

The Causes and Consequences of Structural Changes in U.S. Labor Markets: A Review

by Randall W. Eberts and Erica L. Groshen

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Introduction

Despite apparently tight labor markets, wage inflation in the late 1980s was much lower than most observers anticipated. *The Wall Street Journal* quoted one noted economist as saying, "The most interesting phenomenon in the United States today is the existence of enormous labor shortages in some areas accompanied by no upward pressure on wages."¹ The article went on to state that the reasons for this phenomenon challenge the assumptions about the relationship between wage changes and general price changes that we formed during the 1960s and 1970s.

Several explanations were offered at that time for the slow nominal wage growth seen during the second half of the decade. Chief among the factors cited by labor-market analysts and the media was a reversal in labor-management psychology about wage increases, brought on in part by slow productivity growth, a severe economic downturn, and increased foreign competition. The common perception was that during the 1970s, workers, with the consent of management, felt entitled to automatic wage increases that were at least in line with inflation. The

demand for "5 percent plus cost of living" was a common refrain around many negotiating tables. This mind-set evaporated as workers suffered massive job losses during the twin recessions of the early 1980s, and as managers faced mounting foreign competition that eroded U.S. firms' market share and placed downward pressure on domestic prices. Instead of focusing on wage increases, negotiations became centered on wage concessions in exchange for job security.

In addition to a change in the psychology of wage-setting behavior, institutional changes were also cited as possible causes of sluggish wage growth. Mitchell (1989), in comparing the wage pressures of the 1980s with those of the 1960s, concludes that recent changes in labor-market institutions have pushed wage-setting in a more competitive direction. With the declines in the proportion of workers in the union sector and in big firms, jobs are less likely to be cushioned from labor-market forces by union contracts and bureaucratic personnel practices.

Changes in demographics, particularly the greater participation of women in the labor force, were also said to figure into the moderate wage growth witnessed during the 1980s. To the extent that women are less attached to the labor force than are men, they may provide a

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