



Credit: Colin Beatt

One year, 1 lab, 16 spinouts

In one year, George Church's group spun out 16 different startups. What explains the lab's incredible output of entrepreneurs?

Laura DeFrancesco

In the early 2000s, Jay Shendure was a graduate student in George Church's lab at Harvard University. Back then, he says, there was "hardly an inkling" that the lab would become a hotbed of startup activity. Of course, licensing was ongoing, and Church had his tentacles into various companies, but there were only a smattering of ventures coming out of the lab — maybe one every year or so.

Fast forward to 2018, and the drip has turned into a deluge. Some 16 Church-cofounded companies came into being last year (Table 1). And several more added him to their scientific advisory boards (SABs). What explains the slew of ventures and incredible entrepreneurial output of Church's acolytes? Alumnus Dan Mandell

of GBO Bioscience, a 2017 startup he spun out of the lab, puts it down to an "esprit de corps": "We want everybody to succeed but we all know that the odds are not good for any particular biotech startup. All the cofounders share a delusional optimism." It's that optimism that keeps them going, he says. "It allows you to function in an environment where the odds are stacked against you but you somehow believe that you are going to make it work."

The secret sauce

Shendure feels the inflection point came in 2010, with the founding of AbViro by Church and his then-postdoc François Vigneault. AbViro may to this day hold a special place in the annals of startups



George Church, Harvard, MIT, Broad Institute, Wyss Institute, Broad Institute, Regeneron Institute, Shenzhen Institutes of Advanced Technology and cofounder of 16 companies in 2018. Credit: Wyss Institute

from the Church lab. After starting from only a little over \$3 million in startup funding from a single VC firm, Sante Ventures, in 2012, the company was snapped up by Juno for \$125 million four years later. That was followed by Celgene's purchase of Juno, and more importantly led to several cell therapies now in

Spinouts Silver It Came From The Lab

Marcie Muir, Kerry White



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Spin-Outs Graham Richards, William Graham Richards, 2010-08-27 Spin out companies from university science departments offer the hope of keeping Western economies viable at a time when manufacturing is being outsourced to developing countries as well as sustaining university finances This book teaches how to create business from university intellectual property

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Australian Children's Books, 1980-2000 Marcie Muir, Kerry White, 2004 All Australian children's books published from 1989 to 2000 are listed in this essential reference for those who appreciate the richness of Australian writing for children Following the same format as volumes 1 and 2 in this series chronicling books published as early as 1774 entries include publishing details the number of illustrations and the awards received for each book This third volume follows the continuing careers of authors such as Mem Fox Bob Graham Robin Klein and Paul Jennings and traces changes in the popularity of Australian themes and settings to identify publishing trends Varied cultural aspects of modern day life are shown from globalization commercialism and the rise of the middle class in Asia to desktop publishing outcome based school curricula and the modern obsession with celebrities all of which are reflected in the type and quantity of books produced by Australian writers and publishers The wealth of included material will extend researchers understanding of the range of Australian children's books

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Eagle's Wings Praśānta Māḍṭa, 2005

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Table of Contents Spinouts Silver It Came From The Lab

1. Understanding the eBook Spinouts Silver It Came From The Lab
 - The Rise of Digital Reading Spinouts Silver It Came From The Lab
 - Advantages of eBooks Over Traditional Books
2. Identifying Spinouts Silver It Came From The Lab
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Spinouts Silver It Came From The Lab
 - User-Friendly Interface
4. Exploring eBook Recommendations from Spinouts Silver It Came From The Lab
 - Personalized Recommendations
 - Spinouts Silver It Came From The Lab User Reviews and Ratings
 - Spinouts Silver It Came From The Lab and Bestseller Lists
5. Accessing Spinouts Silver It Came From The Lab Free and Paid eBooks
 - Spinouts Silver It Came From The Lab Public Domain eBooks
 - Spinouts Silver It Came From The Lab eBook Subscription Services
 - Spinouts Silver It Came From The Lab Budget-Friendly Options

6. Navigating Spinouts Silver It Came From The Lab eBook Formats
 - ePub, PDF, MOBI, and More
 - Spinouts Silver It Came From The Lab Compatibility with Devices
 - Spinouts Silver It Came From The Lab Enhanced eBook Features
7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Spinouts Silver It Came From The Lab
 - Highlighting and Note-Taking Spinouts Silver It Came From The Lab
 - Interactive Elements Spinouts Silver It Came From The Lab
8. Staying Engaged with Spinouts Silver It Came From The Lab
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Spinouts Silver It Came From The Lab
9. Balancing eBooks and Physical Books Spinouts Silver It Came From The Lab
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Spinouts Silver It Came From The Lab
10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
11. Cultivating a Reading Routine Spinouts Silver It Came From The Lab
 - Setting Reading Goals Spinouts Silver It Came From The Lab
 - Carving Out Dedicated Reading Time
12. Sourcing Reliable Information of Spinouts Silver It Came From The Lab
 - Fact-Checking eBook Content of Spinouts Silver It Came From The Lab
 - Distinguishing Credible Sources
13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
14. Embracing eBook Trends
 - Integration of Multimedia Elements

- Interactive and Gamified eBooks

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