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#### Развитие теории управления диверсификацией производства на предприятиях оборонно-промышленного комплекса

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Аннотация. В статье рассмотрено развитие теории менедимента в области управления производством продукции военного назначения. Прознатизированые результаты исследований данной проблемы разных авторов. Установлено, что одними из важнейших факторов, определяющих направленность организационного, технолопического и экономического развития предприятий в настоящее время являются информационные и телекоммуникационные технологии. Процесс информатизации управления деятельностью предприятий предпожено рассматривать как один из важнейших механизмов реформирования оборонной промышленности. Этот механим должен обеспечать создание эффективных конкурентослособных форм организации и управления оборонно-промышленным комплексом. Реализовать форсированное внедрение современных информационных и телекоммуникационных технологий в процесс управления диверсификацией производства продукции предложено путем создания в оборонно-промышленном комплексе виртуальных кластеров и обеспечения совместнопо использования информации предприятиями, входящими в них. Разработана модель виртуального кластера и определен перечень задач, которые необходимо решить для его создания. Реализация указанных результатов исследования на практике будет способствовать повышению эффективности диверсификационной деятельности предприятий оборонно-промышленного комплекса.

Ключевые слова: управление, производство, продукция военного назначения, кластеры, предприятия.

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# Development of the theory of production diversification management at the enterprises of the military-industrial complex

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Abstract. The article discusses the development of management theory in the field of production management of military products. The results of studies of this problem by different authors are analyzed. It is established that information and telecommunication technologies are one of the most important factors determining the direction of organizational, technological and economic development of enterprises at the present time. The process of informatization of enterprise management is proposed to be considered as one of the most important mechanisms for reforming the defense industry. This mechanism should ensure the creation of effective competitive forms of organization and management of the military-industrial complex. It is proposed to implement the accelerated introduction of modern and management of the military-industrial complex. It is proposed to implement the accelerated introduction of modern virtual clusters in the military-industrial complex and ensuring the sharing of information by enterprises that are part of them. A virtual cluster model has been developed and a list of tasks that need to be solved for its creation has been defined. The implementation of these research results in practice will contribute to improving the efficiency of diversification activities of enterprises of the military-industrial complex.

Keywords: management, production, military products, clusters, enterprises.

#### Веедение

Перед российской экономической наукой стоит вакнейшая задача — на основе множества различных теоретических положений разработать новый эффективный организационно-экономический механизм управления производством вооружения и военной техники (ВВТ), который должен учитывать задачи диверсификации производства на предприятиях оборонно-промышленного комплекса (ОПК) и опецифику их инновационного развития в новых условиях военного строительства (В). Результаты проводимых ранее исследований этой проблемы, которые отражают междисциплинарность и многовариантность описания процесса управления производством ВВТ, характеризуются фрагментарностью и противоренивостью. Различные теоретические концепции, которые при-

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