

Small Enterprise Policy in Transition Economies: Progress with the Wrong Model?

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Abstract: The paper starts by considering the neo-liberal approach to small enterprise development and why it was to underpin small enterprise policy in Central and Eastern Europe (CEE) from the very first years of the transition. Author briefly considers what other policy models or alternatives were realistically on offer at that time. His final concern is with the actual results of the neo-liberal policy interventions in CEE in practice. The paper focuses particularly on the programmes supported by the international assistance community, since they were largely responsible for both the financing and the design of the bulk of the interventions which emerged after 1989.

JEL Classification: L1, O5

Keywords: small enterprise, business support centres, entrepreneurs, CEE

Introduction

The relative absence of self-employment, small-scale private ownership and small and medium enterprises (SMEs) was widely seen in the west as a key contributory factor which lay behind the relatively poor performance of the majority of the

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Small Business In Transition Economies

Friederike Welter



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SMALL Business in Transition Economies, 1996 *Small Business in Transition Economies* Organisation de coopération et de développement économiques, 1996 Family Businesses in Transition Economies Léo-Paul Dana, Veland Ramadani, 2015-03-25 This book presents the reader a comprehensive understanding of the development of family business in transitional economies Throughout eastern Europe post Communist countries transitioning to market based economies are obtaining a variety of results due to diverse policy approaches Expert contributions in this book draw from a wealth of information in this context and include thought provoking policy prescriptions for the future This book concentrates on the challenges to predict the direction emerging markets will take particularly when dealing with the wide ranging social and economic situations taking place in post Communist Eastern Europe This reference volume for policymakers educators investors and researchers also provides a much needed and timely survey of family firms in the transitioning markets of post Communist Europe **Small business in transition economies**, 1996 Small Firms and Economic Development in Developed and Transition Economies David A. Kirby, Anna Watson, 2017-11-22 This title was first published in 2003 Since the late 1970s there has been considerable interest in the role of small firms in economic development in general and employment generation in particular Throughout the developed world governments have introduced a range of measures to encourage small firm growth and development in an attempt to stimulate economic growth generate employment and foster innovation Though not all measures have been successful many policies have transferred to the transition economies of Central and Eastern Europe where since 1989 small firm growth and development has achieved considerable importance in economic restructuring Accordingly this volume presents the leading research on the role of small firms in economic development and employment generation in both transition and developed countries Setting itself in a wider theoretical context the book also considers the implications for both policy and theory and suggests directions for future research

Transnational Business Galen Spencer Hull, 2022-03-26 First Published in 1999 *Small Businesses Trickle Up* in Central and Eastern Europe argues that micro small and medium sized enterprises in selected countries of Central and Eastern Europe CEE have been the key to economic growth rather than privatized large scale enterprises Small businesses have come to constitute the most dynamic element of growth in the emerging markets of the CEE region in the last decade In 1989 most of the countries of the region were still under the political and economic domination of the Soviet Union Since then a process of liberalization has been unleashed in the region to dismantle statist economic policies and replace them with free market policies This has involved programs of privatization and restructuring of state owned enterprises as well as the promotion of policies to enable a private sector to develop Small businesses are creating thousands of new jobs while large companies are retrenching and downsizing their workforce In some countries of the region this process is much further along than in others In each country however the small and medium enterprise SME sector has developed at a more rapid pace

than has the privatization of the large public companies The privatization of small and medium sized state owned enterprises has been rather more successful With the economic transition there has been a flurry of new enterprises springing up throughout the region some registered as legal entities but many micro enterprises often remaining unregistered in the informal sector Micro enterprises are increasingly seen as an important element of this SME sector although they were traditionally treated separately as belonging to the informal sector and a detriment to economic growth

Entrepreneurship and Small Business Development in Post-Socialist Economies David Smallbone, Friederike Welter, 2008-07-25 This book examines entrepreneurship and small business in Russia and key countries of Eastern Europe showing how far small businesses have developed and discusses how far market reforms and a market mentality have been taken up by ordinary people in the real everyday economy For each of the countries examined Russia Ukraine Belarus Poland

Small Business in Transition Economies, 1996 **Handbook of Research on Entrepreneurship Policies in Central and Eastern Europe** Friederike Welter, David Smallbone, 2011 This unique Handbook explores the role of government in the development of entrepreneurship in countries where twenty years ago private enterprise was illegal or barely tolerated The expert contributors reveal that government policy is one of the key influences on the external environment in which businesses develop particularly in countries where it has been necessary to redefine the role of the state in relation to business development They outline how government policy can also act as an enabling and or a constraining force with respect to entrepreneurship development particularly in relation to institutional change and the development of a market based economy This Handbook includes up to date information and analysis as to how entrepreneurship policies have evolved in the wider Europe focusing on the challenges that arise in designing and implementing entrepreneurship policy The Handbook of Research on Entrepreneurship Policies in Central and Eastern Europe excellently covers different facets of entrepreneurship policies in Central and Eastern Europe and will prove invaluable for academics students and researchers of entrepreneurship and small business as well as policy studies Policy makers will also find plenty of key insights and relevant information in this important resource **How to Get Published in the Best Entrepreneurship Journals** Alain Fayolle, Mike Wright, 2014-01-31 Competition to publish in the top journals is fierce This book provides entrepreneurship researchers with relevant material and insights to support them in their efforts to publish their research in the most prestigious entrepreneurship outlets a *Entrepreneurship and Context* Friederike Welter, 2019 This book identifies Friederike Welter's key contribution to entrepreneurship research over recent decades and shows how her work is contextualised in time and place The book gives a differentiated understanding of entrepreneurship and contexts celebrating diversity as well as complexity **Small Business in Transition Economies**, 1996 *The Cutting Edge* Ruta Aidis, Friederike Welter, 2008-01-01 I enjoyed reading this book which draws together a selection of case studies in entrepreneurship and innovation from eight new EU member countries that are still in the process of turbulent

social and economic change Each case is fascinating reading and in many of the studies the vibrant nature of the entrepreneurial change driver shines through the book is aimed at academics and researchers of entrepreneurship as well as undergraduate and postgraduate students of international business and entrepreneurship as well as practitioners carrying out business in the transition economies I would agree with that the case studies do bring out the exciting and challenging nature of what has been and can be achieved there is much sound material here to stimulate both insight and detailed classroom discussions I would certainly recommend the book for a library purchase it may well be a very useful purchase for researchers and students of the selected case countries Lorraine Warren International Journal of Entrepreneurial Behaviour and Research This volume offers insights into ways entrepreneurs innovate and adapt to political economic structural changes Detailed case studies illustrate how the adoption of new technology creation of hybrid social and economic mission ventures and strategic re orientation led to success in these transition economies The stories of how these teams pooled resources persevered and devised new approaches to innovation by creating something new or internationalizing gives us a sense of the new entrepreneurial approaches needed to succeed in this region Given there were few role models and road maps these entrepreneurs had to learn by doing Their stories are inspirational and provide valuable lessons for entrepreneurial success in the wake of turbulent political economic restructuring Candida G Brush Babson College US This original selection of case studies from eight new EU member countries looks at the ability of entrepreneurs to develop innovative and successful firms in an environment of turbulent social and economic change The Cutting Edge focuses on the innovative potential that these transition country environments provide and how entrepreneurs have been able to convert these possibilities into successful businesses The contributors highlight specific aspects of the interplay between the institutional setting and the environment They also elucidate the individual characteristics of the entrepreneur that create an enabling context for innovative behaviour to develop and grow drawing attention to the opportunities and constraints offered in each environment This book provides invaluable insights for academics and researchers of entrepreneurship as well as undergraduate and postgraduate students of international business and entrepreneurship It will also provide a stimulating and important read for people conducting business in Europe

Entrepreneurship and SMEs in Transition Economies Organisation for Economic Co-operation and Development. Advisory Group on Entrepreneurship Promotion and SMEs. Meeting, Organisation for Economic Co-operation and Development, Local Economic and Employment Development (Program), 1997

Small Business Management and Control of the Uncertain External Environment Konstantinos Biginas, Stavros Sindakis, Antonia Koumproglou, Vlasios Sarantinos, Peter Wyer, 2022-03-15 This edited collection investigates the potential impact of long term planning and strategic awareness on the ability of SMEs to remain competitive The authors demonstrate that whether SMEs are able to identify and act upon external forces and factors or not is the defining indicator of their likelihood to struggle survive or thrive

Small Business in Transition Economies Jacob Levitsky, 1996 This

book looks at some of the experiences of small and medium enterprises projects Four themes considered of central importance to SME development financial support technical and management services favourable policies conducive to SME development and the involvement of international donor agencies are examined Handbook on Organisational Entrepreneurship Daniel Hjorth, 2012-01-01 Daniel Hjorth is justifiably famous for thinking differently about those things we all know and this Handbook adds fuel to that fire The Handbook reasserts the intellectual and practical primacy of organizational creation as the driving force of entrepreneurship By getting some of the best minds in entrepreneurship to explore and speculate on the organizational aspects of entrepreneurship this Handbook reframes and repositions entrepreneurship as the organizing trope for the postindustrial age Jerome Katz Saint Louis University US This Handbook brings together pioneering original work on organisational entrepreneurship It provides a broad coverage and rich agenda for future research and teaching on the entrepreneurship organisation relationship Organisational entrepreneurship represents an interdisciplinary field of research that relates organisation entrepreneurship and innovation studies in new ways This Handbook establishes the scope of this interdisciplinary domain challenges our perception of relationships between organisations and entrepreneurship and asks new questions central to our capacity to describe analyse and understand organisational entrepreneurship Providing a broad and rich set of examples of interdisciplinary research and bridging the fields of strategic management organisation studies entrepreneurship innovation art and aesthetics this important compendium will prove invaluable to graduate students and scholars in these fields Youth Entrepreneurship and Local Development in Central and Eastern Europe Bruno Dallago, 2017-11-30 This book analyses the opportunities and barriers for youth entrepreneurship amid systemic change in Central and Eastern Europe The authors cover different aspects of youth entrepreneurship and its contribution to the debate on youth unemployment in transition economies The book discusses the wide spread over optimism regarding youth entrepreneurship self employment and its impact on economic innovation and job creation resulting from a disregard of critical contextual features and the characteristics of young entrepreneurs themselves The authors give due acknowledgment of the importance of both factors and so fully understand the impediments to youth entrepreneurship especially in a transition context Furthermore they seek to assess the opportunities and constraints of promotion policies in transition economies Most importantly the book provides the first empirical contribution to youth entrepreneurship in Central and Eastern Europe by offering a representative number of case studies The book will be invaluable reading for scholars and students of transition and developing countries particularly those with an interest in entrepreneurship **Private Service Firms in a Transitional Economy** Martha De Melo, Gur Ofer, 1994-01-01 Studies of Economies in Transformation Paper 11 The service industry is the largest and most dynamic sector of the newly emerging private sector in St Petersburg Little is known however about the entrepreneurs and firms in this sector or about **The Promises and Properties of Rapidly Growing Companies** Florian

Becker-Ritterspach, Christoph Dörrenbächer, Matthias Tomenendal, 2022-08-24 The Promises and Properties of Rapidly Growing Companies contributes to contemporary thought on so called gazelles high performing market players that create many jobs and promise strong welfare effects a valuable resource for academics managers policy makers and civil society actors

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