

# The six thinking hats



## The white hat

**Data, facts & information**  
What we know, and what we ought to find out



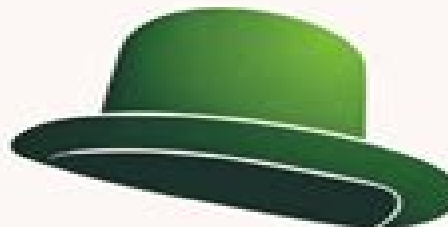
## The red hat

**Feelings, reactions + vibes**  
How we feel: gut instincts  
honest emotions, intuition



## The blue hat

**Manages the process**  
Listens, directs attention,  
integrates, moves forward



## The green hat

**Creativity & surprise**  
Alternatives, reframing, out-of-the-box ideas, what-ifs



## The yellow hat

**Sunshine & positivity**  
Optimism, possibilities,  
upsides, potential



## The black hat

**Caution & skepticism**  
Dangers, threats, risks,  
drawbacks, worst-case scenarios

# Six Thinking Hats

**Brendan G. Carr**



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