## Anatomy of a Censorship

#### A cautionary tale in 28 email fragments

By Chuck Chakrapani

#### "THE BEST MAGAZINE IN THE WORLD"

ne of the first things I did when I took over as the editor of Marketing Research in the year 2000 was to make it an open intellectual forum for professionals to express their views, a privilege not generally accorded to them in journals. Professionals took this opportunity to express their views freely. Others took notice.

- Eminent academics and well-known scholars such as Paul Green, Yoram Wind, Brian Wansink, Greg Allenby, Andrew Ehrenberg, Peter Fader, Naresh Malhotra, Bruce Hardie, V. Kumar, to name just a few, had their articles published in MR. So did distinguished practitioners such as Steve Cohen, Rich Johnson, Howard Moskowitz, Nigel Hollis, Marco Vriens, Bill Neal and others.
- In 2003, the venerable JMR wrose that "under the current stewardship of Chuck Chakrapani, Marketing Research has a lively (and sometimes irreverent) group of authors that often holds strong opinions ... various researchers can challenge, bicker, and otherwise excoriate fellow researchers in spirited debate. Such feedback is useful for researchers and practitioners alike."
- In 2004 the UK-based Emerald, publisher of the world's widest range of management and library and information services journals, after reviewing 400 professional magazines, chose Marketing Research to be the best magazine in the world.

#### A lively magazine was born.

A few years later came severe budget cuts. We went from five feature articles per issue to three or less. Columns such as Book Reviews were cut. Retiring columnists were not replaced. Managing editors and designers kept changing at a frenetic pace, disrupting continuity. I continued being the editor, hoping that some day we would return to our glory days, even though I had to work under less than optimal conditions. Through it all I tried to remain true to my original vision of keeping Marketing Research an open forum for intellectual discussion.

Yet, after 12 years at the helm through good times and bad, I decided to resign on September 24, 2012. My resignation was accepted without question on the next day. The facts leading up to my resignation were as follows. Paul Richard "Dick" McCullough wrote a column that was critical of the ART Forum, the high level AMA methodology conference. I invited Bill Neal (co-founder of the ART Forum), Greg Allenby (past chair of the ART Forum) and Bruce Hardie (2013 chair of the ART Forum) to comment on the column. Bill Neal and Greg Allenby accepted the invitation and provided their comments. I submitted them for publication. You can find them on the next several pages.

What happened next is a story of how "the best magazine in the world," the publication whose authors were hailed as "lively (and sometimes irreverent)," came painfully close to losing its independence.

In telling the story, I mostly stand aside letting the email extracts speak for themselves. Readers can decide for themselves if this was censorship, as we believe it is, or not, as Dennis Dunlap, CEO of the AMA, contends.

#### WHO IS WHO

#### Bell I

Bill Neal, Responder to the controversial article

#### Chrack

Chuck Chakrapani, Editor-in Chief (2000-2012), Marketing Research

#### Durwe.

David Reibstein, Chairman, AMA

#### Demnis.

Dennis Dunlap, CEO of AMA, AMA staff

#### Distrik

Paul Richard "Dick." McCullough, MR Columnist, Author of the controversial article

#### Diowest.

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# **The Anatomy Of Censorship**

Lei Huang

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#### **Table of Contents The Anatomy Of Censorship**

- 1. Understanding the eBook The Anatomy Of Censorship
  - The Rise of Digital Reading The Anatomy Of Censorship
  - Advantages of eBooks Over Traditional Books
- 2. Identifying The Anatomy Of Censorship
  - Exploring Different Genres
  - o Considering Fiction vs. Non-Fiction
  - Determining Your Reading Goals
- 3. Choosing the Right eBook Platform
  - Popular eBook Platforms
  - Features to Look for in an The Anatomy Of Censorship
  - User-Friendly Interface
- 4. Exploring eBook Recommendations from The Anatomy Of Censorship
  - Personalized Recommendations
  - $\circ\,$  The Anatomy Of Censorship User Reviews and Ratings
  - The Anatomy Of Censorship and Bestseller Lists
- 5. Accessing The Anatomy Of Censorship Free and Paid eBooks
  - The Anatomy Of Censorship Public Domain eBooks
  - The Anatomy Of Censorship eBook Subscription Services
  - The Anatomy Of Censorship Budget-Friendly Options

- 6. Navigating The Anatomy Of Censorship eBook Formats
  - o ePub, PDF, MOBI, and More
  - The Anatomy Of Censorship Compatibility with Devices
  - The Anatomy Of Censorship Enhanced eBook Features
- 7. Enhancing Your Reading Experience
  - Adjustable Fonts and Text Sizes of The Anatomy Of Censorship
  - Highlighting and Note-Taking The Anatomy Of Censorship
  - Interactive Elements The Anatomy Of Censorship
- 8. Staying Engaged with The Anatomy Of Censorship
  - Joining Online Reading Communities
  - Participating in Virtual Book Clubs
  - Following Authors and Publishers The Anatomy Of Censorship
- 9. Balancing eBooks and Physical Books The Anatomy Of Censorship
  - Benefits of a Digital Library
  - Creating a Diverse Reading Collection The Anatomy Of Censorship
- 10. Overcoming Reading Challenges
  - Dealing with Digital Eye Strain
  - Minimizing Distractions
  - Managing Screen Time
- 11. Cultivating a Reading Routine The Anatomy Of Censorship
  - Setting Reading Goals The Anatomy Of Censorship
  - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of The Anatomy Of Censorship
  - Fact-Checking eBook Content of The Anatomy Of Censorship
  - Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
  - Utilizing eBooks for Skill Development
  - Exploring Educational eBooks
- 14. Embracing eBook Trends
  - Integration of Multimedia Elements

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