

## Executive Summary

**T**HE U.S. SYSTEM for protecting people who volunteer to participate in research is widely perceived to need improvement. A major concern is that the linchpins of the protection system—institutional review boards (IRBs)—are overloaded and underfunded and so may not be able to adequately protect participants from harm in high-risk research, such as clinical trials of experimental drugs.

Three other concerns—often voiced about research in the social, behavioral, and economic sciences (SBES), but generally applicable to human participant protection—are important. The first is that the review process too often focuses on documenting consent to participate in research so as to satisfy the letter of federal requirements, when IRBs and researchers instead need to focus on developing the most effective processes for helping individuals reach an informed, voluntary decision about participation. The second concern is that IRBs, researchers, and the entire human participant protection system may pay too little attention to the challenge of countering increasing threats to the confidentiality of research data because of technological and other changes, such as the ability to readily access and link large databases through the Internet. The third concern is that the review process may delay research or impair the integrity of research designs, without necessarily improving participant protection, because the type of review is not commensurate with risk—for example, full board review for minimal-risk research that uses such methods as surveys, structured interviews, participant observation, laboratory experiments, and analyses of existing data.

### PANEL CHARGE AND SCOPE

The Panel on Institutional Review Boards, Surveys, and Social Science Research was established by the Committee on National Statistics and the Board on Behavioral, Cognitive, and Sensory Sciences, both standing committees of the National Academies' National Research Council. The panel was charged to examine the structure, function, and performance of the IRB system as it relates to SBES research and to recommend research and practice to improve the system.

# The American Federal Executive A Study Of The Social And Personal

**Paul Wasserman, Mary Lee Bundy**



## **The American Federal Executive A Study Of The Social And Personal:**

*The American Federal Executive*, 1975      *The American federal executive* W. Lloyd Warner, 1963      *The American Federal Executive; a Study of the Social and Personal Characteristics of the Civilian and Military Leaders* William Lloyd Warner, 1963      *The American Federal Executive. A Study of the Social and Personal Characteristics of the Civilian and Military Leaders of the United States Federal Government.* By W.L. Warner, Paul P. Van Riper, Norman H. Martin, Orvis F. Collins William Lloyd WARNER, Orvis Floyd COLLINS, Norman Hodgins MARTIN, Paul Pritchard VAN RIPER, 1963      **The American Federal Executive. A Study of the Social and Personal Characteristics of the Civilian and Military Leaders of the United States Federal Government.** By W. Lloyd Warner [and Others], Etc William Lloyd WARNER, 1963      **The Federal Civil Service--history, Organization, and Activities** United States Civil Service Commission. Library, 1968      **The Higher Civil Service in the United States** Mark W. Huddleston, William W. Boyer, 2010-11-23 Every time control of the U S presidency is passed from one party to another the entire top layer of the executive branch changes Thousands of men and women take down their pictures pack up their desks and move back into private life just as others dust off their pictures and move in The U S stands alone in this respect Nearly every other advanced democracy is managed save for elected officials and a few top aides by an elite cadre of top civil servants selected by highly competitive examinations Huddleston and Boyer tell the story of U S efforts to develop higher civil service beginning with the Eisenhower administration and culminating in the passage of the Civil Service Reform Act of 1978 Arguing that the highly politicized U S system simply hasn't worked they examine why and how reform efforts have failed and offer a series of recommendations for the future      **A Program of Research Into the Identification of Manpower Requirements** Paul Wasserman, Mary Lee Bundy, 1969      **Personnel Literature** United States. Office of Personnel Management. Library, 1981      **Civil Service Journal**, 1963      **Generals in the Palacio** Roderic A. Camp, 1992 While there is considerable literature on civilian military relations worldwide there is as yet no study of the Mexican military Despite their intense desire to remain unexamined Camp's portrait of the Mexican military from 1946 to 1990 takes us inside their world to examine their values relationships backgrounds education and promotion patterns and considers these findings in the context of Mexican society and politics Camp provides fresh empirical data for testing claims concerning civil military relations worldwide      **The Bureaucratic Labor Market** Thomas A. DiPrete, 2013-11-11 A description of the jobs in a labor force an occupational description of it is an abstraction for describing the flow of concrete work that goes through one or more employing organizations the flow of work probably changes at a higher speed than the system for abstracting a description of its occupations and jobs A career system is an abstraction for describing the flow of workers through a system of occupations or jobs and thus is doubly removed from the flow of work The federal civil service however ties many of the incentives and much of the authority to the flow of work through the abstractions of its career system and still more of them through its system of

job descriptions The same dependence of the connection between reward and performance on abstractions about jobs and careers characterizes most white collar work in large organizations The system of abstractions from the flow of work of the federal civil service described here by Thomas A DiPrete is an institution a set of valued social practices created in a long and complex historical process The system is widely imitated especially in American state and local governments but also in the white collar parts of many large private corporations and nonprofit organizations and to some degree by gov ernments abroad DiPrete has done us a great service in studying the historical origins of this system of abstractions especially of the career abstractions     *Hearings, Reports and Prints of the Senate Committee on Post Office and Civil Service* United States. Congress. Senate. Committee on Post Office and Civil Service,1963     **Politics within the State** Ben Ross Schneider,2010-11-23 Brazil was one of the most successful examples of state led industrialization in the post 1945 era Yet on the surface the Brazilian bureaucracy appears highly fragmented personalized and ad hoc Ben Ross Schneider looks behind this fa ade to explain how the Brazilian bureaucracy contributes to industrialization by analyzing career patterns and appointments which structure incentives and power more than formal organizations or institutions Politics and personalism of the right sort Schneider argues can in fact enhance policy effectiveness and state capacity     **Federal Pay Legislation. Hearings ... 88-1, 2 ... Sept. 5, 1963; May 4, 7, 11, 14, 18, 22, 25, 1964** United States. Congress. Senate. Post Office and Civil Service,1964     *The Executive* United States. Department of the Army,1966     **U.S. Environmental Protection Agency Library System Book Catalog Holdings as of July 1973** United States. Environmental Protection Agency. Library Systems Branch,1974     *Hearings* United States. Congress. Senate. Committee on Post Office and Civil Service,1963     The Education of American Leaders George Wilson Pierson,1969     Management and the Executive ,1979

## Unveiling the Magic of Words: A Review of "**The American Federal Executive A Study Of The Social And Personal**"

In a global defined by information and interconnectivity, the enchanting power of words has acquired unparalleled significance. Their power to kindle emotions, provoke contemplation, and ignite transformative change is truly awe-inspiring. Enter the realm of "**The American Federal Executive A Study Of The Social And Personal**," a mesmerizing literary masterpiece penned by a distinguished author, guiding readers on a profound journey to unravel the secrets and potential hidden within every word. In this critique, we shall delve into the book's central themes, examine its distinctive writing style, and assess its profound effect on the souls of its readers.

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