

Article

Evaluation of the Sustainable Forest Management Performance in Forestry Enterprises Based on a Hybrid Multi-Criteria Decision-Making Model: A Case Study in China

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Abstract: Sustainable Forest Management (SFM) can fully use forest resources and improve the economic, environmental, and social sustainability of forest areas. Forestry enterprises play a crucial role in the implementation of SFM. However, the previous literature on SFM pays little attention to the subject of forestry enterprises. This paper aims to extend research on SFM from a macro perspective to the micro level of forestry enterprises. Taking the Triple Bottom Line (TBL) as a theoretical framework and the Montreal Process Criteria and Indicators (MP C&Is) as a basis, this paper constructs an indicator system to evaluate the performance of SFM of forestry enterprises from economic, social, and environmental aspects. Then, we apply the hybrid Multi-Criteria Decision-Making (MCDM) methods, i.e., the Best–Worst Method (BWM) and the ViseKriterijumska Optimizacija I Kompromisno Resenje (VIKOR) method, to construct the methodological system for SFM performance evaluation of forestry enterprises. Through a questionnaire survey of 68 academics and researchers, we determine the weights of the SFM indicators and select a representative forestry enterprise as a case study. The effectiveness of this SFM performance evaluation model is then demonstrated through its application to the case study of forestry enterprises in China. Through the application of the model, this paper evaluates the enterprise's SFM performance over the five-year period 2017–2021 and proposes appropriate policy recommendations and improvements. It is found that environmental factors are the primary factors of SFM in forestry enterprises. Forestry enterprises should not only pay attention to economic benefits but also to the use of forest resources and the protection of forest ecosystems to better achieve SFM.

Keywords: forestry enterprise; sustainable forest management; triple bottom line; MCDM methodology



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1. Introduction

Since the United Nations Conference on Environment and Development (UNCED) explicitly stated in 1992 that all forest natural resources should be protected and sustainably managed [1], the concept of Sustainable Forest Management (SFM) has garnered significant attention from both academia and the general public. SFM has developed into the primary goal of global forest management, with a continuous emphasis on environmental protection and ecological health [2]. This concept has gained widespread recognition all across the world. At the Asia-Pacific Economic Cooperation (APEC) Summit 2019, China made a declaration to integrate the development of ecological civilisation into its economic and social processes, aiming to achieve resource conservation and environmental protection. Following this commitment, China has consistently advocated for the target of “peak carbon and carbon neutrality” in 2020. Furthermore, China has been actively involved in global efforts to address climate change and achieve sustainable development, including the sustainable management of forest resources [3–6].

SFM is effective in maintaining the essential ecological functions of forests and biodiversity and monitoring anthropogenic activities that negatively impact the environ-

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**H. M. Gregersen, Peter Oram, John
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Small-scale Forest-based Processing Enterprises Food and Agriculture Organization of the United Nations, 1987-01-01 Small-Scale Forest-Based Processing Enterprises Food and Agriculture Organization of the United Nations, 1987 Forest Resource Economics And Policy Research Paul V. Ellefson, 2019-04-12 This book reviews the status of discipline wide activity in forest economics and policy research especially investment levels past and current program emphasis program planning and organizational involvement It defines strategic directions for forest economics and policy research *Report of the International Expert Consultation on Non-Wood Forest Products* Food and Agriculture Organization of the United Nations, 1995-01-01 **Priorities for Forestry and Agroforestry Policy Research** H. M. Gregersen, Peter Oram, John Spears, 1992 The focus of the workshop was on policy and economic issues associated with developing alternatives to slash and burn agriculture since that form of land use is a major cause of tropical deforestation Particular emphasis is given to the distribution and growth of populations in tropical forest areas to the effects of shortend fallow periods and to opportunities for addressing policy research needs in these areas **Forestry and Food Security** Food and Agriculture Organization of the United Nations, 1989-01-01 **Dryland Forestry** Peter F. Ffolliott, Kenneth N. Brooks, Hans M. Gregersen, Allen L. Lundgren, 1994-12-13 Uses an innovative approach toward integrating biophysical and socioeconomical components into environmentally sound sustainable forest management practices in dryland regions Covers technical considerations in dryland forestry agroforestry systems rehabilitation of saline regions investment and employment opportunities forestry extension programs and much more **Supporting Small Forest Enterprises** Duncan Macqueen, 2008 Best practice trends that could help an medium forest enterprises develop Mechanisms that could improve support for small and medium forest enterprises Information and institutional gaps Recommendations for better links to markets service providers an processes **The Literature of Forestry and Agroforestry** Peter McDonald, J. P. Lassoie, 1996 Discusses the evolution of forestry and agroforestry and presents the core literature in these fields covering both traditional and emerging areas Topics include changes in forest science in the 20th century the development of agroforestry literature the role of professional societies and the US **Tropical Forestry Papers** , 1995

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