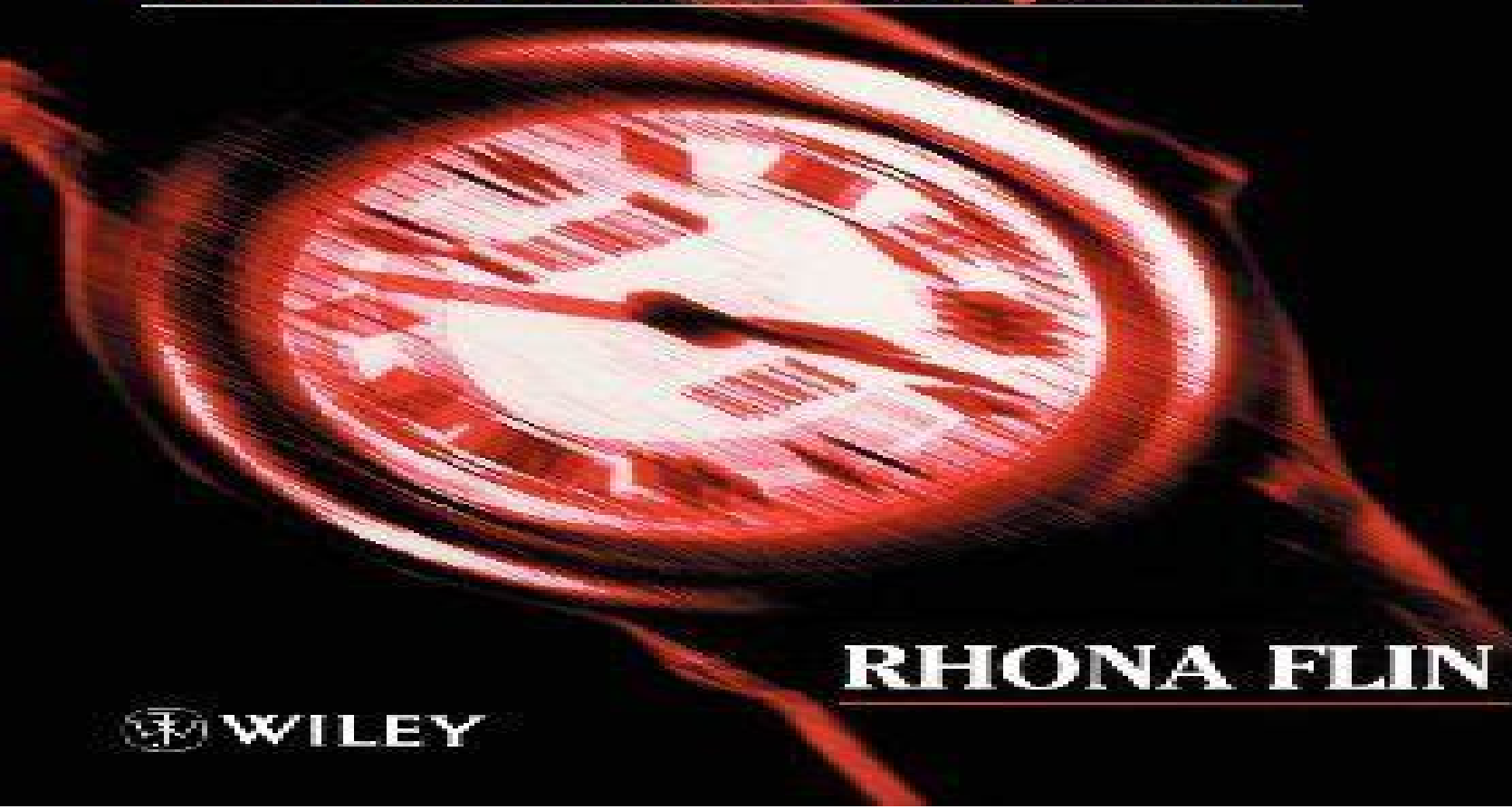


# SITTING IN THE HOT SEAT

*Leaders and Teams  
for Critical Incident Management*



**RHONA FLIN**

 **WILEY**

# Sitting In The Hot Seat Leaders And Teams For Critical Incident Management

**L Reisser**



## **Sitting In The Hot Seat Leaders And Teams For Critical Incident Management:**

**Sitting in the Hot Seat** Rhona Flin, 1996-12-09 Using a case study approach this book covers a range of perspectives on industry from industry military and public services It presents developments in the selection training and assessment of individuals required to undertake the role of leader in a c *Incident Command: Tales from the Hot Seat* Rhona Flin, Kevin Arbuthnot, 2017-07-12 Incident Command Tales From the Hot Seat presents a unique examination of the skills of the on scene or incident commander who is in charge of an emergency or major incident Experienced commanders from the police and fire services the armed forces civil aviation and the prison service give personal accounts of their command experiences discuss their dilemmas and the pressures they faced and reveal the demands of leading under extreme conditions They share intimate details of cases where their command skills were tested ranging from industrial fires riots hostage taking warfare peacekeeping to in flight emergencies Each case ends with lessons learnt and tips for the developing commander Additional chapters present expert accounts of the art of incident command incident command systems competencies for command as well as reviews of the latest psychological research into decision making and team work under pressure The book is an essential compelling text that captures the essence of incident command by analyzing command experiences across a range of professions *Policing Critical Incidents* Laurence Alison, Jonathan Crego, 2012-11-12 The aim of this book is to examine the qualities of leadership and decision making in the police service Based on groundbreaking research using unique advanced methods for examining policing in complex critical incident environments the book focuses principally on a series of police debriefs following live major critical incidents It captures the views of the Senior Investigating Officers SIOs who worked on these cases and draws upon the very rich set of experiences that they have had in dealing with complex stressful and demanding enquiries The book provides an introduction to new methods for exploring leadership and decision making in critical incidents It will be an essential resource for developers of police training in leadership and decision making senior police officers involved in critical incident management organisational psychologists who work within policing and for students whose area of study covers policing decision making or criminal investigation *Dynamic Risk Assessment* Stephen Asbury, Edmund Jacobs, 2014-04-16 Dynamic Risk Assessment is the key tool to support a holistic risk management framework This book aims to help employers managers and staff alike to understand how they can effectively integrate dynamic risk assessment into business management processes and systems to improve safety With tips examples and solutions throughout this multi disciplinary text delivers an effective and comprehensive approach to help you to understand how dynamic risk assessment DRA can be integrated into predictive PRA and strategic risk assessments SRA to enhance your organization s effectiveness The 3 Level Risk Management Model fully supports and complements the systematic five steps to risk assessment process A multi disciplinary approach to dynamic risk assessment that covers workers operating in teams and those working alone within the public private and third sectors Contains practical examples tips and case studies drawn

from a wide range of organizations The book comes with access to downloadable materials from an accompanying website at [www.routledge.com/cw/dynamic/risk-assessment](http://www.routledge.com/cw/dynamic/risk-assessment)

**PROMOTING CAPABILITIES TO MANAGE POSTTRAUMATIC STRESS** Douglas Paton, John M. Violanti, Leigh M. Smith, 2003-01-01 This book provides a systematic review of the variables and mechanisms that underpin resilience and growth in professions who face a high risk of regular and repetitive exposure to adverse or hazardous events Given the inevitability of this exposure promoting the acceptance and practice of this paradigm is essential for facilitating the capability of emergency responders to adapt to and if possible to grow from adverse and hazardous experience By identifying salient dispositional cognitive group organizational and environmental predictors of resilience and articulating the mechanisms that link them to adaptive and growth outcomes emergency organizations will have the capacity to intervene prior to exposure to adverse events rather than waiting until after the event as is currently the norm This book thus adopts an approach that is fundamentally preventative in nature and offers practical suggestions to support the development of resilient capabilities By describing influences on this capability that cover the person the organization and factors external to the workplace it offers a more ecologically comprehensive approach to those working in this area In addition it offers a more comprehensive framework for this work by drawing on constructs e g trust empowerment that would ordinarily lie outside mainstream traumatic stress research The contents of this book provide a theoretically and empirically rigorous knowledge base and intervention framework capable of mitigating negative reactions facilitating adaptation in the face of adversity and enhancing the likelihood that adverse and traumatic work experiences will enrich the personal and professional lives of those who dedicate themselves to protecting and safeguarding others It will be of interest to emergency worker counselors police counselors disaster workers mental health professionals and individuals that work with people exposed to trauma

**Hazardous Materials** Gregory G. Noll, Michael S. Hildebrand, 2014 Now in its fourth edition this text is widely used by fire fighters hazmat teams bomb squads industrial emergency response teams and other emergency responders who may manage unplanned hazardous materials incidents As a result of changing government regulations and consensus standards as well as the need for terrorism response training Mr Noll and Mr Hildebrand have modified and refined their process of managing hazmat incidents and added enhanced content tips case studies and detailed charts and tables

**Tolley's Handbook of Disaster and Emergency Management** Tony Moore, Raj Lakha, 2007-01-18 The Civil Contingencies Act 2004 modernised the UK's approach to disaster and emergency management taking into account the kinds of threats the country faces in the 21st century including terrorist threats and threats to the environment This third edition of the Tolley's Handbook of Disaster and Emergency Management has been fully updated to cover the topics and themes reflected in the Act and collates all the key components of disaster and emergency planning for both the public and the private sector covering both man made and natural disasters Written from a UK practitioner's point of view using case studies and examples it helps readers to understand and formulate disaster and emergency policies and systems for their

workplace Its practical approach will help organizations to ensure business continuity and safeguard the health and safety of their staff in the event of a disaster The new edition has been updated in line with the latest legislation Civil Contingencies Act 2004 Amendment to the Control of Major Accident Hazards COMAH Regulations Corporate Manslaughter Bill

**Psychology of Terrorism** Bruce Bongar, Lisa M. Brown, Larry E. Beutler, James N. Breckenridge, Philip G. Zimbardo, 2006-09-07 During the past decade we have witnessed a dramatic transformation in the nature and uses of terrorism In the 70s it was often repeated that terrorists want a lot of people watching not a lot of people dead today it is more accurate to say that terrorists want a lot of people dead and even more people crippled by fear and grief A major strategic intent of modern terrorists is to use larger scale physical attacks to cause stress in the general population These changes in terrorist strategy have made it clear that we need better psychological and social responses to terrorism and man made disasters The psychological science needed to provide proper and effective treatment for victims of horrendous events such as September 11th and future potential terrorist acts simply does not exist so military medical and psychological experts must work together to improve their understanding of mass casualty terrorism In Psychology of Terrorism leading national and international experts present the first results of this effort including the newest findings on treatment of and clinical responses to terrorism along with their respective underlying theories They address the history of terrorism types and effects of weapons of mass destruction or disruption the role of the military government agencies and volunteer groups in responding to terrorist threats psychological consequences of terrorism and treatment of special populations such as children and older adults This volume will be an ideal text for both academic and professional courses as well as a comprehensive resource for mental health clinicians and researchers medical care providers educators public health specialists government employees police and fire departments and non profit agencies that provide services and craft policy

**Decision Making in Aviation** Don Harris, 2017-07-05 Decision making pervades every aspect of life people make hundreds of decisions every day The vast majority of these are trivial and without a right or wrong answer In some respects there is also nothing extraordinary about pilot decision making It is only the setting that is different the underlying cognitive processes are just the same However it is the context and the consequences of a poor decision which serve to differentiate aeronautical decision making Decisions on the flight deck are often made with incomplete information and while under time pressure The implications for inadequate performance is much more serious than in many other professions Poor decisions are implicated in over half of all aviation accidents This volume contains key papers published over the last 25 years providing an overview of the major paradigms by which aeronautical decision making has been investigated Furthermore decision making does not occur in isolation It is a joint function of the flight tasks knowledge equipment on the flight deck and other stressors In this volume of collected papers works from leading authors in the field consider all these aspects of aeronautical decision making *Thinking Through Crisis* Amy L. Fraher, 2011-04-04 Bridging the gap between theory and

practice this strikingly original analysis of the complex dynamics of high risk fields demonstrates that teamwork is more important than technical prowess in averting disasters Thinking Through Crisis narrates critical incidents from initiation to resolution in five elegantly constructed case studies the USS Greeneville collision the Hillsborough football crush the American Airlines flight 587 in flight break up the Bristol Royal Infirmary pediatric fatalities and the US Airways flight 1549 Hudson River landing Drawing on a variety of theoretical and real world perspectives this vivid well documented book provides innovative ways to understand risk management develop new models of crisis decision making enhance socially responsible leadership and encourage deep questioning of the behavior of individuals and groups in complex systems Its insights will resonate with professionals in a wide range of fields and with a general audience interested in understanding crises in complex systems

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