

# **The Iron Triangle**

**Julien Pollack** 

## The Iron Triangle:

The Politics of Defense Contracting Gordon Adams, 2020-02-18 This is the first systematic study of the relationship between government and defense contractors examining in detail the political impact of the eight most powerful defense contractors It details ways in which Boeing General Dynamics Grumman McDonnell Douglas Northrop Rockwell International and United Technologies influence government from their basic contract activity corporate structure and research efforts to their Washington offices Political Action Committee campaign contributions hiring of government personnel and membership on federal advisory committees Adams concludes with specific recommendations for changes in disclosure requirements that would curb some of the political power corporations can wield It also suggests specific ways in which the Iron Triangle can be made subject to wider congressional and public scrutiny The Iron Triangle Gordon Adams, What Is the Iron Triangle, and How Has It Changed? Julien Pollack, 2018 Purpose The Iron Triangle also called the Triple Constraint is a central concept to project management research and practice representing the relationship between key performance criteria However there is disagreement about which criteria should be represented on the vertices of this triangle The purpose of this paper is to explore which concepts are part of the Iron Triangle and how these concepts have changed over time Design methodology approach This paper explores 45 years of project management research drawing on a database of 109 804 records from 1970 to 2015 Three corpora were constructed representing the project management and Time Cost and Quality Management literature Time and Cost are consistently identified as part of the Iron Triangle However the status of quality is contested Key concepts in the project management literature were explored using scientometric research techniques to understand the relationship between these concepts Findings Significant links were found between Time Cost and Quality verifying these concepts as the vertices on the Iron Triangle These links were significantly stronger than links to alternatives such as Scope Performance or Requirements Other concepts that are core to the Iron Triangle were also identified and how these have changed over time Originality value This research develops the understanding of a key project management concept by clarifying which concepts are part of the Iron Triangle based on evidence of how the concept is used in research This paper also reveals the context in which this concept is used and how this has changed over the last 45 years

**Project Success and Quality** Andrew Wright, Therese Lawlor-Wright, 2018-09-03 Projects are inherently risky since they involve some level of uncertainty doing something new in the target environment but the percentage of projects seen as a success is still disappointingly low especially for IT projects The Iron Triangle of time cost quality suggests that all three aspects are equal but with quantitative methods for monitoring project performance the focus is primarily on managing cost and time This book seeks to redress the balance explaining the rationale and benefits of focusing more on quality fitness for purpose and conformance to requirements before detailing a range of tools and techniques to support rebalancing the management of projects programmes and portfolios It shows how managing project quality actively can reduce costs through

minimising wastage and reduce delays through avoiding rework leading to improved project success rates and customer satisfaction The Iron Triangle Dan Briody, 2011-01-06 A penetrating look at the company at the nexus of big business government and defense The Carlyle Group is one of the largest private equity firms in the world with over 13 billion in funds Carlyle's investments include everything from defense contractors to telecommunications and aerospace companies But there is more to this company than meets the eye Carlyle's executives include heavyweights from the worlds of business and politics such as former secretary of defense and CIA deputy director Frank Carlucci former secretary of state James Baker III former President George Bush former UK Prime Minister John Major and former chairman of the SEC Arthur Levitt Osama Bin Laden's estranged family was personally invested in the group until recently In The Iron Triangle journalist Dan Briody examines a company at the nexus of big business government and defense that according to some sources epitomizes corporate cronyism conflicts of interest and war profiteering This fascinating examination leads readers into a w orld that few can imagine full of clandestine meetings guid pro quo deals bitter ironies and pettyjealousies And the cast of characters includes some of the most powerful men in the world Strap in because this ride could get a little bumpy Dan Briody New York NY is an award winning business journalist whose Red Herring article Carlyle's Way broke the story on the inner workings of the Carlyle Group Briody has appeared on numerous radio and television programs covering the Carlyle Group and has become a primary source for other journalists covering this story Briody's articles have appeared in Forbes Red Herring and Introduction to the Policy Process Birkland, 2015-05-18 Thoroughly revised reorganized updated the Industry Standard and expanded this widely used text sets the balance and fills the gap between theory and practice in public policy studies In a clear conversational style the author conveys the best current thinking on the policy process with an emphasis on accessibility and synthesis rather than novelty or abstraction A newly added chapter surveys the social economic and demographic trends that are transforming the policy environment **Basics of the U.S. Health Care System** Nancy J. Niles, 2014-02-18 Basics of the U S Health Care System Second Edition provides students with a broad fundamental introduction to the workings of the healthcare industry Engaging and activities oriented the text offers an especially accessible overview of the major concepts of healthcare operations the role of government public and private financing as well as ethical and legal issues Each chapter features review exercises and Web resources that make studying this complex industry both enjoyable and easy Students of various disciplines including healthcare administration business nursing public health and others will discover in Basics of the U S Health Care System Second Edition a practical guide that prepares them for professional opportunities in this rapidly growing sector The Second Edition has been updated substantially to reflect the passage and implementation of the health care reform act of 2010 as well as new information on information technology Medicare Medicaid and much more Basics of the U S Health Care System features A new chapter on the Patient Protection and Affordable Care Act of 2010 A complete overview of basic concepts of the U S healthcare system Student activities

including crossword puzzles and vocabulary reviews in each chapter Helpful case studies PowerPoint slides TestBank and Instructor's Manual for instructors Online flashcards crosswords and an interactive glossary for students The Iron Triangle Gordon Adams, 1981 Project Management That Works Rick A. MORRIS, Brette MCWHORTER SEMBER, 2008-08-18 Project management is one of the fastest growing occupations in the world The Project Management Institute has seen membership growth of more than 1000% in the last 10 years But while many of these managers know how to plan a successful project in theory very few have the practical tools needed to navigate the politics of today s corporate world Project managers need more than just technical skills they need the right communication skills to succeed Filled with real world examples Project Management That Works gives readers the tools they need to communicate with their team as well as stakeholders get their teams to function well run fewer and more productive meetings turn around failing projects utilize data properly to make emotional conversations unemotional know when a project is really done The only book that addresses the real challenges project managers face today this is an accessible and invaluable tool that will show every reader how to accomplish his mission no matter the obstacles The Iron Triangle Study Iron Triangle Study Group (Australia),1982 Public Finance and Public Policy Jonathan Gruber, 2005 Chapters include Income distribution and welfare programs State and local government expenditures and Health economics and private health insurance **Policy and Politics** Jeri A. Milstead, 2004 Nine contributions define the role of advanced practical nurses in shaping public policy and describe the process of agenda setting government response policy implementation and program evaluation Originally published in 1999 by Aspen the second edition discusses the impact of the nursing shortage on regulations updates Internet addresses and applies the Milstead model to needle exchange programs Annotation 2004 Book News Inc Portland Japan's Dysfunctional Democracy Roger W. Bowen, 2003 A study of the corrosive effects of corruption OR booknews com on one of the world's major liberal democracies It explores the disconnection between democratic rules and undemocratic practices in Japan since World War II with attention to corrupt practices of various prime ministers **Criminal Justice** and the Policy Process James G. Houston, Phillip B. Bridgmon, William W. Parsons, 2008-08-28 Criminal Justice and the Policy Process develops a synthesized policy making model that explains how complex justice policy is developed implemented and evaluated Unlike other texts this study weaves together important aspects of several competing explanations of policy choice into a single model Further this text emphasizes the importance of implementing policy as an important component in the ultimate outcome of policy decisions The book fills a void in introducing students to the policy making process coupled with the importance of justice administration as a component Important themes throughout the book include the role of the media special interests elite policy makers and discretion Encyclopedia of Public Administration and Public Policy David Andrew Schultz, James A Beverly, Professor and Senior Fellow David Schultz, 2014-05-14 An alphabetical listing of administrative agencies and departments with details about the office and its role in government as

well as terms and definitions American Government in Black and White Paula Denice McClain, Steven C. Tauber, 2025 American Government in Black and White Diversity and Democracy Seventh Edition is a unique introduction to American government that uses racial and ethnic equality as its underlying theme Through the course of teaching students the standard topics about the American governmental system and politics authors Paula D McClain and Steven C Tauber address issues of inequality in major facets of government including the U S Constitution key American political institutions and instruments of political behavior and the making of public policy Using the original voices of racial and ethnic actors in our nation's history they show students how to measure and evaluate the quest for and importance of equality in America from its **The U.S.-Mexican Border Environment** Suzanne Michel, 2003 founding up to today **Twenty Years of Service** Brandon J. Archuleta, 2020-08-06 Military pension policies are as old as the republic itself and reside at the intersection of American social economic and defense policy But as the nation's social and economic circumstances underwent dramatic changes over the last half century military pension policy remained static stuck in the personnel and retirement model of the industrial age This book examines why Integrating policy history theory and practice Twenty Years of Service provides the most comprehensive examination of US military pension policy in a generation Brandon J Archuleta sets the stage with an exploration of the rise evolution and transformation of the veterans policy subsystem from the American Revolution through World War II The ensuing theoretical overview explains how the military personnel policy subsystem achieved the autonomy it enjoyed from 1948 to 2018 it also offers a new perspective on autonomous policy subsystems in general which helps to account for the long term pension policy stasis In practical terms Archuleta explores the role of the successful 2015 Military Compensation and Retirement Modernization Commission as an institutional venue for policy change during the congressional budget battles of the 2010s Through extensive archival research illustrative case studies and field interviews with Pentagon bureaucrats congressional staffers veterans lobbyists defense scholars and journalists Twenty Years of Service brings the policymaking process to life Its insights will prove invaluable to policy scholars and defense practitioners alike

Proceedings of the 2023 9th International Conference on Humanities and Social Science Research (ICHSSR 2023) Rosila Bee Binti Mohd Hussain, Jimmyn Parc, Jia Li, 2023-10-09 This is an open access book 2023 9th International Conference on Humanities and Social Science Research ICHSSR 2023 will be held on April 21 23 2022 in Beijing China Except that ICHSSR 2023 is to bring together innovative academics and industrial experts in the field of Humanities and Social Science Research to a common forum We will discuss and study about EDUCATION SOCIAL SCIENCES AND HUMANITIES INTERDISCIPLINARY STUDIES and other fields ICHSSR 2022 also aims to provide a platform for experts scholars engineers technicians and technical R D personnel to share scientific research achievements and cutting edge technologies understand academic development trends expand research ideas strengthen academic research and discussion and promote the industrialization cooperation of academic achievements The conference sincerely invites experts scholars

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Whispering the Strategies of Language: An Psychological Quest through The Iron Triangle

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