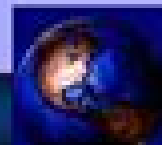


7) Shrinking to create value

B) Equity carveouts and spinoffs:

- ◆ Carveouts usually followed by spinoffs (eg. DuPont and Conoco, AT&T and Lucent)
- ◆ Mechanism for creating a new company
- ◆ Economic logic:
 - Carveout raises funds for parent company
 - Parent can refocus on its core business
 - Spinoff gives independence to subsidiary and allows management performance to be measured directly



Spinoffs And Equity Carveouts

Xiang Xie



Spinoffs And Equity Carveouts:

Equity Carve-outs Jörg Endres, 2002-04-08 Inhaltsangabe Abstract As especially in the 1990s corporations today still reconsider their organisational and ownership structures to become more competitive and profitable Corporate restructuring however is not a value creating mechanism per se but it can enhance corporate flexibility and focus the company on its main line of business During a restructuring process the parent firm has several options and choosing the right one in order to be successful is probably one of the most challenging tasks for the management Options can be utilised to reduce ownership through a Carve out or eliminate involvement in a Spin off or Asset Sell off A rather unknown form the Tracking Stock will also be mentioned and explained They all added a new dimension to the corporate landscape Typically the corporation's aims of restructuring are to create shareholder value In the last two decades the tendency was to strengthen the focus on its core businesses and becoming more and more a pure player in its extreme form The potential of divestiture activities during the next years will still be very high if one imagines that only in Germany the 30 DAX companies own around 4 500 subsidiaries One particularly interesting alteration of firm boundaries involves a parent firm partially divesting its ownership stake in a subsidiary via an Equity Carve out Equity Carve outs have become widely known tools for corporations that shed divisions which are no longer part of their core business Especially during the last years high growth segments with tremendous potential could be unlocked through this form of divestiture One of the main advantages for the parent is that it can still benefit from the growth of its subsidiary by selling only a portion of the new entity in an IPO Furthermore the subsidiary can gain new resources through a capital increase and operate independently Chapter two will first give an insight about the effect of diversification on firm value and then discuss various forms of restructuring such as Spin offs Equity Carve outs and Tracking stocks The aforementioned Equity Carve out is then taken into closer consideration in chapter three which discusses why and under which circumstances and motives companies may utilise this form Thereafter chapter four shows the reader how to implement an Equity Carve out Emphasis will lie on the IPO process the legal tax and accounting issues for various countries as well as on the *Maximizing Corporate Value through Mergers and Acquisitions* Patrick A. Gaughan, 2013-04-01 Solid guidance for selecting the correct strategic basis for mergers and acquisitions Examining how M A fits in corporate growth strategies Maximizing Corporate Value through Mergers and Acquisitions covers the various strategic reasons for companies entering mergers and acquisitions M A with a look at those that are based on sound strategy and those that are not Helps companies decide whether M As should be used for growth and increased corporate value Explores why M A deals often fail to deliver what their proponents have represented they would Explains which types of M A work best and which to avoid With insider guidance on what boards of directors should be aware of when evaluating proposed deals Maximizing Corporate Value through Mergers and Acquisitions provides a sound foundation for understanding the risks involved in any mergers and acquisitions deal before it's too late **Spin-offs and Equity**

Carve-outs James A. Miles, J. Randall Woolridge, 1999 *The Institutionalization of Divestitures* Miriam Flickinger, 2009-05-26 Miriam Flickinger investigates the stock market reaction to divestiture announcements from an institutionally based perspective Using meta analytic procedures the author extends the present financially dominated understanding of divestiture performance implications She shows that divestitures are socially embedded when the value of a firm's divestiture depends on the prevailing institutional logics within the business society Mergers Patrick A. Gaughan, 2005-05-20 A powerful guide for seeking out the best acquisition and merger targets As increasingly more companies look to mergers and acquisitions MAs as a source of new growth and revenue there is an even greater chance that these MAs will go bad This insightful guide focuses on one of the most often debated and key issues in mergers and acquisitions why some deals fail miserably and why others prosper It provides a complete road map for what potential buyers should look for when picking a target and what characteristics of sellers they should steer clear of as well as pitfalls to avoid during the MA process Real world examples are provided of high profile failures Quaker Oats United Airlines Sears and Mattel and high profile successes General Electric and Cisco Patrick A Gaughan New York NY is President of Economatrix Research Associates and a professor of Economics and Finance at the College of Business Fairleigh Dickinson University He is actively engaged in the practice of business valuations for mergers and acquisitions as well as other related applications

Mergers, Acquisitions, and Corporate Restructurings Patrick A. Gaughan, 2017-11-27 The essential MA primer updated with the latest research and statistics Mergers Acquisitions and Corporate Restructurings provides a comprehensive look at the field's growth and development and places MAs in realistic context amidst changing trends legislation and global perspectives All inclusive coverage merges expert discussion with extensive graphs research and case studies to show how MAs can be used successfully how each form works and how they are governed by the laws of major countries Strategies and motives are carefully analyzed alongside legalities each step of the way and specific techniques are dissected to provide deep insight into real world operations This new seventh edition has been revised to improve clarity and approachability and features the latest research and data to provide the most accurate assessment of the current MA landscape Ancillary materials include PowerPoint slides a sample syllabus and a test bank to facilitate training and streamline comprehension As the global economy slows merger and acquisition activity is expected to increase This book provides an MA primer for business executives and financial managers seeking a deeper understanding of how corporate restructuring can work for their companies Understand the many forms of MAs and the laws that govern them Learn the offensive and defensive techniques used during hostile acquisitions Delve into the strategies and motives that inspire MAs Access the latest data research and case studies on private equity ethics corporate governance and more From large megadeals to various forms of downsizing a full range of restructuring practices are currently being used to revitalize and supercharge companies around the world Mergers Acquisitions and Corporate Restructurings is an essential resource for executives needing to quickly get

up to date to plan their own company's next moves *Value Creation in European Equity Carve-Outs* Nikolas Pojezny, 2007-10-24 Over the past two decades equity carve outs ECOs have become an increasingly popular form of corporate restructuring in Europe Individual business segments are separated from the parent conglomerate company and a minority stake is listed on the stock exchange The parent company thus retains economic control over the subsidiary while simultaneously creating more transparency for capital markets restructuring its investment portfolio and creating the option to either reintegrate or completely sell off the subsidiary at a later stage The attractiveness of ECOs as research objects is largely due to their dualistic nature as both means of parent company financing and corporate restructuring While comprehensive academic literature on ECOs already exists studies mainly focus on the US market The objective of the present study is to conduct corresponding analyses using a European sample allowing the examination of both research issues on an intra European level and of the admissibility of analogies between US and European results Principles of Private Firm Valuation Stanley J. Feldman, 2005-04-01 A complete explanation of the issues that determine private firm value Principles of Private Firm Valuation combines recent academic research and practical real world experience to help readers better understand the multitude of factors that determine private firm value For the financial professional serving private firms who are increasingly being called upon to give advice on issues related to firm valuation and deal structure this comprehensive guide discusses critical topics including how firms create value and how to measure it valuing control determining the size of the marketability discount creating transparency and the implications for value the value of tax pass through entities versus a C corporation determining transaction value and the valuation implications of FASB 141 purchase price accounting and 142 goodwill impairment Dr Stanley J Feldman Lowell MA is Associate Professor of Finance at Bentley College where he currently teaches courses incorporate finance with a focus on business valuation and business strategy at both the graduate and undergraduate levels He is a member of the FASB Valuation Resource Group and is Chairman and co-founder of Axiom Valuation Solutions **Taxes and Business Strategy** Merle Erickson, Michelle Hanlon, Edward Maydew, Terry Shevlin, 2024-12-15 Through integration with traditional MBA topics Taxes and Business Strategy provides a framework for understanding how taxes affect decision making asset prices equilibrium returns and the financial and operational structure of firms Target Audience For MBA students and graduates embarking on careers in investment banking corporate finance strategy consulting money management or venture capital Also great for entrepreneurs and for general knowledge of personal financial planning *Mergers, Acquisitions, and Other Restructuring Activities* Donald DePamphilis, 2017-07-12 Mergers Acquisitions and Other Restructuring Activities An Integrated Approach to Process Tools Cases and Solutions Ninth Edition is the most current comprehensive and cutting edge text on M A and corporate restructuring available It includes many of the most up to date and notable deals and precedent setting judicial decisions as well as new regulations trends and tactics employed in M As The implications of recent developments such as negative

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