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MONOGRAPH SERIES

FRAMING THE FUTURE OF THE US MILITARY PROFESSION



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The Future Of The Army Profession

Charles A. Leggett



The Future Of The Army Profession:

The Future of the Army Profession Lloyd J. Matthews, 2002 This book contains essays on various aspects of the Army profession its leadership ethics and knowledge Historical political and social perspectives are presented as well as case studies that focus on training and development of personnel Article titles include Trust in the Military Profession The Role of Strategic Leaders for the Future Army Profession and Professional Leadership and Diversity in the Army **Future of the Army Profession** Don M. Snider, **LSC CPSX (U S MILITARY ACADEMY) : LSC CPS8 (US MILITARY ACADEMY)** **The Future of the Army Profession** Don Snider, Lloyd Matthews, 2005-04-22 Four years ago recognized scholars of the military both in uniform and in civilian institutions believed that during the drawdown of the 1990s the Army had become much too bureaucratic losing much of its essential and historic character as a vocational profession Together they produced the highly acclaimed first edition of The Future of the Army Profession whose editors summarized the project with the words given to field researchers by a frustrated Army Major How can I be a professional if there is no profession Now after extended operations in Afghanistan and Iraq new research from a similar group of scholars shows that many aspects of profession have been restored especially in the field Army But can the strategic leaders of the Army now capture and maintain that professionalism while simultaneously fighting a war and transforming the Army On this question the most informed perspectives available are contained in the seven parts of this 2d edition and they argue that the Army s leaders must do so if they are to be successful in either endeavor Organized around the profession s expert knowledge this text is designed for the development of military professionals at all levels as well as for civilian courses in national security and military affairs The Future of the Army Profession is listed in The U S Army Chief of Staff s Professional Reading List published by the U S Army Center for Military History <http://www.army.mil/cmh/pg> **Once Again, the Challenge to the U.S. Army During a Defense Reduction** Don Snider, 2012-05-07 This monograph places the Army s 2011 campaign of learning about the Army as profession after a decade of war into the context of the just initiated Department of Defense DoD reductions The exact shape of those reductions and the defense strategy our down sized land forces are to execute in the future are only now becoming clear as this monograph goes to press in early 2012 But what is already clear is that the U S Army will undergo a severely resource con strained transition to a significantly smaller force than it sustained during the past decade of war As with the post Cold War downsizing during the Bill Clinton administration in the late 1990s one critical challenge for the Army centers on the qualitative and institutional character of the Army after the reductions Will the Army manifest the essential characteristics and behavior of a military profession comprised of Soldiers and civilians who see themselves sacrificially called to vocation Will the Army perceive its service to country within a motivating professional culture that sustains a meritocratic ethic or will the Army s character be more like any other government occupation in which its members view themselves as filling a job motivated mostly by the extrinsic factors of pay location and work hours

Strategic Studies Institute *The Army's Professional Military Ethic in an Era of Persistent Conflict* Don M. Snider, 2009
This essay offers a proposal for the missing constructs and language with which we can more precisely think about and examine the Army's Professional Military Ethic starting with its macro context which is the profession's culture. We examine three major long term influences on that culture and its core ethos thus describing how they evolve over time. We contend that in the present era of persistent conflict we are witnessing dynamic changes within these three influences. In order to analyze these changes we introduce a more detailed framework which divides the Ethic into its legal and moral components then divide each of these into their institutional and individual manifestations. Turning from description to analysis we also examine to what extent if any recent doctrinal adaptations by the Army FM 3-0.3.24 and 6-22 etc indicate true evolution in the essential nature of the profession's Ethic. Then we present what we believe to be the most significant ethical challenge facing the Army profession: the moral development of Army leaders moving them from values to virtues in order that they as Army professionals can consistently achieve the high quality of moral character necessary to apply effectively and in a trustworthy manner their renowned military technical competencies. P x The US Military Profession into the 21st Century
Sam Sarkesian, Robert Connor, 2006-04-18. This brand new edition of *The US Military Profession into the Twenty First Century* re-examines the challenges faced by the military profession in the aftermath of the international terrorist attack on the United States on September 11, 2001. While many of the issues facing the military profession examined in the first edition remain the new war and international terrorism have compounded the challenges. The US military must respond to the changed domestic and strategic landscapes without diminishing its primary function: a function that now many see that goes beyond success on the battlefield. Not only has this complicated the problem of reconciling the military professional ethos and *raison d'être* with civilian control in a democracy it challenges traditional military professionalism. This book also studies the notion of a US military stretched thin and relying more heavily on the US Federal Reserves and National Guard. These developments make the US military profession increasingly linked to public attitudes and political perspectives. In sum, the challenge faced by the US military profession can be termed a dual dilemma. It must respond effectively to the twenty first century strategic landscape while undergoing the revolution in military affairs and transformation. At the same time the military profession must insure that it remains compatible with civilian cultures and the US political social system without eroding its primary function. This is an invaluable book for all students with an interest in the US Military and of strategic studies and military history in general. Professional Journal of the United States Army, 2012 *Military Review*, 2016
Quarterly Review of Military Literature, 2003 *The Military Profession* Charles A. Leggett, 1982 Army Professional Expertise and Jurisdictions Richard Arlynn Lacquement, 2003. The author provides a framework intended for use by the Army's strategic leaders. But it also should be a point of departure for debate among all members of the profession. The most important purpose of this framework is to provide a mechanism for HOW TO THINK about Army expert knowledge and

jurisdictions He offers some general recommendations derived from my application of the framework and its logic These recommendations represent just one possible view Ultimately the strategic leaders of the Army will decide priorities and boundaries

Rethinking Military Professionalism for the Changing Armed Forces Krystal K. Hachey, Tamir Libel, Waylon H. Dean, 2020-06-09 This book will make a first contribution to identify the gaps in current practices and provide alternative mechanisms to conceptualize professionalism that is reflective of changing requirements culture and demographics of the contemporary military force The military profession promotes the development sustainment and embodiment of ethos which guides conduct across operational contexts from times of national and international crises and security challenges e g war natural disasters and peace support operations It is imperative for military leaders to understand how ethos and doctrine shape professional frameworks which guide the conduct of military members

Political and Military Sociology Neovi M. Karakatsanis, 2017-07-05 This volume of Political and Military Sociology focuses on the perceptions and identities of those serving in the military using survey or interview data to explore those perceptions A range of military forces are examined including those of the United States Israel Norway and Denmark The first article using survey data from Denmark compares the views of Danish soldiers to civilians The second article looks at the effects of military education upon the attitudes and values of soldiers The third article explores Israeli soldiers attitudes regarding formal military education The fourth article addresses the impact of Norwegian soldiers self identity on military performance In a different vein the survey results of the fifth article show that support for soldiers on active duty in Iraq and Afghanistan does not necessarily translate into support for veterans Military lawyers in the Israel Defense Forces are the subject of the sixth article This volume concludes with an article that argues that military service should be offered as a legal policy alternative to incarceration

Securing the State Christopher Patrick Gibson, 2008 Focusing on top civilian and military advisors within the national security establishment this significant book looks at four case studies with a focus on civil military relations within the US Department of Defense Destined to influence US strategic thinking it should be added to the syllabus of courses in civil military relations strategic studies and military history

American Civil-Military Relations Suzanne C. Nielsen, Don M. Snider, 2009-10-05 American Civil Military Relations offers the first comprehensive assessment of the subject since the publication of Samuel P Huntington s *The Soldier and the State* Using this seminal work as a point of departure experts in the fields of political science history and sociology ask what has been learned and what more needs to be investigated in the relationship between civilian and military sectors in the 21st century Leading scholars such as Richard Betts Risa Brooks James Burk Michael Desch Peter Feaver Richard Kohn Williamson Murray and David Segal discuss key issues including changes in officer education since the end of the Cold War shifting conceptions of military expertise in response to evolving operational and strategic requirements increased military involvement in high level politics the domestic and international contexts of U S civil military relations The first section of the book provides contrasting

perspectives of American civil military relations within the last five decades The next section addresses Huntington s conception of societal and functional imperatives and their influence on the civil military relationship Following sections examine relationships between military and civilian leaders and describe the norms and practices that should guide those interactions What is clear from the essays in this volume is that the line between civil and military expertise and responsibility is not that sharply drawn and perhaps given the increasing complexity of international security issues it should not be When forming national security policy the editors conclude civilian and military leaders need to maintain a respectful and engaged dialogue Essential reading for those interested in civil military relations U S politics and national security policy

Parameters ,2016 *Review of Current Military Literature* ,2009 *Assembly* West Point Association of Graduates (Organization).,2000 **Dissent and Strategic Leadership of the Military Professions** Don M. Snider,2008 One of the central difficulties to a right understanding of American civil military relations is the nature of the U S military Are our armed forces just obedient bureaucracies like most of the Executive branch or are they vocational professions granted significant autonomy and a unique role in these relationships because of their expert knowledge and their expertise to apply it in the defense of America To large measure the answer to this question should determine the behavior of the strategic leaders of these professions including the uncommon behavior of public dissent Using the Revolt of the Generals in 2006 as stimulus the author develops from the study of military professions the critical trust relationships that should have informed their individual decisions to dissent After doing so he makes recommendations for the restoration of the professions ethic in this critical area of behavior by the senior officers who are the professions strategic leaders **Handbook of Military Administration** Jeffrey A. Weber,Johan Eliasson,2007-12-07 While policy makers are perpetually conceptualizing new reform packages the actual enactment of those reforms is typically more challenging Remarkably the one public institution that is able to meet that challenge is also the largest The United States Department of Defense which employs over 600 000 people and deals with 500 billion in fundin

Decoding **The Future Of The Army Profession**: Revealing the Captivating Potential of Verbal Expression

In a period characterized by interconnectedness and an insatiable thirst for knowledge, the captivating potential of verbal expression has emerged as a formidable force. Its ability to evoke sentiments, stimulate introspection, and incite profound transformations is genuinely awe-inspiring. Within the pages of "**The Future Of The Army Profession**," a mesmerizing literary creation penned by a celebrated wordsmith, readers attempt an enlightening odyssey, unraveling the intricate significance of language and its enduring effect on our lives. In this appraisal, we shall explore the book's central themes, evaluate its distinctive writing style, and gauge its pervasive influence on the hearts and minds of its readership.

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