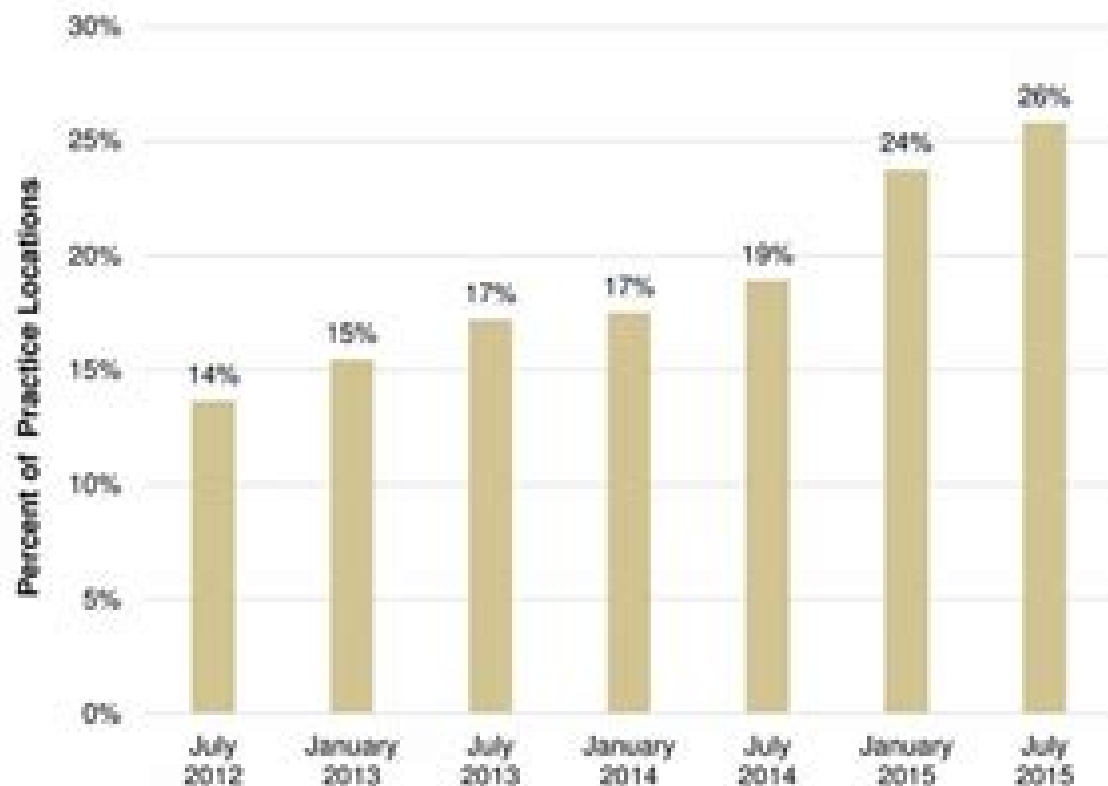


As of 2015, One in Four Physician Practices Was Hospital-Owned

CHANGE IN OWNERSHIP OF PHYSICIAN PRACTICES

PERCENT OF HOSPITAL-OWNED PHYSICIAN PRACTICES



- In 2012, one in seven physician practices was owned by a hospital.
- Hospital ownership of practices increased to 1 in 4 by 2015.
- Growth occurred throughout the three-year period, with some of the fastest acceleration occurring in late 2014.

Avarete analysis of SK&A hospital/health system ownership of physician practice locations data with Medicare 5% Standard Analytic Files

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Table of Contents The 199798 Physician Practice Acquisition Resource

1. Understanding the eBook The 199798 Physician Practice Acquisition Resource
 - The Rise of Digital Reading The 199798 Physician Practice Acquisition Resource
 - Advantages of eBooks Over Traditional Books
2. Identifying The 199798 Physician Practice Acquisition Resource
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an The 199798 Physician Practice Acquisition Resource
 - User-Friendly Interface
4. Exploring eBook Recommendations from The 199798 Physician Practice Acquisition Resource
 - Personalized Recommendations

- The 199798 Physician Practice Acquisition Resource User Reviews and Ratings
- The 199798 Physician Practice Acquisition Resource and Bestseller Lists
- 5. Accessing The 199798 Physician Practice Acquisition Resource Free and Paid eBooks
 - The 199798 Physician Practice Acquisition Resource Public Domain eBooks
 - The 199798 Physician Practice Acquisition Resource eBook Subscription Services
 - The 199798 Physician Practice Acquisition Resource Budget-Friendly Options
- 6. Navigating The 199798 Physician Practice Acquisition Resource eBook Formats
 - ePub, PDF, MOBI, and More
 - The 199798 Physician Practice Acquisition Resource Compatibility with Devices
 - The 199798 Physician Practice Acquisition Resource Enhanced eBook Features
- 7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of The 199798 Physician Practice Acquisition Resource
 - Highlighting and Note-Taking The 199798 Physician Practice Acquisition Resource
 - Interactive Elements The 199798 Physician Practice Acquisition Resource
- 8. Staying Engaged with The 199798 Physician Practice Acquisition Resource
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers The 199798 Physician Practice Acquisition Resource
- 9. Balancing eBooks and Physical Books The 199798 Physician Practice Acquisition Resource
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection The 199798 Physician Practice Acquisition Resource
- 10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
- 11. Cultivating a Reading Routine The 199798 Physician Practice Acquisition Resource
 - Setting Reading Goals The 199798 Physician Practice Acquisition Resource
 - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of The 199798 Physician Practice Acquisition Resource
 - Fact-Checking eBook Content of The 199798 Physician Practice Acquisition Resource

- Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
- 14. Embracing eBook Trends
 - Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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