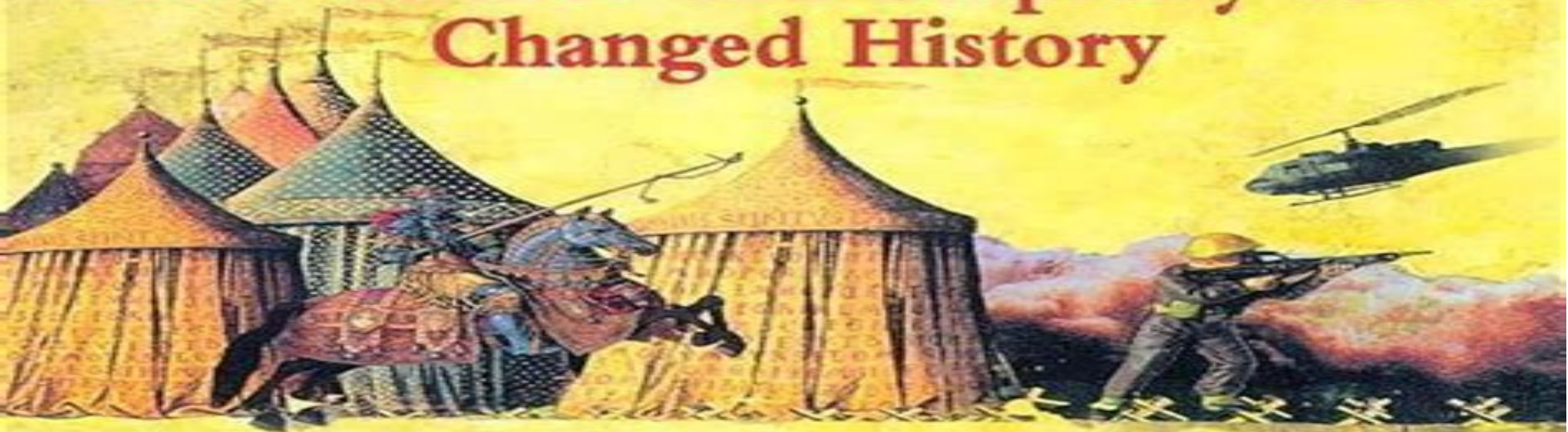


ERIK DURSCHMIED



The Hinge Factor

How Chance and Stupidity Have
Changed History



The Hinge Factor How Chance And Stupidity Have Changed History

Dominic D. P. Johnson, Dominic Tierney



The Hinge Factor How Chance And Stupidity Have Changed History:

The Hinge Factor Erik Durschmied, 2011-10-01 From the wooden horse at Troy to a harrowing photograph snapped in Vietnam from Robert E Lee's lost battle plans to the evacuation of Dunkirk world history has been shaped as much by chance and error as by courage and heroism Time and again invincible armies fall to weaker opponents in the face of impossible odds when the outcome had seemed a foregone conclusion How and why does this happen What is it that decides the fate of battle Writing with the style and flair that has made him an award winning war correspondent Durschmied takes us through the major battles of history from the battlefields of ancient Greece to the Gulf War In a series of gripping narratives he vividly recreates the crucial events in all their mayhem and confusion while pointing out the decisive moments that changed the course of history We see Agincourt where rain combined with French arrogance to give Henry V the day the Crimea where a badly worded order led to the disastrous charge of the Light Brigade and colonial Africa where an attack by African killer bees described by the London Times as Germany's secret weapon repulsed an Allied invasion And in a chilling epilogue we are given a disturbing glimpse of the secret attempt by Libya to buy atomic weapons from China for use against Israel Drawing from a variety of sources including personal accounts such as soldiers diaries and letters home *The Hinge Factor* is an instructive fascinating look at how the unpredictable the absurd and the bizarre have shaped the face of history in war

How Chance and Stupidity Have Changed History Erik Durschmied, 2005 *How Chance and Stupidity Have Changed History* Erik Durschmied, 2016-07-19 From the Trojan Horse to a photograph snapped in Vietnam world history has been shaped as much by chance and error as by courage and heroism Despite impossible odds invincible armies fall in bitter defeat to weaker opponents How and why does this happen What decides the fate of battle In this fascinating book Erik Durschmied takes us through the major conflicts of history from Agincourt to the Civil War from Crimea to the Gulf War and reveals how in war it is the improbable and the inconceivable that determine events Writing with the style and flair that made him an award winning war correspondent Durschmied explores the fistful of nails that could have won Waterloo for Napoleon the barrel of schnapps that proved disastrous for an Austrian emperor and the three cigars that changes the course of Antietam and many other instances when chance decided history's path Conflicts are decided by the caprice of weather erroneous intelligence unlikely heroism strange coincidence or individual incompetence in short by the unpredictable hinge factor Skyhorse Publishing as well as our Arcade imprint are proud to publish a broad range of books for readers interested in history books about World War II the Third Reich Hitler and his henchmen the JFK assassination conspiracies the American Civil War the American Revolution gladiators Vikings ancient Rome medieval times the old West and much more While not every title we publish becomes a New York Times bestseller or a national bestseller we are committed to books on subjects that are sometimes overlooked and to authors whose work might not otherwise find a home **Summary of Erik Durschmied's *How Chance and Stupidity Have Changed History*** Everest Media, 2022-06-22T22:59:00Z Please note This

is a companion version not the original book Sample Book Insights 1 The world is still recovering from the attack on America on September 11 2001 The American president rallied his nation's support with a Let's get the bastards He then ordered the invasion of Afghanistan against an unclear enemy 2 In the story of Troy Paris the prince of Troy visited by three goddesses who handed him a golden apple asking him to choose the fairest among them He chose Helen of Sparta and brought her to Troy The Greeks then invaded and laid siege to the city 3 The Trojan War was a result of the Greeks' disregard for the warnings by the philosopher Laocoön The war was a series of raids and possibly actions fought by sea The ten year siege could not have lasted ten continuous years without harvesting seasonal grain which armies on both sides would have starved without 4 The Hinge Factor at Troy was victory by stratagem The Greeks learned from the Trojans Trojan refugees founded Rome and the Romans conquered Greece only to adopt its culture

How Change and Stupidity Have Changed History

,2013 *The Myth of "The Leader"* Lee Thayer,2010-11-23 People create and sustain myths to explain what they cannot or do not comprehend They sometimes create myths to make simple what would otherwise strike them as being too complex to bear in mind Thus we have our ancient gods and our contemporary celebrities and the fairy tales that explain them But there is never one cause for what happens no matter how much we might treasure our formulaic myths Anything that happens has many seen and unseen causes Leadership is an ideal example We conceive of our leaders as the cause of how things turn out If things turn out badly we blame them If they turn out well we elevate them to celebrity hood This is fairy tale thinking The hard truth is that our leaders cannot be any more competent in their role than we are in ours Even then our leaders do not control the outcomes We are following a dangerous path in the way we think about our leaders in this culture We need to be able to distinguish between real leaders and counterfeit leaders This book reveals how to do that This book powerfully and insightfully unveils the myth of the leader

Chance, Character, and Change John Mattausch,2017-07-12

Chance is real Not only is it a cause of societal change but we as individuals are chance given characters who discover and build our character in chancy circumstances Chance is also expressed as coincidence and contingency expressions which have episodically been of undeniable historical importance Mattausch asserts the conventional picture of societal change is incorrect Societal change is not a linear succession with each phase of change replacing its predecessor Instead the process is one of accumulative change in which chance plays various roles Chance Character and Change develops the idea of chance situating it within the history of thought and social change By focusing strictly on manifestations of chance and of luck that can be seen and explained Mattausch is able to show how chance acts in the environment of evolution and the social practices that regulate the inheritance of knowledge and technology This in turn steers societal change and how change itself occurs Chance's role is often characterized as coincidence or contingency and this automatically is seen as progressive or degenerate However Mattausch notes that accumulative change is potentially both progressive as well as decadent Chance also plays a part in the social aspects of our world customs practices cultures societies and politics When we act Mattausch

argues we do not distinguish between good and bad but rather between determinism and chance the latter is a test of character not of free will This theory is general in its assertions and application and can be related to many areas of study from economic theory to human behavior to politics The rich texture of the writing and vivid use of examples from daily life and the work of other major thinkers draw in the reader The most striking aspect of this work is the author's writing style and the way he weaves together evidence classic research and contemporary thought It is skillful

Folly and Fortune in Early British History K. Henshall, 2008-10-24 Focusing on pivotal points in Early British History this book examines the role of folly and fortune in major events in Britain from Caesar's expeditions to the Norman Conquest By examining the foolishness in a bygone age Henshall draws attention to how human behaviour with all its erraticisms has helped shape history

Flow Rob Handfield, PhD, Tom Linton, 2022-05-30 With supply chain disruptions increasingly discussed in the media and impacting our daily lives Flow offers an important framework and solutions for remedying the rampant delays and bottlenecks that exist in global supply chains This book describes the concept of flow which evokes physical properties that exist in nature such as the flow of electricity the flow of materials and the flow of time In terms of process optimization flow encompasses the integration of end to end supply chains and the movement toward relocation of global supply bases to nearshore onshore geographies Achieving flow is essential for organizations seeking to improve their supply chain performance in a time of increasing disruption This book highlights the high level effectiveness of business strategies that use predictions based on the sequence of world events global supply chains and data by exchanged smart technologies By broadly applying physical laws to the global supply chain Rob Handfield and Tom Linton explore the impact of supply chain physics on global market policies such as tariffs factory location pandemic response supply base geographies and outsourcing The authors provide specific recommendations on what to do to improve supply chain flows and include important insights for managers with examples from companies such as Biogen General Motors Siemens and Flex with regard to their response to COVID 19 Flow is an important resource not only for procurement and supply chain management professionals but for any manager concerned with enterprise level success

Presenting History Peter J. Beck, 2017-10-04 Who reads academic histories Should historians reach out more beyond academia to the general public Why do Hollywood films historical novels and television histories prove more successful in presenting the past to a wider audience What can historians do to improve their effectiveness in reaching and engaging their target audience in a digital age The way history is presented to an audience is often taken for granted even ignored Presenting History explores the vital role played by presenters in both establishing why history matters in today's world and communicating the past to audiences within and outside academia Through case studies of leading historians historical novelists Hollywood filmmakers and television history presenters this book looks critically at alternative literary and visual ways of presenting the past as both academic history and popular history Historians discussed include Stephen Ambrose Niall Ferguson Eric Hobsbawm Robert A. Rosenstone

Simon Schama Joan Wallach Scott and A J P Taylor Chapter topics include Hollywood and history Michael Bellesiles controversial history of gun rights in the USA Philippa Gregory s historical novels historians and the David Irving trial and Terry Deary s Horrible Histories Raising serious questions about the nature study and communication of history Presenting History is an essential text for historians and history students as well as anyone involved in listening to reading or watching presenters of the past

History of Psychiatry and Medical Psychology Edwin R. Wallace, John Gach, 2010-04-13 Most of the prefatory issues are extensively elaborated upon in the Prolegomenon which also contains the complete references to the texts and authors discussed below Nevertheless the Preface would be grossly incomplete without touching on some of these issues books and scholars Too many of this book s chapters e g Mora s Marx s D B Weiner s examine and reference important earlier as well as contemporary general histories of psychiatry and specialized monographs in German French Italian and Spanish Also in his 1968 Short History of Psychiatry discussed below Ackerknecht pp xi xii references important nineteenth and earlier twentieth century psychiatric histories in English French and German Such citations will of course not be repeated here Finally thanks to several publishers re editions of dozens of classical psychiatric texts one can consult their bibliographies as well See Prolegomenon for references to these splendid series In a rough and ready sense medical history began in classical Greece for example On Ancient Medicine While traditionally included in the Hippocratic corpus this text seems more likely to have been written by a non or even anti Hippocratic doctor Moreover the Hippocratic and other schools were hardly as secular as we now suppose On Epilepsy for example does not so much declare the prevalent denotation of it as the sacred disease erroneous as it does that it is no more nor less sacred than any other disease

Time and the Shape of History P. J. Corfield, 2007-01-01 In this lively comedy of love and money in sixteenth century Venice Bassanio wants to impress the wealthy heiress Portia but lacks the necessary funds He turns to his merchant friend Antonio who is forced to borrow from Shylock a Jewish moneylender When Antonio s business falters repayment becomes impossible and by the terms of the loan agreement Shylock is able to demand a pound of Antonio s flesh Portia cleverly intervenes and all ends well except of course for Shylock

Failing to Win Dominic D. P. Johnson, Dominic Tierney, 2009-07-01 How do people decide which country came out ahead in a war or a crisis In *Failing to Win* Dominic Johnson and Dominic Tierney dissect the psychological factors that predispose leaders media and the public to perceive outcomes as victories or defeats often creating wide gaps between perceptions and reality

Turning Toward Technology Alessandro Tomasi, 2017-09-08 We live in an age when the dominant technologically utilitarian worldview is undergoing a transformation To increase our awareness of this change *Turning Toward Technology* introduces readers to the possibility of an alternative technological worldview by examining foundational concepts to Asian thought The early Eastern philosophical treatment of technology was not ethical but ontological exhibiting sensitivity to how human existence was defined and determined in its relation to technology and to reality as a whole Within the Eastern cultural orientation technological development was guided by a singular aesthetic

sensibility to the useful the good the beautiful the true and the holy Instead of controlling the shape of future technology by systems of rational management George Teschner and Alessandro Tomasi recommend a view of technology that arises from questioning fundamental assumptions within Western culture about knowledge reality and human nature Turning Toward Technology aims to stimulate awareness of an alternative technological paradigm and thus a different mode of social action that can establish an optimistic future for global civilization

The War of the World Niall Ferguson, 2012-11-06 From the bestselling author of *The Ascent of Money* and *The Square and the Tower* Even those who have read widely in 20th century history will find fresh surprising details The Boston Globe A fascinating read thanks to Ferguson's gifts as a writer of clear energetic narrative history The Washington Post Astonishing in its scope and erudition this is the magnum opus that Niall Ferguson's numerous acclaimed works have been leading up to In it he grapples with perhaps the most challenging questions of modern history Why was the twentieth century history's bloodiest by far Why did unprecedented material progress go hand in hand with total war and genocide His quest for new answers takes him from the walls of Nanjing to the bloody beaches of Normandy from the economics of ethnic cleansing to the politics of imperial decline and fall The result as brilliantly written as it is vital is a great historian's masterwork

Special Operations and Strategy James D. Kiras, 2006-07-29 This book argues that the root of effective special operations lies in understanding the relationship between moral and material attrition this is achieved by examining both strategic theory and real life case studies

Air University Library Index to Military Periodicals, 1999

Dodging the Bullet M.J. Trow, M J Trow, 2024-11-30 Everybody remembers where they were the day John F Kennedy died The president's assassination shocked the world and raised questions that have still not been answered today Almost as shocking is attempted assassination the bullet that missed the bomb that did not go off the poison that did not work *Dodging the Bullet* looks at the most spectacular of these from attempts on royals like George II and Queen Victoria where dysfunctional men with unreliable guns lurked in the shrubbery of parks to the astonishing 634 attempts to kill and or discredit Fidel Castro Anybody in the public eye is a potential victim for an assassin Anybody with access to the most easily obtained weapons is a potential killer The fascination lies in the mix of these two the random meeting of the famous and the deranged *Dodging the Bullet* has professional hitmen working for sinister organizations and governments It has security services who are nothing of the sort It has arrogant and complacent rulers of states who believe in their own immortality Honey I forgot to duck as President Ronald Reagan said Why the bullet missed is one of the imponderables Another is what difference would it have made if it had not

Leaders and Leadership Lee Thayer, 2010-09-22 In the West and in America particularly we have deep seated beliefs in

- 1 Evolution the idea that all things are constantly evolving in the right direction
- 2 Progress the idea that whatever is newer is better whether it is a theory or a technological tool
- 3 Consensus the idea that the more people who adopt a new idea or a new fashion in clothes or cars the greater the likelihood that they are right

So we go from a new fashion to the next new fashion We believe that change is

progress And we have faith that the changes over which we have no control are taking us where we ought to be going since evolving is inevitable These are beliefs that structure the core of our thoughts and our lives These are beliefs that lead us to see the world as linear and literal Most of the longest running civilizations of the past native American Indian for example were cyclical Every generation was expected to reprise and replicate the preceding generation with only minor changes in execution Those people were for thousands of years truth keepers carefully guarding the truths that had been passed down to them from the past By contrast we are truth seekers forever inventing newer truths in order to render the existing ones obsolete As a result we look for the wisdom for living and for running our organizations in the most recent emanations from our gurus and experts In doing so we miss the wisdom of the ages This book attempts to redress that fl aw in our thinking Lee Thayer shows us in this book how to fi nd the wisdom that could make a real difference in our lives and our businesses Few would be more qualifi ed to do so **The Chaos Theory of Careers** Robert Pryor,Jim Bright,2011-05-10 This text outlines the application of chaos theory to the field of career development emphasizing the dimensions of careers frequently neglected by contemporary accounts

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