Tree The challenge for individuals and nations will be to find and maintain a healthy balance between those two perspectives This summary highlights that globalisation creates the opportunity to sell into vast markets but pure commercial success will only be meaningful if it can be accomplished using means that reflect the individuality and cultural values of the people involved Added value of this summary Save time Understand the key concepts Increase your knowledge To learn more read The Lexus and the Olive and discover a challenging and provocative book for all who care about how the world really works

The Lexus and the Olive Tree ,2010

**Quicklet On Thomas Friedman's The Lexus and the Olive Tree** Scott Charles,2012-02-08 ABOUT THE BOOK Someone I worked for once said to me there is a difference between your sphere of influence and your sphere of concern That s the challenge of Thomas Friedman s The Lexus and the Olive Tree Understanding Globalization to grasp the awesome power of globalization while still living decidedly local lives At least most of us do I do Or at least I did Mr Friedman has a huge wealth of stories to tell His ability to weave together a stream of anecdotes into circumstantial evidence is impressive Without using charts or graphs or abstract economic concepts he makes a convincing case that Globalization is real It s here to stay and we better get used to it I agree We better get used to it In a relatively short time the world has gone from telegraph to telephone to Internet Combine that with sophisticated supply chains that deliver goods in a matter of hours instead of weeks or months and you have today s market place MEET THE AUTHOR Scott Charles has over a decade s worth of experience as a research analyst Scott spent 11 years at a Fortune 500 company providing research and analytical services to marketing teams product managers R D staff and executives His specialty is doing comprehensive deep dives to support ideation processes identifying business opportunities market analysis

and business development EXCERPT FROM THE BOOK Thomas Friedman's object in *The Lexus and the Olive Tree* Understanding Globalization is to provide a framework for understanding globalization as an international system Globalization according to Friedman is the sum total of all the various economic interests of everybody in the world These interests are not bound by national borders or by any particular cultural barrier The simple clarity of the Cold War e.g. US vs Soviet Union has been replaced by something more complex Everybody is pro globalization to the extent they benefit and against globalization to the extent it damages their interests The conflict therefore is about power who has it who wants it and how much is it worth Sometimes power is measured in money sometimes in political or cultural control Friedman knows all this and his narrative has a few well placed caveats The problem is in sorting out all the various dynamics Friedman doesn't actually set out to sort everything out he attempts to define what is going on in the broadest sense Simply put globalization can be understood as the combination of advanced communications technology and supply chain management The ideas here are nothing new the telegraph and the Erie Canal had the same impact A few years later the telephone and the Panama Canal had an even bigger impact What's new this time around is the enormous interconnectedness of it all The human dynamic tensions have not changed but the speed at which the interactions happen and the scope is way larger And in this new world individuals have more power Because the Internet changes everything Buy a copy to keep reading

**The Lexus and the Olive Tree** Thomas L. Friedman, 2000 From one of our most perceptive commentators and winner of the National Book Award a comprehensive look at the new world of globalization the international system that more than anything else is shaping world affairs today As the Foreign Affairs columnist for The New York Times Thomas L. Friedman has traveled the globe interviewing people from all walks of contemporary life Brazilian peasants in the Amazon rain forest new entrepreneurs in Indonesia Islamic students in Teheran and the financial wizards on Wall Street and in Silicon Valley Now Friedman has drawn on his years on the road to produce an engrossing and original look at globalization Globalization he argues is not just a phenomenon and not just a passing trend It is the international system that replaced the Cold War system the new well greased interconnected system Globalization is the integration of capital technology and information across national borders in a way that is creating a single global market and to some degree a global village Simply put one can't possibly understand the morning news or one's own investments without some grasp of the system Just one example During the Cold War we reached for the hot line between the White House and the Kremlin a symbol that we were all divided but at least the two superpowers were in charge In the era of globalization we reach for the Internet a symbol that we are all connected but nobody is totally in charge With vivid stories and a set of original terms and concepts Friedman offers readers remarkable access to his unique understanding of this new world order and shows us how to see this new system He dramatizes the conflict of the Lexus and the olive tree the tension between the globalization system and ancient forces of culture geography tradition and community He also details the powerful backlash that globalization produces among those

who feel brutalized by it and he spells out what we all need to do to keep the system in balance Finding the proper balance between the Lexus and the olive tree is the great drama of the globalization era and the ultimate theme of Friedman's challenging provocative book essential reading for all who care about how the world really works      **Why America's Top Pundits Are Wrong** Catherine Besteman, Hugh Gusterson, 2005-01-17 This absorbing collection of essays subjects such popular commentators as Thomas Friedman Samuel Huntington Robert Kaplan and Dinesh D Souza to cold hard scrutiny and finds that their writing is often misleadingly simplistic culturally ill informed and politically dangerous Mixing critical reflection with insights from their own fieldwork twelve distinguished anthropologists respond by offering fresh perspectives on globalization ethnic violence social justice and the biological roots of behavior They take on such topics as the collapse of Yugoslavia the consumer practices of the American poor American foreign policy in the Balkans and contemporary debates over race welfare and violence against women In the clear vigorous prose of the pundits themselves these contributors reveal the hollowness of what often passes as prevailing wisdom and passionately demonstrate the need for a humanistically complex and democratic understanding of the contemporary world      *Summary of Thomas L. Friedman's The Lexus and the Olive Tree* Everest Media, 2022-05-07T22:59:00Z Please note This is a companion version not the original book Sample Book Insights 1 Life is like a box of chocolates you never know what you're going to get inside For me an inveterate traveler and foreign correspondent life is like room service you never know what you're going to find outside your door 2 The foreign affairs columnist for The New York Times is the best job in the world I get to travel anywhere and have attitudes about what I see and hear But I had to decide which attitudes to use and what would be the lens the perspective the organizing system through which I would look at the world 3 I began my column as a tourist without an attitude I was not just in some messy incoherent and indefinable post Cold War world I was in a new international system called globalization 4 The Cold War was an international system that was characterized by division The world was a divided up chopped up place and both your threats and opportunities grew out of who you were divided from      *Strange Love* Robin Truth Goodman, Kenneth J. Saltman, 2002 Seeks to answer the question of how varied cultural forms in this case curricula multicultural literature and popular films educate the public ideologically Interrogates the relationship between the political economy of globalization and the new human rights imperialism and the cultural politics that educate the public into complicity with it through such narratives as family war politics privatization and innocence Introduction      Study Guide Supersummary, 2019-10-26 SuperSummary a modern alternative to SparkNotes and CliffsNotes offers high quality study guides for challenging works of literature This 83 page guide for *The Lexus And The Olive Tree* by Thomas L Friedman includes detailed chapter summaries and analysis covering 20 chapters as well as several more in depth sections of expert written literary analysis Featured content includes commentary on major characters 25 important quotes essay topics and key themes like Globalization and Choosing Prosperity      *Globalization* George Ritzer, 2010 List of Figures Preface 1 Globalization I Liquids Flows and

Structures Some of the Basics From Solids to Liquids to Gases Flows Does Globalization Hop Rather Than Flow Heavy Light Weightless Heavy Structures That Expedite Flows Heavy Structures as Barriers to Flows Subtler Structural Barriers Structure and Process On the Increasing Ubiquity of Global Flows and Processes and Structures Thinking About Global Flows and Structures Chapter Summary 2 Globalization II Some Basic Issues Debates and Controversies Is There Such a Thing as Globalization If There Is Such a Thing as Globalization When Did It Begin Globalization or Globalizations What Drives Globalization If There Is Such a Thing as Globalization Is It Inexorable Does Globophilia or Globophobia Have the Upper Hand If Globalization Is Not Inexorable Has It Gone Too Far What if Anything Can be Done About Globalization Chapter Summary 3 Globalization and Related Processes I Imperialism Colonialism Development Westernization Easternization Imperialism Colonialism Development Westernization Easternization Comparisons with Globalization The Era of the Posts Chapter Summary 4 Globalization and Related Processes II Americanization and Anti Americanism Clarifying Americanization Some Useful Conceptual Distinctions America s Logistical Technologies A Broader and Deeper View of the Americanization of Consumer Culture An American Empire Minimizing the Importance of Americanization Anti Americanism Post Americanization Chapter Summary 5 Neo Liberalism Roots Principles Criticisms and Neo Marxian Alternatives The Past Present and Future of Neo Liberalism Neo Liberalism An Exemplary Statement and the Basic Principles Popular Neo Liberal Theory The Case of Thomas Friedman Critiquing Neo Liberalism Neo Liberalism as Exception Neo Liberalism The Case of Israel The End of History The Death of Neo Liberalism Neo Marxian Theoretical Alternatives to Neo Liberalism Chapter Summary 6 Global Political Structures and Processes On Political Processes and Flows The Nation State Threats to the Nation State In Defense of the Nation State Imagined Community Changes in Global Nation State Relations Other Global Political Developments and Structures Regional Political Organizations Global Governance Civil Society Other Players Chapter Summary 7 Structuring the Global Economy Before Bretton Woods Bretton Woods and the Bretton Woods System The End of Bretton Woods Changes in and Critiques of Bretton Woods Era Organizations Organization for Economic Cooperation and Development OECD European Union Common Market North American Free Trade Agreement NAFTA MERCOSUR OPEC The Multinational Corporation MNC World Economic Forum The Myth of Economic Globalization Chapter Summary 8 Global Economic Flows Production and Consumption Trade Increasing Competition for Commodities The Economic Impact of the Flow of Oil Race to the Bottom and Upgrading Outsourcing Financial Globalization Corporations People and Ideas Consumption Chapter Summary 9 Global Culture and Cultural Flows Cultural Differentialism Cultural Hybridization Cultural Convergence Cultural Imperialism Chapter Summary 10 High Tech Global Flows and Structures Technology Media and the Internet Technology Media The Internet Chapter Summary 11 Global Flows of People Vagabonds and Tourists Migrants Migration Tourists and Tourism Chapter Summary 12 Global Environmental Flows Differences among Nation States Collapse The Leading Environmental Problems Global Responses Chapter Summary 13 Negative Global Flows

and Processes Dangerous Imports Diseases Crime Terrorism War Dangerous Imports Borderless Diseases Crime Corruption Terrorism War The Impact of Negative Global Flows on Individuals Chapter Summary 14 Global Inequalities I Patterns of Inequality Inequality Rural Urban Chapter Summary 15 Global Inequalities II Global Majority Minority Relations Majority Minority Relations in a Global Context Social Definitions Race and Ethnicity Ethnicity Race Gender Children Sexual Minorities Gays and Lesbians Responding to and Resisting Minority Status The Case of Women Chapter Summary 16 Dealing with Resisting and the Futures of Globalization Dealing with Globalization Resisting Globalization The Futures of Globalization Chapter Summary Appendix Disciplinary Approaches to Globalization Anthropology Sociology Political Science Economics Geography Psychology Literary Criticism Postcolonial Other Fields Glossary Index [Lexus Olive Tree \(0671046454\)](#) Friedman, **Bad Samaritans** Ha-Joon Chang, 2010-08-09 Lucid deeply informed and enlivened with striking illustrations Noam Chomsky One economist has called Ha Joon Chang the most exciting thinker our profession has turned out in the past fifteen years With **Bad Samaritans** this provocative scholar bursts into the debate on globalization and economic justice Using irreverent wit an engagingly personal style and a battery of examples Chang blasts holes in the World Is Flat orthodoxy of Thomas Friedman and other liberal economists who argue that only unfettered capitalism and wide open international trade can lift struggling nations out of poverty On the contrary Chang shows today's economic superpowers from the U S to Britain to his native Korea all attained prosperity by shameless protectionism and government intervention in industry We have conveniently forgotten this fact telling ourselves a fairy tale about the magic of free trade and via our proxies such as the World Bank International Monetary Fund and World Trade Organization ramming policies that suit ourselves down the throat of the developing world Unlike typical economists who construct models of how the marketplace should work Chang examines the past what has actually happened His pungently contrarian history demolishes one pillar after another of free market mythology We treat patents and copyrights as sacrosanct but developed our own industries by studiously copying others technologies We insist that centrally planned economies stifle growth but many developing countries had higher GDP growth before they were pressured into deregulating their economies Both justice and common sense Chang argues demand that we reevaluate the policies we force on nations that are struggling to follow in our footsteps [Military Intelligence Professional Bulletin](#) ,2002 **Globalisms** Manfred B. Steger, 2019-09-27 Rather than reaching the end of ideology predicted only three decades ago we find ourselves in the throes of an intensifying ideological struggle over the meaning and direction of globalization Noted scholar Manfred B Steger introduces readers to the clashing political belief systems of our time market globalism justice globalism and religious globalism He shows how these globalisms have developed and how their competing ideas articulate and legitimize particular political agendas He focuses especially on the ways this battle of ideas has been extended through the unexpectedly powerful surge of antiglobalist populism an ideological contender that stands in tension to pluralist values of liberal democracy Explaining the origins impacts and consequences of



the recent populist challenge Steger considers the future prospects for the established globalisms in what promises to be a tumultuous decade as global problems such as climate change pandemics transnational terrorism financial crises and cyber warfare threaten humanity's collective future

**A Psychology of Culture** Michael B. Salzman, 2018-01-23 This thought provoking treatise explores the essential functions that culture fulfills in human life in response to core psychological physiological and existential needs It synthesizes diverse strands of empirical and theoretical knowledge to trace the development of culture as a source of morality self esteem identity and meaning as well as a driver of domination and upheaval Extended examples from past and ongoing hostilities also spotlight the resilience of culture in the aftermath of disruption and trauma and the possibility of reconciliation between conflicting cultures The stimulating insights included here have far reaching implications for psychology education intergroup relations politics and social policy Included in the coverage Culture as shared meanings and interpretations Culture as an ontological prescription of how to be and how to live Cultural worldviews as immortality ideologies Culture and the need for a world of meaning in which to act Cultural trauma and indigenous people Constructing situations that optimize the potential for positive intercultural interaction Anxiety and the Human Condition Anxiety and Self Esteem Culture and Human Needs A Psychology of Culture takes an uncommon tour of the human condition of interest to clinicians educators and practitioners students of culture and its role and effects in human life and students in nursing medicine anthropology social work family studies sociology counseling and psychology It is especially suitable as a graduate text

**Globaloney** Michael Veseth, 2005 Veseth separates rhetoric from reality by taking close ups of classic globalization images and comparing them with unexpected alternative visions [The Back Page](#) Bill Ott, 2009-07 Looking for an entertaining book filled with the miscellany of the publishing world Look no further You'll find everything from the meager to the important in this book part readers advisory and part commentary on the world of books and literature good and not so good Filled with humor and occasional defiance of the conventional The Back Page delights readers with anecdotes stories quizzes which are almost impossible to answer without cheating and a host of insights into what makes books what they are those wonderful and magical sources of great thoughts A compendium of Bill Ott's Booklist column published in the magazine since 1991 the volume includes essays about books and authors genre fiction life at Booklist and much more Book Jacket

**Perspectives on International Relations** Henry R. Nau, 2019-12-04 Nau clarifies that which is complicated thereby allowing students to make better sense of their world and to become better global citizens Stewart Dippel University of the Ozarks Henry R Nau's best selling book Perspectives on International Relations is admired for its even handed presentation of realism liberalism constructivism and critical theory and for integrating these perspectives in every chapter Students are able to explore the ways these different perspectives shape our understanding of the root causes of historical events and current controversies and then think critically about the world's most urgent issues The new Seventh Edition includes updates on Brexit the rise of nationalism the escalation of terrorism the use of social media

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Gender, Nation and Women Politicians in Serbia and Kosovo Gordana Subotić, 2022-03-30 This book examines the ways women politicians in Serbia and Kosovo have imagined constructed and politicised national identity and gender while engaging with politics in the context of the democratisation process The first book to focus on the work of women inside political structures it draws on participant observation and interview material to answer the question of how women in positions of power and influence deal with their national identity and gender in societies deeply divided along ethnic lines Based on close studies of the work of a small number of women from different ethnic backgrounds the author offers comparative analyses of the ways in which women politicians of different ethnicities respond to similar events in their everyday work An original political ethnography that considers engagement of women in formal politics this volume will appeal to scholars across the social sciences with interests in political structures and political participation particularly as these relate to questions of gender nation and ethnicity

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