

Organization and individual

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The Individual And The Organization

Chris Argyris



The Individual And The Organization:

Integrating the Individual and the Organization, The emphasis on organizational change in the corporate life of recent years including job redesign autonomous groups high performance work systems and the redesign of control systems owes a great deal to the pioneering work of Chris Argyris This book examines how individuals in organizations can become more effective in turn making organizations more effective It explores the conventional pyramidal structure of organizations in which there is top down control by managers over workers and examines their negative consequences These include organizational injustice and eventually irrational decision making Argyris also discusses the characteristic learning system of the modern organization which he describes as single loop in character This system he argues is only adequate enough to permit the organization to implement existing policies It does not permit the more difficult and comprehensive task of questioning underlying goals and assumptions which he terms double loop learning In this kind of learning the organization is able to confront the more difficult problems that affect organizations in a time of transition In his new introduction Argyris reviews the strengths and limitations of the argument advanced in *Integrating the Individual and the Organization* He describes why the pyramidal structure endures and why creating a self learning organization is an even more challenging task than he has imagined The book will be of interest to professionals with a long standing interest in organizational development as well as those just entering the field managers confronting the challenge of organization change and researchers in organizational behavior and theory

The Individual and the Organization Donald R. Domm, 1973

The Individual and the Organization Gert Graversen, Jan A. Johansson, 1998-09-21 First Published in 1998 Routledge is an imprint of Taylor Francis an informa company

An Analysis of Chris Argyris's Integrating the Individual and the Organization Stoyan Stoyanov, 2018-02-21 A critical analysis of Argyris's *Integrating The Individual and the Organization* which forms part of a series of essays and books considering how organisations should be run The essay explores the lack of congruence between the needs and expectations of individual employees and the organisations that employ them The impact of the work depends heavily on reasoning skills Chris Argyris used strong well structured arguments to make his point His reasoning has strong implications for solving a problem that many organizations experience disengaged and disloyal employees Grounding his argument in studies on human nature Argyris highlighted that demands of greater independence an expansion of interests and re orientation of goals usually accompany maturation which is at odds with higher control stemming from formal organisations This frustration he contends is detrimental to productivity increases the chance of failure and causes conflict

The Individual and the Organization, 1973

Integrating the Individual and the Organization Chris Argyris, 2017-09-20 Cover Half Title Title Page Copyright Page Dedication Table of Contents Introduction to the Transaction Edition Part One I Introduction to Individual and Organizational Effectiveness II The Input III The Organizational Dilemma IV The Nature of the System The Lower Levels V The Nature of the System Managerial Levels Part

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Theory and Method in Organization Studies Antonio Strati, 2000-05-28 In this introduction to theory and method students of organization will find a comprehensive view of the key theories in their field combined with a toolkit of guidelines linking these to the different methods available for analyzing and interpreting organizational life Distinguishing the external society and the internal society Antonio Strati sheds light on the different contexts that shape organizational life and the different levels of analysis that may be used By showing the many levels at which organizations function and can be understood this book provides an invaluable introduction to analysis and research for advanced students Recent concepts such as the organization as hypertext communities of practice People, Management and Organizations Anna Sutton, 2018-01-20 This brand new and innovative core textbook fuses topics from the related fields of organizational behaviour and human resource management to provide new insight into the interconnectedness of these important and complementary areas The text takes an integrated and dynamic approach to the study of how work and people are organized and puts the human at the centre of human resource management and organizational behaviour The accessible student centred focus and wide range of learning features makes the book an ideal course text for students at all levels Combining a strong applied approach with a concise and jargon free writing style this book will help readers to understand underlying principles and apply them to their future careers as managers and HR practitioners This textbook caters for undergraduate postgraduate and MBA students studying modules that synthesise human resource management and organizational behaviour topics It is also an ideal text for those studying any HRM module that takes an applied approach The Individual and Organization Chris Argyris, 1993-08-01

FUNDAMENTALS OF EDUCATIONAL ADMINISTRATION, MANAGEMENT AND ORGANIZATION Dr. Shauli Mukherjee, Dr. Prarthita Biswas, Mr. Pranay Pandey & Mr. MAM Sameem, 2022-03-16 Introduction Education is a complex process which involves different components such as pupils teachers employees building money equipment rules and regulations etc All these components have to be managed properly in order to run the entire process smoothly Educational Administration deals with all these components of education and integrates the different parts into a comprehensive whole for the smooth functioning of educational process We all know that for any process to run we need different components a proper procedure and a machinery to fulfill its specific end in view Educational administration is a comprehensive effort to integrate different components of education to achieve the aim and objectives of education It is a dynamic side of education which generally

deals with the educational practices Educational administration always deals with an educational organization or institution right from school college to university or any other seat of higher learning It also deals with the different aspects of education such as planning decision making implementation of educational policies evaluation framing and implementing rules and regulations of the institution finances and different problems of pupils teachers employees and above all realization of some specific aims of education

Personality and Organization Chris Argyris,1987-01-01 Reprint of the 1957 Harper edition with no material added

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Managing for Service Effectiveness in Social Welfare Organizations Rino J Patti,Charles A Rapp,John Poertner,2013-05-13 This important book is the first to make an explicit link between management practices and service outcomes in social welfare agencies Managing for Service Effectiveness in Social Welfare Organizations is based on the premise that the primary responsibility and distinctive competency of social welfare management is delivering high quality effective services to clients Collectively the book s esteemed contributors have clearly presented a model of administration founded on concepts and strategies for connecting managerial action with service effectiveness The sections of the book correspond to the core functions and tasks in an effective approach to management including measuring performance program and organizational design managing people managing information managing environmental relations and the ethics of managing for effectiveness

The Inquiring Organization Chun Wei Choo,2016 In The Inquiring Organization Chun Wei Choo examines how an organization s knowledge acquisition and information seeking leads to the construction of beliefs and the formations of epistemic practices Featuring case studies and examples from a variety of policy making public health and high tech ventures Choo thoroughly explores the epistemology of organizational learning and information seeking with fascinating results in this book

Educational Administration Frederick C. Lunenburg,Allan Ornstein,2021-01-12 Now with SAGE Publishing The bestselling Educational Administration Concepts and Practices has been considered the standard for all educational administration textbooks for three decades A thorough and comprehensive revision the Seventh Edition continues to balance theory and research with practical application for prospective and practicing school administrators While maintaining the book s hallmark features a friendly and approachable writing style cutting edge content and compelling pedagogy authors Frederick C Lunenburg and Allan Ornstein present research based practices while discussing topical issues facing school administrators today Included with this title The password protected Instructor Resource Site formally known as SAGE Edge offers access to all text specific resources including a test bank and editable chapter specific PowerPoint slides

Organizations and Organizing W Richard Scott,Gerald F Davis,Gerald Davis,2015-08-07 This broad balanced introduction to organizational studies enables the reader to compare and contrast different approaches to the study of organizations This book is a valuable tool for the reader as we are all intertwined with organizations in one form or another Numerous other disciplines besides sociology are addressed in this book including

economics political science strategy and management theory Topic areas discussed in this book are the importance of organizations defining organizations organizations as rational natural and open systems environments strategies and structures of organizations and organizations and society For those employed in fields where knowledge of organizational theory is necessary including sociology anthropology cognitive psychology industrial engineering managers in corporations and international business and business strategists Governance Ethics: Global value creation, economic organization and normativity Josef Wieland,2014-08-07 This book investigates the functioning and effects of moral rules and values as endogenous elements of governance structures when applied to economic and social transactions The point of departure and framework of this book is Josef Wieland s theory of Ethics of Governance Its focal point is the governance of the normative aspects of corporations The Ethics of Governance is a comparative research project on business and economic ethics which started 15 years ago Divided into five chapters the book provides a comprehensive insight into the theoretical foundation and application oriented results of the research project It covers theoretical conceptual and practical challenges in the global economy with regard to a sustainable economy the social responsibility of corporations and their transcultural and normative management By offering comprehensive insight into the research results of the Ethics of Governance project this book provides a unique scientific work on business and economic ethics

The Emerald Review of Industrial and Organizational Psychology Robert L. Dipboye,2018-09-07 This book provides a comprehensive review of the theory research and applications in Industrial and Organizational I O Psychology Analyzing three primary objectives of I O psychology improving the effectiveness of employees and organizations enhancing employee well being and gaining an understanding of human behavior in organizations

Building Health Promotion Capacity Scott McLean,Joan Feather,David Butler-Jones,2011-11-01 Building Health Promotion Capacity explores the professional practice of health promotion and in particular how individuals and organizations can become more effective in undertaking and supporting such practice The book is based on the experiences of the Building Health Promotion Capacity Project 1998 2003 a continuing education and applied research venture affiliated with the Saskatchewan Heart Health Program The project studied the process of capacity development in relation to practitioners and regional health districts in Saskatchewan For health promotion practitioners across Canada and beyond this book provides a coherent framework for effective professional practice Leaders in health sector organizations will develop a firmer grasp of how to support health promotion practice and how to recruit and retain individual practitioners with a high level of capacity Policy makers will improve their knowledge of environments that support the health promotion capacity of individuals and organizations Scholars will learn about the nature of health promotion capacity and about a methodology for its study

Being Critically Reflective Fiona Gardner,2014-07-04 Many students and practitioners are familiar with critical reflection but struggle to make space for it in their everyday practice This book provides an accessible and practical introduction not only to doing critical reflection but to being critically reflective It

demonstrates how reflective capacity can be developed in different practice contexts and applied productively to supervision teamwork and interprofessional working It outlines the different theoretical underpinnings and methods of critical reflection exploring the use of visual images writing techniques and group meetings It is rich with engaging case studies and questions for the reader that will help them to make critical reflection an integral part of their everyday practice This book is an ideal guide to dealing with challenge and change across a range of social and healthcare services including social work nursing youth and community work counselling and allied healthcare professions

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