

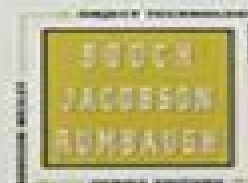


# SOFTWARE PROJECT MANAGEMENT

A UNIFIED FRAMEWORK

WALKER ROYCE

Foreword by Barry Boehm



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# Software Project Management A Unified Framework

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*Software Project Management* Walker Royce, 1998 *Software Project Management* explains the latest management strategies and techniques in software developments It covers such issues as keeping the team motivated cost justifying strategies deadlines and budgets

**Software Project Management** Walker Royce, 2015 *Software Project Management* is a comprehensive textbook designed for the students of Computer Science and Information Technology All the topics are explained with a large number of practical examples and case studies

*Software Projects Secrets* George Stepanek, 2012-11-29 *Software Project Secrets Why Software Projects Fail* offers a new path to success in the software industry This book reaches out to managers developers and customers who use industry standard methodologies but whose projects still struggle to succeed Author George Stepanek analyzes the project management methodology itself a critical factor that has thus far been overlooked He explains why it creates problems for software development projects and begins by describing 12 ways in which software projects are different from other kinds of projects He also analyzes the project management body of knowledge to discover 10 hidden assumptions that are invalid in the context of software projects

**Managing Iterative Software Development Projects** Kurt Bittner, Ian Spence, 2006-06-27 *The Practical Start to Finish Guide to Planning and Leading Iterative Software Projects* Iterative processes have gained widespread acceptance because they help software developers reduce risk and cost manage change improve productivity and deliver more effective timely solutions But conventional project management techniques don't work well in iterative projects and newer iterative management techniques have been poorly documented *Managing Iterative Software Development Projects* is the solution a relentlessly practical guide to planning organizing estimating staffing and managing any iterative project from start to finish Leading iterative development experts Kurt Bittner and Ian Spence introduce a proven scalable approach that improves both agility and control at the same time satisfying the needs of developers managers and the business alike Their techniques are easy to understand and easy to use with any iterative methodology from Rational Unified Process to Extreme Programming to the Microsoft Solutions Framework Whatever your role team leader program manager project manager developer sponsor or user representative this book will help you Understand the key drivers of success in iterative projects Leverage time boxing to define project lifecycles and measure results Use Unified Process phases to facilitate controlled iterative development Master core concepts of iterative project management including layering and evolution Create project roadmaps including release plans Discover key patterns of risk management estimation organization and iteration planning Understand what must be controlled centrally and what you can safely delegate Transition smoothly to iterative processes Scale iterative project management from the smallest to the largest projects Align software investments with the needs of the business Whether you are interested in software development using RUP OpenUP or other agile processes this book will help you reduce the anxiety and cost associated with software improvement by providing an easy non intrusive path toward improved

results without overwhelming you and your team      Quality Software Project Management Robert T. Futrell, Donald F. Shafer, Linda Shafer, 2002 Annotation Drawing on best practices identified at the Software Quality Institute and embodied in bodies of knowledge from the Project Management Institute the American Society of Quality IEEE and the Software Engineering Institute Quality Software Project Management teaches 34 critical skills that allow any manager to minimize costs risks and time to market Written by leading practitioners Robert T Futrell Donald F Shafer and Linda I Shafer it addresses the entire project lifecycle covering process project and people It contains extensive practical resources including downloadable checklists templates and forms      **The UML Profile for Framework Architectures** Marcus Fontoura, Wolfgang Pree, Bernhard Rumpe, 2002 This book presents a set of principles for designing frameworks and practical techniques for adapting them efficiently It also describes how UML may be used to model frameworks and their applications and proposes a set of extensions to the UML which apply specifically to framework design      **Software Management** Donald J. Reifer, 2006-08-30 This Seventh Edition of Donald Reifer's popular bestselling tutorial summarizes what software project managers need to know to be successful on the job The text provides pointers and approaches to deal with the issues challenges and experiences that shape their thoughts and performance To accomplish its goals the volume explores recent advances in dissimilar fields such as management theory acquisition management globalization knowledge management licensing motivation theory process improvement organization dynamics subcontract management and technology transfer Software Management provides software managers at all levels of the organization with the information they need to know to develop their software engineering management strategies for now and the future The book provides insight into management tools and techniques that work in practice It also provides sufficient instructional materials to serve as a text for a course in software management This new edition achieves a balance between theory and practical experience Reifer systematically addresses the skills knowledge and abilities that software managers at any level of experience need to have to practice their profession effectively This book contains original articles by leaders in the software management field written specifically for this tutorial as well as a collection of applicable reprints About forty percent of the material in this edition has been produced specifically for the tutorial Contents Introduction Life Cycle Models Process Improvement Project Management Planning Fundamentals Software Estimating Organizing for Success Staffing Essentials Direction Advice Visibility and Control Software Risk Management Metrics and Measurement Acquisition Management Emerging Management Topics The challenges faced by software project managers are the gap between what the customers can envision and the reality on the ground and how to deal with the risks associated with this gap in delivering a product that meets requirements on time and schedule at the target costs This tutorial hits the mark by providing project managers practitioners and educators with source materials on how project managers can effectively deal with this risk Dr Kenneth E Nidiffer Systems Software Consortium Inc The volume has evolved into a solid set of foundation works for anyone trying to

practice software management in a world that is increasingly dependent on software release quality timeliness and productivity Walker Royce Vice President IBM Software Services Rational      **Software Project Management** EduGorilla Prep Experts,2024-06-19 EduGorilla Publication is a trusted name in the education sector committed to empowering learners with high quality study materials and resources Specializing in competitive exams and academic support EduGorilla provides comprehensive and well structured content tailored to meet the needs of students across various streams and levels      *New Trends in Software Methodologies, Tools and Techniques* Hamido Fujita,Vladimír Mařík,2009 Papers presented at the Eighth International Conference on New Trends in Software Methodologies Tools and Techniques SoMeT 09 held in Prague Czech Republic from September 23rd to 25th 2009 P v      *Knowledge-based Software Engineering* Tatjana Welzer,Shuichiro Yamamoto,Ivan Rozman,2002 Annotation The book captures the latest developments in the areas of knowledge engineering and software engineering Particular emphasis is placed upon applying knowledge based methods to software engineering problems The Conference from which the papers are coming originated in order to provide a forum in which the latest developments in the field of knowledge based software engineering could be discussed Although initially targeting scientists from Japan the CIS countries and countries in Central and Eastern Europe the authors come from many countries throughout the world JCKBSE 2002 continues with this tradition and is anticipating even wider international participation Furthermore the scope of the conference as indicated by its topics has been updated to reflect the recent development in all the three covered areas i e knowledge engineering software engineering and knowledge based software engineering

**Fundamentals of Object-oriented Design in UML** Meilir Page-Jones,2000 With this book object oriented developers can hone the skills necessary to create the foundation for quality software a first rate design The book introduces notation principles and terminology that developers can use to evaluate their designs and discuss them meaningfully with colleagues Every developer will appreciate the detailed diagrams on point examples helpful exercises and troubleshooting techniques

**Software Development Patterns and Antipatterns** Capers Jones,2021-08-26 Software development has been a troubling since it first started There are seven chronic problems that have plagued it from the beginning Incomplete and ambiguous user requirements that grow by 2% per month Major cost and schedule overruns for large applications 35% higher than planned Low defect removal efficiency DRE Cancelled projects that are not completed 30% above 10 000 function points Poor quality and low reliability after the software is delivered 5 bugs per FP Breach of contract litigation against software outsource vendors Expensive maintenance and enhancement costs after delivery These are endemic problems for software executives software engineers and software customers but they are not insurmountable In *Software Development Patterns and Antipatterns* software engineering and metrics pioneer Capers Jones presents technical solutions for all seven The solutions involve moving from harmful patterns of software development to effective patterns of software development The first section of the book examines common software development problems that have been observed in

many companies and government agencies The data on the problems comes from consulting studies breach of contract lawsuits and the literature on major software failures This section considers the factors involved with cost overruns schedule delays canceled projects poor quality and expensive maintenance after deployment The second section shows patterns that lead to software success The data comes from actual companies The section's first chapter on Corporate Software Risk Reduction in a Fortune 500 company was based on a major telecom company whose CEO was troubled by repeated software failures The other chapters in this section deal with methods of achieving excellence as well as measures that can prove excellence to C level executives and with continuing excellence through the maintenance cycle as well as for software development

*Advances in Artificial Intelligence, Software and Systems Engineering* Tareq Ahram, 2019-06-10 This book addresses emerging issues resulting from the integration of artificial intelligence systems in our daily lives It focuses on the cognitive visual social and analytical aspects of computing and intelligent technologies highlighting ways to improve the acceptance effectiveness and efficiency of said technologies Topics such as responsibility integration and training are discussed throughout The book also reports on the latest advances in systems engineering with a focus on societal challenges and next generation systems and applications for meeting them The book is based on two AHFE 2019 Affiliated Conferences on Artificial Intelligence and Social Computing and on Service Software and Systems Engineering which were jointly held on July 24-28 2019 in Washington DC USA

**UML for Systems Engineering** Jon Holt, 2004-09-10 The UML Unified Modelling Language has become the industry standard for modelling software intensive systems This fully revised edition which looks at several applications using the UML as part of a generic approach to aid many kinds of problem solving and information modelling coincides with the release of UML Version 2 by the Object Management Group and covers the significant changes that have occurred since its release The author also discusses life cycle management examining the way the UML can be used to control and manage projects and the UML systems engineering profile

**Use Case Modeling** Kurt Bittner, Ian Spence, 2003 Discusses how to define and organize use cases that model the user requirements of a software application The approach focuses on identifying all the parties who will be using the system then writing detailed use case descriptions and structuring the use case model An ATM example runs throughout the book The authors work at Rational Software Annotation copyrighted by Book News Inc Portland OR

*Making the Software Business Case* Donald J. Reifer, 2001-09-05 Just the understanding and insights you will pick up about how people encounter and cope with combinations of technical social political and economic opportunities and challenges make the book a joy to read and worth much more than the price of it alone Barry Boehm from the Foreword This practical handbook shows you how to build an effective business case when you need to justify and persuade management to accept software change or improvement Based on real world scenarios the book covers the most common situations in which business case analyses are required and explains specific techniques that have proved successful in practice Drawing on years of experience in winning the battle of

the budget the author shows you how to use commonly accepted engineering economic arguments to make your numbers sing to management The book provides examples of successful business cases along the way tables tools facts figures and metrics guide you through the entire analytic process Writing in a concise and witty style the author makes this valuable guidance accessible to every software engineer manager and IT professional Highlights include How and where business case analyses fit into the software and IT life cycle process Explanations of the most common tools for business case analysis such as present value return on investment break even and cost benefit calculation Tying the business process to the software development life cycle Packaging the business case for management consumption Frameworks and guidelines for justifying IT productivity quality and delivery cycle improvement strategies Case studies for applying appropriate decision situations to software process improvement Strategic guidelines for various business case analyses With this book in hand you will find the facts examples hard data and case studies needed for preparing your own winning business cases in today's complex software environment

**Handbook of Research Design and Social Measurement** Delbert C. Miller, Neil J. Salkind, 2002-01-16 If a student researcher had only one handbook on their bookshelf Miller and Salkind's Handbook would certainly have to be it With the updated material the addition of the section on ethical issues which is so well done that I'm recommending it to the departmental representative to the university IRB and a new Part 4 on Qualitative Methods the new Handbook is an indispensable resource for researchers Dan Cover Department of Sociology Furman University I have observed that most instructors want to teach methodology their way to imbue the course with their own approach Miller Salkind allows one to do this easily The book is both conceptually strong e g very good coverage of epistemology research design and statistics and at the same time provides a wealth of practical knowledge scales indices professional organizations computer applications etc In addition it covers the waterfront of methodology Michael L Vasu Director of Information Technology North Carolina State University A unique and excellent reference tool for all social science researchers and a good textbook for graduate students and senior year undergraduate classes These students are about to enter the real life of research and need a handy and comprehensive tool as a starting point that offers shortcuts for getting into real research projects For a small project the book offers enough information to get the project started For big projects the book is ideal for information on where to look for things and examples Jianhong Liu Department of Sociology Rhode Island College The book considered a necessity by many social science researchers and their students has been revised and updated while retaining the features that made it so useful The emphasis in this new edition is on the tools graduate students and more advanced researchers need to conduct high quality research Features Benefits Provides step by step instruction for students research training by beginning with how to find a creative idea a middle range theory and initial hypothesis and proceeds through design proposal collection and analysis of data followed by writing reporting and publication Section on scales and indices are organized so that readers can quickly locate and find the type of scale or index in which they may be interested

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### **Systems Approach**

**Applications for Developments in Information Technology** Stowell, Frank, 2012-05-31 The intricate fields of information systems and information technology consist of innumerable interrelated facets from hardware to software and creators to end users All systems inevitably encounter errors or problems and as new solutions are found and created in today s complex world of technology it is essential to look at systems as complete entities when searching for solutions and answers **Systems Approach** Applications for Developments in Information Technology addresses the essential need to look at systems as a complete unit through using systems approach in the field of IT This complete reference is designed for all information technology professionals to better understand their current jobs and future goals through the pivotal idea of systems approach as applied in software engineering systems engineering and complex systems

### **Software Development for**

**Small Teams** Gary Pollice, 2004 I highly recommend this book for anyone who s ever tried to implement RUP on a small project Pollice and company have demystified and effectively scaled the process while ensuring that its essence hasn t been compromised A must have for any RUPster s library Chris Soskin Process Engineering Consultant Toyota Motor Sales Do you want to improve the process on your next project Perhaps you d like to combine the best practices from the Rational Unified Process RUP and from agile methodologies such as Extreme Programming If so buy this book **Software Development for**



Small Teams describes an entire software development project from the initial customer contact through delivery of the software. Through a case study it describes how one small distributed team designed and applied a successful process. But this is not a perfect case study. The story includes what worked and what didn't and describes how the team might change its process for the next project. The authors encourage you to assess their results and to use the lessons learned on your next project. Key topics covered include: Achieving a balance between people, process, and tools; recognizing that software development is a team effort; and understanding the importance of communication.

*UML Distilled* Martin Fowler, 2018-08-30 More than 300,000 developers have benefited from past editions of *UML Distilled*. This third edition is the best resource for quick, no-nonsense insights into understanding and using UML 2.0 and prior versions of the UML. Some readers will want to quickly get up to speed with the UML 2.0 and learn the essentials of the UML. Others will use this book as a handy quick reference to the most common parts of the UML. The author delivers on both of these promises in a short, concise, and focused presentation. This book describes all the major UML diagram types, what they're used for, and the basic notation involved in creating and deciphering them. These diagrams include class, sequence, object, package, deployment, use case, state machine, activity, communication, composite, structure, component, interaction, overview, and timing diagrams. The examples are clear, and the explanations cut to the fundamental design logic. Includes a quick reference to the most useful parts of the UML notation and a useful summary of diagram types that were added to the UML 2.0. If you are like most developers, you don't have time to keep up with all the new innovations in software engineering. This new edition of Fowler's classic work gets you acquainted with some of the best thinking about efficient, object-oriented software design using the UML in a convenient format that will be essential to anyone who designs software professionally.

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