

**" platoons seal the fate of armies."**

**—S. L. A. Marshall**

# **SMALL UNIT LEADERSHIP**

**A Commonsense Approach**

**What does it take to get the job done? How do you get the men in your unit to do what you say? To follow you into battle and shoot to kill? How do you build the confidence that spurs men on to do their job, to stand by their leader and each other?**

**Col. Dandridge M. Malone, USA (Ret.)**

# Small Unit Leadership

**Major Oakland McCulloch**



## **Small Unit Leadership:**

**Small Unit Leadership** Dandridge M. Malone, 2009-05-27 What does it take to get the job done How do you get the men in your unit to do what you say To follow you into battle and shoot to kill How you build the confidence that spurs men on to do their job to stand by their leader and each other Praise for Small Unit Leadership Identifies in very specific terms what company grade officers and non commissioned officers NCOs must do to ensure winning in land battle Marine Corps Gazette Colonel Malone tackles the elusive topic of leadership with a real world pragmatic approach This is not a book of intellectual theorization but of specific techniques for leading soldiers on and off the battlefield U S N I Proceedings The author condenses volumes of psychological studies into a readable and exciting book on practical military leadership ARMOR Colonel Malone not only provides handy guides on what should be done and how it should be done he also aids the reader in how to know that desired results are being achieved Leatherneck

**Small Unit Leadership** Dandridge Mike Malone, 2014-05-10 Required reading for all present and future leaders this classic is for those who have to get the job done military or not

**Small Unit Leadership** Dandridge Mike Malone, 2003 *The Ballard Rules* Greg Ballard, 2016-11-28 Lots of people write leadership books but Greg Ballard had the confidence to put his own advice into practice personally This new edition is full of great counsel all road tested in one of the toughest leadership challenges our society has to offer Mitch Daniels former governor of the state of Indiana and president of Purdue University Greg Ballard has formulated a remarkable list of rules for successful leadership and demonstrated their validity with historic service as mayor of Indianapolis Richard G Lugar United States senator ret Greg Ballard was an extraordinary mayor He was an exceptional leader and served with humility passion creativity integrity inclusion and the highest possible aspiration for his city He did all of this with compassion kindness and unusual commitment He and his wife are great parents and working together gave our community terrific leadership James T Morris vice chairman of Pacers Sports Entertainment Drawing on his experiences in the US Marines in the corporate world as a coach and as a small business owner Greg Ballard now publishes his concise yet definitive guide for new junior and middle level leaders In addition to the realities traits and principles explained in the book he also details the two overarching responsibilities of leadership and gives the three indicators of effective leadership He also explains the relationship between responsibility accountability and authority Additionally included are fourteen other thoughts which are of great value The accumulated knowledge in this valuable book will greatly benefit not only individuals in positions of responsibility but also those companies or organizations that have multiple levels of leadership

**The Decisiveness Of Israeli Small-Unit Leadership On The Golan Heights In The 1973 Yom Kippur War** Major Oakland McCulloch, 2015-11-06 This study is an analysis of the decisiveness of Israeli small unit leadership on the Golan Heights during the 1973 Yom Kippur War What allowed the Israeli brigades on the Golan Heights to defeat an Arab coalition that launched a surprise attack with a force that vastly outnumbered the Israelis in men tanks and artillery The one advantage the

Israelis had was the quality of leadership at the small unit level This study begins with a brief review of the strategic and operational situation in the Middle East in 1973 This includes background information on the Israeli and Arab forces facing each other on the Golan Heights and their plans for the defense and attack respectfully prior to the start of hostilities The majority of the thesis discussion is concerned with the actual battle on the Golan Heights It highlights the contributions that small unit leadership made during the battle that allowed the vastly outnumbered IDF to destroy a massive Soviet style Arab army This portion of the study also looks at the experiences of those Israeli leaders involved in the fighting The study then looks at leadership from the Israeli perspective I define what leadership is and why it is important at the small unit level I take a close look at how the Israeli Defense Force IDF picks and trains its leaders and what role the Israeli Military Culture plays in that process The conclusion of the thesis is that the IDF was able to fight and win even though surprised and vastly outnumbered due to the quality of leadership at the small unit level This lesson may prove to be important still today as the armies of the Western societies continue to get smaller even though they still face the threat of fighting the massive Soviet style armies of the Axis of Evil for decades to come

*Improving the Decision Making Abilities of Small Unit Leaders*  
National Research Council, Division on Engineering and Physical Sciences, Naval Studies Board, Committee on Improving the Decision Making Abilities of Small Unit Leaders, 2012-08-06 For the past decade the U S Marine Corps and its sister services have been engaged in what has been termed hybrid warfare which ranges from active combat to civilian support Hybrid warfare typically occurs in environments where all modes of war are employed such as conventional weapons irregular tactics terrorism disruptive technologies and criminality to destabilize an existing order In August 2010 the National Research Council established the Committee on Improving the Decision Making Abilities of Small Unit Leaders to produce *Improving the Decision Making Abilities of Small Unit Leaders* This report examines the operational environment existing abilities and gap to include data technology skill sets training and measures of effectiveness for small unit leaders in conducting enhanced company operations ECOs in hybrid engagement complex environments *Improving the Decision Making Abilities of Small Unit Leaders* also determines how to understand the decision making calculus and indicators of adversaries *Improving the Decision Making Abilities of Small Unit Leaders* recommends operational and technical approaches for improving the decision making abilities of small unit leaders including any acquisition and experimentation efforts that can be undertaken by the Marine Corps and or by other stakeholders aimed specifically at improving the decision making of small unit leaders This report recommends ways to ease the burden on small unit leaders and to better prepare the small unit leader for success *Improving the Decision Making Abilities of Small Unit Leaders* also identifies a responsible organization to ensure that training and education programs are properly developed staffed operated evaluated and expanded

*Basic Problems in Small-unit Leadership* Thomas Owen Jacobs, United States. Department of the Army, United States. Army. Infantry. Human Research Unit (Fort Benning, Ga.), George Washington University. Human Resources

Research Office,1962      **Command and Leadership for the Small Unit Leader** ,1958      *Recruiter Journal* ,2011  
**Infantry** ,2011      **Army Reserve Magazine** ,1988      Quarterly Review of Military Literature ,1975      **Military Review** ,1975      **United States Marine Reconnaissance in the Vietnam War** Leo J. Daugherty III,2024-03-29 Tracing the history of U S Marine Force and Battalion Reconnaissance from its formation in 1898 through its operations during the Vietnam War 1963 1971 this book provides insight into Force Recon s selection training and deployment Emphasis on actions with the South Vietnamese ARVN highlights important lessons for today s Special Forces community illustrating the inter service cooperation of Recon operations Firsthand accounts of Marines who served are included along with photographs maps and appendices      *Motivation: Theory and Research* Harold F. O'Neil,Michael Drillings,2012-12-06 Designed for professionals and graduate students in the personality social military and educational psychology and assessment evaluation communities this volume explores the state of the art in motivational research for individuals and teams from multiple theoretical viewpoints as well as their effects in both schools and training environments The great majority of education and training R an examination of the impact of motivation on performance and thus also on cognition rather than only on motivation itself research in training as well as educational settings The data reported were collected in various venues including schools laboratories and field settings The chapter authors are the researchers that in many cases have defined the state of the art in motivation      *Mailing List (Infantry School (U.S.))* ,1984      AFPTRC-TR ,1970      **Technical Report** Human Resources Research Organization,1963      *Research Report* ,2007      The Army Communicator ,1998

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