

Strategic Management and Small and Medium Enterprises (SMEs) Development: A Review of Literature

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Abstract

Earlier studies have established the importance of strategic management in the development of large corporations while few works have explored the possibility of using strategic management to help develop the critical sector of the economy, Small and Medium Scale Enterprises (SMEs). Where studies are done in this area, they are carried out in the developed economies and little or sparse studies have focused on the developing economies with attendant limitations in scope and methodology. Two divergent strands are noticeable: the first is the Ad Hoc planning, which believes that planning does not need to be structured, regular, comprehensive and constantly reviewed before SMEs development is enhanced, while the strategic planning strand emphasized consistent and formal SWOT analysis as a blue print for SMEs survival and development. This divergence therefore calls for further studies on how strategic management should feature in the development of SMEs.

Key Words: Strategic Management, Small and Medium Enterprises, Organizational Development.

Introduction

Small and medium scaled enterprises (SMEs) are no longer exempt from environmental conditions that until recently were often the drivers of strategic decisions in large organizations. They now find themselves subject to the same rapid, novel and discontinuous changes that have become amplified due to the exceptional advancement in technology and globalization. The SMEs managers are now subject to real threat and/or possibility that their firm/industry will be the one that is affected by these environmental

Strategic Management In Small And Medium Enterprises

J Elliott



Strategic Management In Small And Medium Enterprises:

Strategic Management in Small and Medium Enterprises Farhad Analoui,2003 The Strategy of Small Firms Tim Mazzarol,Sophie Reboud,2009 The majority of businesses throughout the world are small firms and they play a crucial role in the economic growth of the world s economies The authors offer a conceptual framework supported by their own original case study data to explain how and why a small firm should approach strategic planning Handbook of Research on Strategic Management in Small and Medium Enterprises Todorov, Kiril,Smallbone, David,2014-04-30 As the global economy continues to develop and new entrepreneurs take advantage of emerging markets the small business sector plays a greater role of economic development in the international arena The Handbook of Research on Strategic Management in Small and Medium Enterprises contributes new research to the current array of literature on small business management under diverse geographic economic and socio cultural conditions By exploring existing theories in tandem with fresh viewpoints this book will serve as a valuable reference to students lecturers researchers entrepreneurs and policy makers investigating the use of strategic management in various scenarios and situations The Management of Small and Medium Enterprises Matthias Fink,Sascha Kraus,2009-05-07 Gathering some of the latest research in the field this book provides an exciting and timely overview of management in small and medium enterprises and new ventures This clear and accessible volume also offers practical recommendations on strategic planning human resource management entrepreneurial teams and learning and innovation *STRATEGIC MANAGEMENT* Sreenivasa Rao Behara,1980 *Trends, Challenges, and Practices in Contemporary Strategic Management* Mızrak, Filiz,2024-01-10 Modern business dynamics are an intricate and strategic landscape that underpins organizational triumphs despite today s turbulent market Those fervently exploring the symbiosis of theory and reality within the strategic realm of contemporary strategic management require a solid understanding of the concept and they can now enhance this journey with Trends Challenges and Practices in Contemporary Strategic Management This seminal work unfurls a tapestry of erudition guiding its readers through the corridors of contemporary strategic management Targeting a diverse readership encompassing academicians researchers students and industry leaders the book s scope is as expansive as its subject matter For scholars and researchers its pages unfold a treasure trove of contemporary strategic management theories their evolution and cutting edge practices Practitioners entrusted with steering strategic compasses will glean a pragmatic arsenal of insights and best practices their leadership acumen fortified to navigate the most tempestuous waters of organizational strategy Covering from disruptive innovation and strategic leadership in a digital epoch to sustainability global strategy and the pivotal role of artificial intelligence in shaping strategies this book mirrors the ever evolving cadence of contemporary strategic management Strategy Formulation in Entrepreneurial Firms Azhdar Karami,2007-01-01 What is the strategic role of entrepreneurship in small businesses Are there lessons that can be learnt by large corporations from the smaller ones These questions and more are examined in this

important work that examines the deficit in strategic thinking in the management of small entrepreneurial firms *Strategy Formulation in Entrepreneurial Firms* Azhdar Karami, 2016-04-01 This book is concerned with strategy formulation issues in the relatively neglected field of entrepreneurial firms It raises questions such as what is the strategic role of entrepreneurship in small businesses How does the top management in small firms perceive the processes associated with strategy formulation How are business strategies formulated and implemented in SMEs and importantly are there lessons that can be learnt by large corporations from the smaller ones Using a sample covering a wide range of entrepreneurial firms in the UK the author addresses the lack of strategic thinking in the management of small firms and provides recommendations for effective strategic management processes *Designing and Implementing a Strategic Management Concept in an High-Tech SME*, 2020-01-30 Bachelor Thesis from the year 2019 in the subject Engineering Industrial Engineering and Management grade 1.7 Karlsruhe Institute of Technology KIT language English abstract Although extant literature on small and medium sized enterprises SMEs suggests that strategic management positively affects organizational outcomes evidence supporting this suggestion is limited to a few qualitative case studies As many SMEs struggle with limited access to resources and with it no opportunity to enact a large and complex strategic management concept This thesis develops a strategic management concept that considers these limitations Drawing on resource related arguments this study presents a framework for how a strategic management concept can be designed and implemented at a high tech SME Methods A single case study at a German technology company was applied in which the strategy was formulated with the strengths weaknesses opportunities and threats SWOT analysis and further the strategy was employed with the Balanced Scorecard Therefore an expert interview with the chief executive officer CEO was conducted and a team out of high level employees of the enterprise was assembled to discuss the steps of the developing processes Results As it was possible to design and implement a framework that includes strategy formulation and implementation with limited resources of the case company this study extends the literature by providing a reference case for other companies especially SMEs Furthermore the paper provides evidence how the SWOT analysis and BSC theories can be applied in a practical case Optimal Management Strategies in Small and Medium Enterprises Vemić, Milan B., 2017-01-18 Business sustainability is becoming increasingly difficult amongst the demands of today's markets By implementing new and dynamic practices organizations can optimize their day to day operations and improve competitive advantage Optimal Management Strategies in Small and Medium Enterprises is a key source on the latest innovations in enhancing all main management functions such as working capital and marketing and examines how to implement sustainable business management practices Featuring extensive coverage across a range of relevant perspectives and topics such as human resources development market orientation and knowledge management this book is ideally designed for business managers professionals graduate students and researchers working in the field of smaller scale business development initiatives

Strategic Management In Small And Medium Enterprises Book Review: Unveiling the Power of Words

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