



Risk management of Taiwan's maritime supply chain security

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ABSTRACT

This paper attempts to evaluate the impact of risk factors from the container security initiative (CSI) on the maritime supply chain in Taiwan, employs a loss exposure matrix to identify the severity and frequency of security risk, and uses a bowtie diagram to investigate appropriate risk management strategies to deal with maritime security risks.

This paper's findings consist of the following: (1) the leading categories of CSI risk factors are operational risk, physical risk and financial risk; (2) apart from two security risks comprising high-risk level, the majority of risk exposure is at the medium level; risk management strategies include loss prevention, loss reduction, avoidance, and non-insurance transfer; and (3) all maritime security regulations and measures should consider the balance among cost, time, security, efficiency and competition; failure to do so may lead to additional burdens for maritime supply chain service providers.

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1. Introduction

The US has implemented a series of container security procedures under the container security initiative (e.g. CSI, 24-h rule, CT-PAT, Megaports initiative, etc.) since the 911 terrorist attacks in 2001. In order to implement foreign supply chain security, the US customs authority has requested that Taiwan's customs authority sign a CSI MOU and station an American CSI team at the port of Kaohsiung. However, some potential CSI-related global maritime supply chain risks and uncertainties may affect maritime supply chain service providers and shippers in Taiwan.

The container security initiative is a four-part program that involves: (1) the establishment of security criteria for identifying high-risk containers based on advance information; (2) pre-screening of containers identified as high-risk before they arrive at US ports; (3) pre-screening of containers using high-tech devices; and (4) development and use of technology, including radiation detectors and large-scale X-ray and gamma ray machines, to quickly pre-screen high-risk containers, and development of secure and smart containers (OECD, 2003). The US customs authority has been entering into bilateral agreements or partnerships with foreign governments to ensure the implementation of CSI. The agreements provide for the deployment at foreign ports of US officers, who must target and pre-screen US bound cargo containers before they are shipped. The US officers are to work with host national counterparts (UNCTAD, 2004). Bilateral CSI agreements allowing US customs to target foreign-port containers bound for the US have already been signed with several mega-

ports which, as July 2003, accounted for 66% of container imports to the US (GAO, 2003). The benefits of CSI encompass deterrence and prevention of terrorists, protection of global trade, reduction of processing time for certain shipments, immediate handling of CSI-screened containers, and reduction of illegal migration, drug smuggling, and other criminal activity involving marine container shipping (JAGC, 2003).

On the other hand, the 24-h rule is a major security requirement under which carriers or their agents must submit a cargo declaration for each US-bound container 24 h before loading at the foreign port. In other words, outbound container manifests must be transmitted to the US customs authority within 24 h. This measure is probably the most controversial among all CSI actions in that it acts against logistical optimization and operational flexibility, and, more importantly, may distort competition between different market players (UNCTAD, 2004). The 24-h rule requires that liner companies and NVOCCs (Non-Vessel Operating Common Carriers) provide the US government with a 1-day advance notice of a container being loaded into a vessel. The 24-h rule, which applies to containers destined for or transiting United States ports, can therefore affect carriers, freight forwarders, and non-vessel operating common carriers (King, 2005).

While the main purpose of the security initiative (e.g. international ship and port security code, container security initiative, customs and trade partnership against terrorism, etc.) is to reduce the likelihood of maritime vectored terrorism, inappropriate implementation of these programs can affect competitiveness. Barnes and Oloruntimehin (2005) claimed that there is a need to examine the goodness of fit of these security initiative measures versus business efficiency and competitiveness. Burdensome customs and security measures may hinder port and maritime

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Taiwan's Maritime Security Dean Cheng, 2014 Taiwan's ability to field a modern navy is an essential element of its security strategy The Taiwan Strait is a key international waterway and preserving its stability is also in the American interest Furthermore per the Taiwan Relations Act America is legally obligated to help this democratic island provide for its maritime security

Taiwan's Marginalized Role in International Security Bonnie S. Glaser, Jacqueline A. Vitello, 2015-01-21 The complicated question of Taiwan's sovereignty has led to its exclusion from virtually all international security organizations This marginalization has left a critical hole not only in the security of Taiwan's twenty three million citizens but also the world at large Despite possessing both the means and intent to play a role as a responsible stakeholder Taiwan can neither benefit from most international security bodies nor share its considerable reservoir of knowledge and expertise for the common good This report highlights challenges to Taiwan's ability to play a more active role in eight areas of international security counterterrorism law enforcement maritime security nuclear security transportation security humanitarian assistance and disaster relief human security and cybersecurity The report also offers recommendations for expanding Taiwan's participation in key international security organizations

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Report to Congress of the U.S.-China Economic and Security Review Commission U.S.-China Economic and Security Review Commission, 2008

The Social

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Chinese (Taiwan) Yearbook of International Law and Affairs, Volume 33 (2015) Ying-jeou Ma, 2017-09-18 The Chinese Taiwan Yearbook of International Law and Affairs includes articles and international law materials relating to the Republic of China on Taiwan and contemporary Asia Pacific issues This volume provides insight into the South China Sea Arbitration investment and financial integration in Asia the Ma Xi Summit in Singapore the Taiwan Philippines Fisheries Agreement and the 70th Anniversary of the ROC's War of Resistance against Japan Questions and comments can be directed to the editorial board of the Yearbook by email at yearbook nccu edu tw

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Why Taiwan? Geostrategic Rationales for China's Territorial Integrity Alan M. Wachman, 2008 Why has the PRC been so determined that Taiwan be part of China Why since the 1990s has Beijing been feverishly developing means to prevail in combat with the U S over Taiwan's status Why is Taiwan worth fighting for To answer this book focuses on the territorial dimension of the Taiwan issue and highlights arguments made by PRC analysts about the geostrategic significance of Taiwan rather than emphasizing the political dispute between Beijing and Taipei It considers Beijing's quest for Taiwan since 1949 against the backdrop of recurring Chinese anxieties about the island's status since the seventeenth century

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Report to Congress of the U. S. -China Economic

and Security Review Commission Carolyn Bartholomew, 2010-03 This report responds to the mandate for the Committee to monitor investigate and report on the national security implications of the bilateral trade and economic relationship between the U S and the People s Republic of China Includes detailed treatment of investigations of the following areas The U S China Trade and Economic Relationship China s Activities Directly Affecting U S Security Interests China in Asia China s Media and Information Controls The Impact in China and the U S Comprehensive List of the Commission s Recommendations Additional Views of Commissioners Appendices Charts and tables

Assessing the Lee Teng-hui Legacy in Taiwan's Politics Linda Chao, 2002 Annotation The twelve year s of Lee Teng hui s presidency were marked by a series of contrary trends tremendous progress in the consolidation of Taiwan s democracy deterioration of the Kuomintang s popularity and the spread of black and gold politics the influence of organized crime and corruption in the political system a growing role for Taiwan in international affairs and periodic and often intense conflicts with China In this book some of the most influential scholars of Taiwan s domestic politics and international relations assess Lee Teng hui s presidency and his legacy for Taiwan s current leaders and the political system as a whole

Breaking the China-Taiwan Impasse Donald S. Zagoria, 2003-10-30 Tensions between China and Taiwan are not likely to abate in the foreseeable future The question of Taiwan s sovereignty is the major point of friction and the continuing impasse between China and Taiwan is worrisome Zagoria presents perspectives from Washington Beijing and Taipei on cross strait tensions exploring ways to break the current standoff Tensions between China and Taiwan are not likely to abate in the foreseeable future The question of Taiwan s sovereignty is the major point of friction and the continuing impasse between China and Taiwan is worrisome Should critical political negotiations falter relations are likely to take on stronger military overtones and the PRC may well develop a sense of urgency about Taiwan drifting towards independence These at least are the broad conclusions drawn from the ongoing dialogues among top U S Chinese and Taiwanese figures sponsored by the National Committee on American Foreign Policy This Track II project provides a forum for top policy analysts from each country to discuss trilateral relations in a frank and constructive manner and is an effort to explore means of peacefully resolving the current impasse Among the more significant findings is that the more serious risks of conflict will probably occur in the distant future hinging on whether economic integration can gradually lead to a reduction of political tensions and that the United States should continue to oppose any declaration of independence by Taiwan and any use of force by China

China's Quiet Rise Baogang Guo, Chung-chian Teng, 2011-05-12 Despite China s desire to make its rapid ascendance in the 21st century as non provocative as possible the key to ensure China s peaceful rise lies in two way integration and engagement A closely integrated China with the rest of the world and China s acceptance of existing international norms and rules may compel China to behave in a more predictable and responsive way This co edited book examines China s rising military capacity and the complex feelings its neighbors such as Taiwan South Korea and India have toward the increasingly powerful China The

focus of this book is on the efforts made by China to brand her non aggressive image through promoting public diplomacy and expanding regional free trade and cooperation in Asia and Latin America It uses the cross Taiwan strait relations as a testing ground for the prospect of peace between the two former adversaries China s Quiet Rise will help readers understand why integration instead of isolation and containment may be the most effective way to facilitate China s peaceful rise

War by Other Means Robert D. Blackwill, Jennifer M. Harris, 2016-04-11 A Foreign Affairs Best Book of 2016 Today nations increasingly carry out geopolitical combat through economic means Policies governing everything from trade and investment to energy and exchange rates are wielded as tools to win diplomatic allies punish adversaries and coerce those in between Not so in the United States however America still too often reaches for the gun over the purse to advance its interests abroad The result is a playing field sharply tilting against the United States Geoeconomics the use of economic instruments to advance foreign policy goals has long been a staple of great power politics In this impressive policy manifesto Blackwill and Harris argue that in recent decades the United States has tended to neglect this form of statecraft while China Russia and other illiberal states have increasingly employed it to Washington s disadvantage G John Ikenberry Foreign Affairs A readable and lucid primer The book defines the extensive topic and opens readers eyes to its prevalence throughout history Presidential candidates who care more about protecting American interests would be wise to heed the advice of War by Other Means and take our geoeconomic toolkit more seriously Jordan Schneider Weekly Standard

Geopolitics of the South China Sea: Power Struggle in Asia Güçyetmez, Ferdi, Kahraman, Aybala Lale, 2025-03-19 The South China Sea stands as a pivotal maritime region exerting significant influence on international relations and global geopolitics The region s geopolitics are an intricate web of historical political and strategic factors A thorough analysis of the region s dynamics may also inform the impact of rising powers Therefore understanding of the South China Sea may lead to a better understanding of the broader context of international relations and global security *Geopolitics of the South China Sea Power Struggle in Asia* provides an exhaustive analysis of the South China Sea s geopolitical importance elucidating the complex and dynamic interplay among the littoral states and other global powers with vested interests in the region Covering topics such as conflict de escalation international law and international visibility this book is an excellent resource for political scientists government officials diplomats policymakers professionals researchers scholars academicians and more

European Perspectives on Taiwan Jens Damm, Paul Lim, 2012-02-23 The initiative and leadership for this edited volume came from the European Institute for Asian Studies EIAS based in Brussels The book discusses questions related to the different European perspectives on Taiwan in various fields asking in particular How has the European Union dealt with the unsolved status of the Republic of China on Taiwan In which ways has Europe been seen as a model for Taiwan s transformation and does the example of the EU offer any lessons for cross Strait integration Furthermore the authors well known specialists drawn from disciplines such as economics political science international law history and cultural studies are equally interested in Taiwan

s perspectives on Europe and in the historical relationship between Taiwan and Europe

Chinese Naval Strategy in the 21st Century James R. Holmes, Toshi Yoshihara, 2012-09-10 Alfred Thayer Mahan has been called America's nineteenth century evangelist of sea power and the intellectual father of the modern US Navy. His theories have a timeless appeal and Chinese analysts now routinely invoke Mahan's writings exhorting their nation to build a powerful navy. Economics is the prime motivation for maritime reorientation and securing the sea lanes that convey foreign energy supplies and other commodities now ranks near or at the top of China's list of military priorities. This book is the first systematic effort to test the interplay between Western military thought and Chinese strategic traditions vis-à-vis the nautical arena. It uncovers some universal axioms about how theories of sea power influence the behaviour of great powers and examines how Mahanian thought could shape China's encounters on the high seas. Empirical analysis adds a new dimension to the current debate over China's rise and its importance for international relations. The findings also clarify the possible implications of China's maritime rise for the United States and illuminate how the two powers can manage their bilateral interactions on the high seas. *Chinese Naval Strategy in the 21st Century* will be of much interest to students of naval history, Chinese politics and security studies.

Routledge Handbook of Contemporary Taiwan Gunter Schubert, 2016-05-20 The Routledge Handbook of Contemporary Taiwan offers a comprehensive overview of both contemporary Taiwan and the Taiwan studies field. Each contribution summarises the major findings in the field and highlights long-term trends, recent observations and possible future developments in Taiwan. Written by an international team of experts, the chapters included in the volume form an accessible and fascinating insight into contemporary Taiwan. Up-to-date, interdisciplinary and academically rigorous, the Handbook will be of interest to students, academics, policymakers and others in search of reliable information on Taiwanese politics, economics, culture and society.

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


























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