



Credit: Colin Beatt

One year, 1 lab, 16 spinouts

In one year, George Church's group spun out 16 different startups. What explains the lab's incredible output of entrepreneurs?

Laura DeFrancesco

In the early 2000s, Jay Shendure was a graduate student in George Church's lab at Harvard University. Back then, he says, there was "hardly an inkling" that the lab would become a hotbed of startup activity. Of course, licensing was ongoing, and Church had his tentacles into various companies, but there were only a smattering of ventures coming out of the lab — maybe one every year or so.

Fast forward to 2018, and the drip has turned into a deluge. Some 16 Church-cofounded companies came into being last year (Table 1). And several more added him to their scientific advisory boards (SABs). What explains the slew of ventures and incredible entrepreneurial output of Church's acolytes? Alumnus Dan Mandell

of GBO Bioscience, a 2017 startup he spun out of the lab, puts it down to an "esprit de corps": "We want everybody to succeed but we all know that the odds are not good for any particular biotech startup. All the cofounders share a delusional optimism." It's that optimism that keeps them going, he says. "It allows you to function in an environment where the odds are stacked against you but you somehow believe that you are going to make it work."

The secret sauce

Shendure feels the inflection point came in 2010, with the founding of AbViro by Church and his then-postdoc Francois Vigneault. AbViro may to this day hold a special place in the annals of startups



George Church, Harvard, MIT, Broad Institute, Wyss Institute, Broad Institute, Regeneron Institute, Shenzhen Institutes of Advanced Technology and cofounder of 16 companies in 2018. Credit: Wyss Institute

from the Church lab. After starting from only a little over \$3 million in startup funding from a single VC firm, Sante Ventures, in 2012, the company was snapped up by Juno for \$125 million four years later. That was followed by Celgene's purchase of Juno, and more importantly led to several cell therapies now in

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