

Ministers, Minders and the Core Executive: Why Ministers Appoint Political Advisers in Westminster Contexts

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Political advisers are now an established feature of the executive branch of government in the community of Westminster nations. However, there have been few attempts to establish why ministers appoint political staff, and even fewer that are empirically grounded in politicians' own experiences and reflections. The purposes of this article are to (i) establish ministers' motives for appointing political advisers, (ii) to theorise those motives through the lens of core executive studies and (iii) to assess the degree to which findings in one empirical setting enjoy wider applicability. Drawing on data from New Zealand, we find evidence that recourse to political advisers is one response to the multiple demands made of ministers in the context of contemporary governance; while that imperative has wider application, we also find that ministers' requirements are structured by personal and institutional variables which are contextually specific.

For good or ill, political advisers—variously called exempt staff (Canada), ministerial advisers (New Zealand, Ireland and Australia) or special advisers (UK)—are now an established feature of the executive branch of government in the community of Westminster nations.¹

Described as '[o]ne of the most significant examples of institutional innovation within Westminster political systems' (Maley, 2011, p. 1469), the *arrivistes* have increasingly attracted the attention of scholars (including in this journal; see LSE GV314 Group (2012), various of whom have examined the ramifications of the advent of this 'third element' (Wicks, 2002, p. 43) in executive government for

¹We follow Rhodes *et al.* (2009, p. 9), for whom 'Westminster' describes a group of nations 'connected by family resemblance rather than a single, essential idea.'

The Ministers Minders Personal Advisers In National Government

Yee-Fui Ng



The Ministers Minders Personal Advisers In National Government:

The Ministers' Minders James Walter, 1986-01-01 *The Ministers' Minders* James Walter, 1986 Neither politicians nor bureaucrats advisors are non elected political activists who wield tremendous influence in policy making James Walter presents the first detailed analysis of the role advisors play in contemporary Australian politics [Handbook on Ministerial and Political Advisers](#) Richard Shaw, 2023-05-09 Making a significant novel contribution to the burgeoning international literature on the topic this Handbook charts the various methodological theoretical comparative and empirical dimensions of a future research agenda on ministerial and political advisers [Ministers, Minders and Mandarins](#) Richard Shaw, Chris Eichbaum, 2018-06-29 *Ministers Minders and Mandarins* collects the leading academics in the field to rigorously assess the impact and consequences of political advisers in parliamentary democracies The 10 contemporary and original case studies focus on issues of tension trust and tradition and are written in an accessible and engaging style **Politics and Administration at the Top** Delmer Dunn, 2010-11-23 Winner of the 1998 Charles Levine Award for best book on administration and policy Dunn focuses on two levers of power in modern democracies the elected party politician and the professional state bureaucrat using Australia as his example Dunn uses interviews with Cabinet ministers members of their staffs and department heads of two governments in Australia to see how ministers seek to provide political direction to the bureaucracy He examines the extent to which they succeed and how their direction is both influenced by and acted on by the departments Dunn s analysis provides a rare look at high level relationships between politicians and executive departments in one democratic government and offers insights into issues of accountability and responsibility in democratic governments His findings based on his in depth look at a government that blends many features of both U S and British governments reveal the fundamentals that are necessary to make this key relationship work well and are thus pertinent to public administration in all democracies **International Encyclopedia of Public Policy and Administration Volume 3** Jay Shafritz, 2019-03-01 This is the third volume of a four volume encyclopaedia which combines public administration and policy and contains approximately 900 articles by over 300 specialists This Volume covers entries from L to Q It covers all of the core concepts terms and processes of applied behavioural science budgeting comparative public administration develop **Handbook of Policy Formulation** Michael Howlett, Ishani Mukherjee, 2017-04-28 Policy formulation relies upon the interplay of knowledge based analysis of issues with power based considerations such as the political assessment of the costs and benefits of proposed actions and its effects on the partisan and electoral concerns of governments Policy scholars have long been interested in how governments successfully create deploy and utilise policy instruments but the literature on policy formulation has until now remained fragmented This comprehensive Handbook unites original scholarship on policy tools and design with contributions examining policy actors and the roles they play in the formulation process **Advising Governments in the Westminster Tradition** Jonathan Craft, John Halligan, 2020-11-05 A comprehensive and comparative

analysis of who advises government and how systems of policy advice operate in four Westminster countries **Lessons in Governing** R.A.W. Rhodes, Anne Tiernan, 2014-06-16 *Lessons in Governing* is a unique contribution to the study of Australian policy politics and government institutions. It examines the position of Chief of Staff to the Australian Prime Minister from the perspective of key individuals who have held it. Exploring the support needs of Australian political leaders, it traces the forces that have shaped the growth and specialisation of the Prime Minister's Office since Gough Whitlam first formalised the appointment of a trusted senior person as head of his private office in 1972. Individuals in successive PMOs have long been recognised as key players, but their role has come under greater scrutiny as the link between prime ministerial effectiveness and the performance of their private offices has become more widely understood. While insights and advice have been passed from one incumbent to the next, there has been no systematic attempt to understand and document the evolution of the chief of staff position. *Lessons in Governing* addresses this critical gap in our understanding of the contemporary practice of Australian political leadership, reporting the findings of a project designed to develop an empirically informed understanding of the role of prime ministerial chiefs of staff as seen by those who held the post.

Partisan Appointees and Public Servants C. Eichbaum, R. Shaw, 2010-01-01 This comparative collection of original contributions examines the role of political staff in executive government and the consequences for policy making and governance. The leading contributors reveal that good governance is about governments getting the advice that they need to hear as well as the advice that they want to hear. They highlight the importance of ensuring that the advice is appropriately responsive to the policy priorities of the government of the day. In countries such as the United States and in some European democracies, political appointments to senior administrative positions are not a new development. However, in recent years, a third element, the political adviser, has also become a feature of policy making and political management in Westminster styled systems. This authoritative work seeks to illuminate the drivers behind the advent of political staff in executive government and the consequences for policy making and governance. This unique book includes case studies from Australia, Canada, New Zealand, the Republic of Ireland, the United Kingdom, and the United States. Academics and postgraduates researching in public administration and management, as well as political science, will find this book invaluable. Policymakers in agencies responsible for public service leadership will also find much to interest them in this important book.

Australian Public Policy Chris Miller, Lionel Orchard, 2016-02-17 At a time when neoliberal and conservative politics are again in the ascendancy and social democracy is waning, Australian public policy re-engages with the values and goals of progressive public policy in Australia and the difficulties faced in re-affirming them. It brings together leading authors to explore economic, environmental, social, cultural, political, and indigenous issues. It examines trends and current policy directions and outlines progressive alternatives that challenge and extend current thinking. While focused on Australia, the contributors offer valuable insights for people in other countries committed to social justice and those engaged in the ongoing contest between neo-liberalism and social democracy.

This is essential reading for policy practitioners researchers and students as well those with an interest in the future of public policy

Motivating Ministers to Morality Ian Holland, 2017-11-22 This title was first published in 2002 Political ethics is a rapidly growing field in disciplines such as political science philosophy applied ethics and public policy and it has become a major topic in current affairs reporting of politics This book discusses the most prominent subjects and occasional victims of the ethics debate government ministers It is the first major work to discuss institutional reforms around the world that target ministerial morality and asks how are these reforms influencing the motivation and conduct of the most powerful of our politicians The book provides unique insights into ministerial behaviour and the changing role of institutions in influencing the ethics of the executive with analyses from around the world Contributors to the volume include international high profile players in political ethics They include Lord Nolan the first Chairman of Britain's Joint Parliamentary Committee on Standards in Public Life Professor Robert J Jackson a leading Canadian political scientist instrumental in establishing the Canadian Office of the Ethics Counsellor and Associate Professor Noel Preston the leading commentator on ethics in Australian politics who has been involved in developing a number of its ethical regimes

Pivot of Power Paul Strangio, Paul 't Hart, James Walter, 2017-08-28 The prime ministership remains the main prize in Australian politics but it is a precarious one Leadership turnover in recent years has seen more prime ministers rise and fall than at any time since the decade after federation What explains this volatility The *Pivot of Power* is the second volume in a unique blend of collective biography and institutional history that shows the skills limitations and passions of incumbents are only part of the story The ways in which prime ministers thrive and fail are influenced by the resources at their command the evolving nature of the parties they lead the daunting public expectations they face under a relentless media gaze and the challenges that history throws at them Recent changes in these areas have had a destabilising effect and made the role of prime minister more onerous than ever After decades of strong national leadership the office has rarely seemed quite so confounding as it does for its contemporary holders The *Pivot of Power* explains how this has come about And its rich account of prime ministerial fortune since the mid twentieth century yields historical lessons for overcoming the current malaise

The Rise of Political Advisors in the Westminster System Yee-Fui Ng, 2018-04-17 Political advisors have risen in significance in Westminster countries and have been increasingly thrust into the limelight by headline scandals and through their characterisation in various television series This increased prominence has led to greater scrutiny of their role and influence This book demonstrates that the introduction of political advisors into the structure of the executive has led to the erosion of the Westminster doctrine of ministerial responsibility Adopting a comparative approach the book analyses the rise in the power and significance of political advisors in the Westminster jurisdictions of the United Kingdom Australia New Zealand and Canada It shows the fundamental shift of the locus of power from the neutral public service to highly political and partisan ministerial advisors Tracing the divergent paths for legal and political regulation of political advisors Yee Fui Ng illuminates the tensions that

they pose within the Westminster system in terms of the media politics and faction opposition interfaces Providing insights for those researching or engaged in politics and public administration this work will interest scholars and students of politics and public law policy and administration Democracy, Accountability, and Representation Adam Przeworski, Susan C. Stokes, Bernard Manin, 1999-09-13 6 Party Government and Responsiveness James A Stimson **Paul Hasluck in Australian History** Tom Stannage, Kay Saunders, Richard Nile, 1998 No Marketing Blurb **Organizing Governance, Governing Organizations** Colin Campbell, B. Guy Peters, 2010-11-23 In recent years Western bureaucracies have continued to expand but are citizens better served In this volume sixteen contributors analyze the problems of government organization both in individual cases and in a broader comparative context Contributors Joel D Aberbach Peter Aucoin Richard A Chapman Michael G Hansen Peter Hennessy Brian W Hogwood Mohammad Mohabbat Kahn Ulrich Kloti Charles H Levine Johan P Olsen Bert A Rockman Richard Rose Norman C Thomas John Warhurst and the editors **Government Politics in Australia** Alan Fenna, Jane Robbins, John Summers, 2013-09-05 Government and Politics in Australia 10e is the comprehensive and scholarly political science text that provides thorough and accessible content written by authorities in the field Now in its 10th edition Government and Politics in Australia continues to provide students with a research based in depth contemporary introduction to the Australian political system A strengthened focus on government and politics ensures that this classic text remains the most comprehensive and authoritative guide to the structure and institutions of Australian government as well as political parties representation interest groups and the role of the media in Australian politics The 10th edition has been thoroughly revised and updated by experts in the field led by a new editor team and includes a completely new chapter on Australia in the world The Cambridge Handbook of Social Sciences in Australia Ian McAllister, Steve Dowrick, Riaz Hassan, 2003-08-07 First published in 2003 The Cambridge Handbook of Social Sciences in Australia is a high quality reference on significant research in Australian social sciences The book is divided into three main sections covering the central areas of the social sciences economics political science and sociology Each section examines the significant research in the field placing it within the context of broader debates about the nature of the social sciences and the ways in which institutional changes have shaped how they are defined taught and researched **The Sociology and Professionalization of Economics** A. W. Bob Coats, 2005-08-17 A W Coats has made unique contributions to the history of economic thought economic methodology and the sociology of economics This volume collects together for the first time a substantial part of his work on the sociology and professionalization of economics

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Table of Contents The Ministers Minders Personal Advisers In National Government

1. Understanding the eBook The Ministers Minders Personal Advisers In National Government
 - The Rise of Digital Reading The Ministers Minders Personal Advisers In National Government
 - Advantages of eBooks Over Traditional Books
2. Identifying The Ministers Minders Personal Advisers In National Government
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an The Ministers Minders Personal Advisers In National Government
 - User-Friendly Interface
4. Exploring eBook Recommendations from The Ministers Minders Personal Advisers In National Government
 - Personalized Recommendations
 - The Ministers Minders Personal Advisers In National Government User Reviews and Ratings
 - The Ministers Minders Personal Advisers In National Government and Bestseller Lists
5. Accessing The Ministers Minders Personal Advisers In National Government Free and Paid eBooks
 - The Ministers Minders Personal Advisers In National Government Public Domain eBooks
 - The Ministers Minders Personal Advisers In National Government eBook Subscription Services
 - The Ministers Minders Personal Advisers In National Government Budget-Friendly Options
6. Navigating The Ministers Minders Personal Advisers In National Government eBook Formats
 - ePub, PDF, MOBI, and More
 - The Ministers Minders Personal Advisers In National Government Compatibility with Devices
 - The Ministers Minders Personal Advisers In National Government Enhanced eBook Features
7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of The Ministers Minders Personal Advisers In National Government
 - Highlighting and Note-Taking The Ministers Minders Personal Advisers In National Government
 - Interactive Elements The Ministers Minders Personal Advisers In National Government

8. Staying Engaged with The Ministers Minders Personal Advisers In National Government
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers The Ministers Minders Personal Advisers In National Government
9. Balancing eBooks and Physical Books The Ministers Minders Personal Advisers In National Government
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection The Ministers Minders Personal Advisers In National Government
10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
11. Cultivating a Reading Routine The Ministers Minders Personal Advisers In National Government
 - Setting Reading Goals The Ministers Minders Personal Advisers In National Government
 - Carving Out Dedicated Reading Time
12. Sourcing Reliable Information of The Ministers Minders Personal Advisers In National Government
 - Fact-Checking eBook Content of The Ministers Minders Personal Advisers In National Government
 - Distinguishing Credible Sources
13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
14. Embracing eBook Trends
 - Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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