

THE  
STRATEGIC APPLICATION  
OF INFORMATION  
TECHNOLOGY  
IN HEALTH CARE ORGANIZATIONS

THIRD EDITION

JOHN P. GLASER  
CLAUDIA SALZBERG

# Strategic Application Of Information Technology In Health Care Organizations

**Mgma**

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## **Strategic Application Of Information Technology In Health Care Organizations:**

**The Strategic Application of Information Technology in Health Care Organizations** John P. Glaser, 2004-03-01

This thoroughly revised and updated second edition of *The Strategic Application of Information Technology in Health Care Organizations* offers health care executives and managers a balanced analysis of health care information systems. Written by John Glaser, a renowned expert in the field of health care information technology, this important resource shows health care professionals how to use IT to reduce costs, respond to the demands of managed care, develop a continuum of care, and manage and improve the quality of service to patients, payers, and physicians.

**The Strategic Application of Information Technology in Health Care Organizations** John P. Glaser, Claudia Salzberg, 2011-02-16 This new edition of *The Strategic Application of Information Technology in Health Care Organizations* offers a peerless guide for health care leaders to understand information technology, IT strategic planning, and implementation. Filled with illustrative case studies, the book explores the link between overall strategy and information technology strategy. It discusses organizational capabilities such as change management that have an impact on an organization's overall IT effectiveness and a wide range of IT strategy issues. The book covers emerging trends such as personalized medicine, service-oriented architecture, the ramification of changes in care delivery models, and the IT strategies necessary to support public health. Health information technology sometimes masquerades as an end in itself. The reality is that IT is a means to an end, an enabler of the strategic goals of health care organizations. This volume reminds us that shaping IT strategy and implementation to an organization's goals is the key to generating both economic returns and safer care for patients. You don't need an engineer to understand how to use IT to advance a health care organization's strategic agenda. You just need to read this book. Jeff Goldsmith, PhD, president of Health Futures Inc. In this time of health care reform, nothing is more front and center than health IT. This book is an exceptional blueprint for the future with a focus on the essential measures of success for any system implementation. Stephanie Reel, MBA, vice provost for information technology and chief information officer, The Johns Hopkins University. In this book, the authors answer the question that every health care leader should be asking: How do we unlock the promise of health information technology and fundamentally reshape our industry? This is a must-read for every person who wants to improve American health care. David Brailer, MD, PhD, chairman of Health Evolution Partners.

### **Legends and Legacies**

John P. Bagoy, Thelma Bagoy, 2002-01-01

**HIMSS Publications & Multimedia Catalog** HIMSS, Adaptive Health

Management Information Systems: Concepts, Cases, & Practical Applications Joseph Tan, Fay Cobb Payton, 2009-05-21 This book covers all the fundamental concepts of Health Management Information Systems. HMIS provides relevant and current HMIS cases throughout and touches on emerging technologies. Topics include information systems from a managerial perspective, roles of CIO/CTO for healthcare services organizations, HMIS hardware/software concepts, HMIS database concepts. Important Notice: The digital edition of this book is missing some of the images or content found in the physical edition.

Lean Thinking for Healthcare Nilmini Wickramasinghe, Latif Al-Hakim, Chris Gonzalez, Joseph Tan, 2013-10-04 A growing aging population the rise to epidemic proportions of various chronic diseases competing often overlapping medical technologies and of course skyrocketing costs compounded by waste and inefficiency these are just a few of the multifarious challenges currently facing healthcare delivery An unexpected source of solutions is being imported from the manufacturing sector lean thinking Lean Principles for Healthcare presents a conceptual framework management principles and practical tools for professionals tasked with designing and implementing modern streamlined healthcare systems or overhauling faulty ones Focusing on core components such as knowledge management e health patient centeredness and collaborative care chapters illustrate lean concepts in action across specialties as diverse as nursing urology and emergency care and around the globe Extended case examples show health systems responding to consumer needs and provider realities with equal efficiency and effectiveness and improved quality and patient outcomes Further contributors tackle the gamut of technological medical cultural and business issues among them Initiatives of service oriented architecture towards performance improvement Adapted lean thinking for emergency departments Lean thinking in dementia care through smart assistive technology Supporting preventive healthcare with persuasive services Value stream mapping for lean healthcare A technology mediated solution to reduce healthcare disparities Geared toward both how lean ideas can be carried out and how they are being used successfully in the real world Lean Principles for Healthcare not only brings expert knowledge to healthcare managers and health services researchers but to all who have an interest in superior healthcare delivery

**Medical Informatics Europe '90** Rory O'Moore, Stellan Bengtsson, John R. Bryant, John S. Bryden, 2013-03-09 The software has been developed in Smalltalk80 1 on SUN and Apple Macintosh computers Smalltalk80 is an object oriented programming system which permits rapid prototyping The need for prototyping in the specification of general practitioner systems was highlighted as long ago as 1980 4 and is essential to the user centred philosophy of the project The goal is a hardware independent system usable on any equipment capable of supporting an integrated environment for handling both textual and graphics and point and select interaction The architecture is extensible and provides a platform for future experimentation with technical advances such as touch screens and voice technology User Interface Management Systems UIMS technology is developing rapidly offering a number of techniques which allow the abstract design of the interface to be separated from the screen display management on one hand and the internal workings of the application on the other 2 The importance of this layered approach is that such techniques enable the user to tailor the application to his her individual preferences and the design team has included and developed many of these ideas into the design 7 Conclusion Value Added to Health

**Strategic Management of Health Care Organizations** Linda E. Swayne, W. Jack Duncan, Peter M. Ginter, 2012-07-10 The 6th edition of this established text is streamlined to a more manageable format with the Appendices moved to the web site and a significant shortening of the main text There is a greater focus on the global analysis of industry

and competition and analysis of the internal environment In consultation with feedback from their adopters the authors have concentrated on the fundamentals of strategy analysis and the underlying sources of profit This reflects waning interest among senior executives in the pursuit of short term shareholder value As ever students are provided with the guidance they need to strategic planning analysis of the health services environment internal and external and lessons on implementation with additional discussion of organizational capability deeper treatment of sustainability and corporate social responsibility and more coverage of the sources of organizational inertia and competency traps This edition is rich in new examples from real world health care organizations Chapters are brought to life by the Introductory Incidents Learning Objectives Perspectives Strategy Capsules useful chapter summaries and questions for class discussion All cases and examples have been updated or replaced In this edition the teaching materials and web supplements have been greatly enhanced with power point slides to give lecturers a unique resource

Performance and Practices of Successful Medical Groups Mgma,2005

**Using Computer Science in High-Tech Health and Wellness Careers** Aaron Benedict,David Gallaher,2017-07-15 Technology and coding are the tools of the future and this is extremely apparent in the fields of health and wellness Whether people are finding new ways to save lives or simply giving others new ways to track and manage their own fitness and health goals technology is playing a huge part in innovations in the health and wellness sector This comprehensive guide gives readers the tools to make those connections between health and technology and build them into a sustainable valuable life affirming career path

*The Strategic Management of Health Care Organizations* Peter M. Ginter,2013-03-05 A structured strategic management approach is what s needed to tackle the revolutionary change the health care system has been experiencing Today health care organizations have almost universally embraced the strategic perspective first developed in the business sector and now have developed strategic management processes that are uniquely their own Health care leaders have found that strategic thinking planning and managing strategic momentum are essential for coping with the dynamics of the health care industry Strategic Management has become the single clearest manifestation of effective leadership of health care organizations The 7th edition of this leading text has been revised and updated to include a greater focus on the global analysis of industry and competition and analysis of the internal environment It provides guidance on strategic planning analysis of the health services environment both internal and external and lessons on implementation It also looks at organizational capability sustainability CSR and the sources of organizational inertia and competency traps

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rapid advancements in the field of health care different health care settings and natural disasters in a healthcare context with revisions to existing content reflecting the latest research and methodology in the field This book shows readers how to Map and analyse external issues trends and events in the general environment the health care system and the service area Conduct a comprehensive service area competitor analysis and perform an internal analysis to determine competitive advantages and disadvantages Develop directional strategies identify strategic alternatives and make rational strategic decisions Create effective value adding service delivery and support strategies and translate service delivery and support plans into specific action plans Strategic Management of Health Care Organizations provides health care management students and health care administrators with essential foundational guidance on strategic management concepts and practices tailored to the unique needs of the health care industry

**Strategic Human Resource Management in Health Care** Grant T. Savage, Myron D. Fottler, Naresh Khatri, 2010-07-27 Strategic management of HR in health care is important in delivering high quality patient care This volume of Advances in Health Care Management which focuses on Human Resource Management aims to explore the strategic role that HRM can play in delivering high quality and affordable health care

The Managed Health Care Handbook Peter Reid Kongstvedt, 2001 This thoroughly revised and updated book provides a strategic and operational resource for use in planning and decision making The Handbook enables readers to fine tune operation strategies by providing updates on critical managed care issues insights to the complex managed care environment and methods to gain and maintain cost efficient high quality health services With 30 new chapters it includes advice from managers in the field on how to succeed in every aspect of managed care including quality management claims and benefits administration and managing patient demand The Handbook is considered to be the standard resource for the managed care industry

**Organization Development in Healthcare** Jason A. Wolf, Mark J. Moir, Heather Hanson, Leonard H. Friedman, Grant T. Savage, 2011-07-12 This collection of critical ideas relating organization science to operations and accomplishments in the health care environment provides a thematic guide for leaders practitioners academics and administrators It pulls in a broad cross section of perspectives on the important linkage of scholarship and practice with a solid global perspective

**Strategic Marketing For Health Care Organizations** Philip Kotler, Robert J. Stevens, Joel I. Shalowitz, 2021-02-17 A thorough update to a best selling text emphasizing how marketing solves a wide range of health care problems There has been an unmet need for a health care marketing text that focuses on solving real world health care problems The all new second edition of Strategic Marketing for Health Care Organizations meets this need by using an innovative approach supported by the authors deep academic health management and medical experience Kotler Stevens and Shalowitz begin by establishing a foundation of marketing management principles A stepwise approach is used to guide readers through the application of these marketing concepts to a physician marketing plan The value of using environmental analysis to detect health care market opportunities and threats then follows Readers are shown how secondary and primary

marketing research is used to analyze environmental forces affecting a wide range of health care market participants The heart of the book demonstrates how health management problems are solved using marketing tools and the latest available market data and information Since the health care market is broad heterogenous and interconnected it is important to have a comprehensive perspective Individual chapters cover marketing for consumers physicians hospitals health tech companies biopharma companies and social cause marketing with strategies in this last chapter very relevant to the Covid 19 pandemic Each chapter gives readers the opportunity to improve marketing problem solving skills through discussion questions case studies and exercises

*Health Informatics - E-Book* Lynda R. Hardy, 2022-12-02 American Journal of Nursing AJN Book of the Year Awards 1st Place in Informatics 2023 Selected for Doody's Core Titles 2024 in Informatics Learn how information technology intersects with today's health care Health Informatics An Interprofessional Approach 3rd Edition follows the tradition of expert informatics educators Ramona Nelson and Nancy Staggers with new lead author Lynda R Hardy to prepare you for success in today's technology filled healthcare practice Concise coverage includes information systems and applications such as electronic health records clinical decision support telehealth mHealth ePatients and social media tools as well as system implementation New to this edition are topics that include analytical approaches to health informatics increased information on FHIR and SMART on FHIR and the use of health informatics in pandemics Chapters written by experts in the field provide the most current and accurate information on continually evolving subjects like evidence based practice EHRs PHRs mobile health disaster recovery and simulation Objectives key terms and an abstract at the beginning of each chapter provide an overview of what each chapter will cover Case studies and discussion questions at the end of each chapter encourage higher level thinking that can be applied to real world experiences Conclusion and Future Directions discussion at the end of each chapter reinforces topics and expands on how the topic will continue to evolve Open ended discussion questions at the end of each chapter enhance students understanding of the subject covered mHealth chapter discusses all relevant aspects of mobile health including global growth new opportunities in underserved areas governmental regulations on issues such as data leaking and mining implications of patient generated data legal aspects of provider monitoring of patient generated data and increased responsibility by patients Important content including FDA and state based regulations project management big data and governance models prepares students for one of nursing's key specialty areas UPDATED Chapters reflect the current and evolving practice of health informatics using real life healthcare examples to show how informatics applies to a wide range of topics and issues NEW Strategies to promote healthcare equality by freeing algorithms and decision making from implicit and explicit bias are integrated where applicable NEW The latest AACN domains are incorporated throughout to support BSN Master's and DNP programs NEW Greater emphasis on the digital patient and the partnerships involved including decision making

*Human Resources Management for Health Care Organizations* Joan E. Pynes, Donald N. Lombardi, 2012-01-24 This book is a comprehensive guide to the essential areas of

health care human resources management and is an immediately useful practical handbook for practitioners as well as a textbook for use health care management programs Written by the authors of Handbook for the New Health Care Manager and Human Resources Management for Public and Nonprofit Organizations the book covers the context of human resources management in the unique health care business arena from a strategic perspective includes SHRM and human resources planning organizational culture and assessment and the legal environment of human resources management Managing volunteers and job analysis performance appraisal instruments training and development programs and recruitment targeted selection and hiring techniques are covered Compensation policies and practices employer provided benefits management implementation of training and organizational development programs as well as labor management relations for health care organizations and healthcare human resource information technology are covered with practical examples and proven strategies amply provided in each chapter

**Nursing Informatics for the Advanced Practice Nurse** Susan McBride, Mari Tietze, 2015-12-03 Designed specifically for graduate level nursing informatics courses this is the first text to focus on using technology with an interprofessional team to improve patient care and safety It delivers an expansive and innovative approach to devising practical methods of optimizing technology to foster quality of patient care and support population health initiatives Based on the requirements of the DNP Essential IV Core Competency for Informatics and aligning with federal policy health initiatives the book describes models of information technology the authors have successfully used in health IT as well as data and analytics used in business for profit industry and not for profit health care association settings which they have adapted for nursing practice in order to foster optimal patient outcomes The authors espouse a hybrid approach to teaching with a merged competency and concept based curriculum With an emphasis on the benefits of an interprofessional team the book describes the most effective approaches to health care delivery using health information technology It describes a nursing informatics model that is comprised of three core domains point of care technology data management and analytics and patient safety and quality The book also includes information on point of care applications population health data management and integrity and privacy and security New and emerging technologies explored include genomics nanotechnology artificial intelligence and data mining Case studies and critical thinking exercises support the concept based curriculum and facilitate out of the box thinking Supplemental materials for instructors include PowerPoint slides and a test bank While targeted primarily for the nursing arena the text is also of value in medicine health information management occupational therapy and physical therapy Key Features Addresses DNP Essential IV Core Competency for Informatics Focuses specifically on using nursing informatics expertise to improve population health quality and safety Advocates an interprofessional team approach to optimizing health IT in all practice settings Stimulates critical thinking skills that can be applied to all aspects of IT health care delivery Discusses newest approaches to interprofessional education for IT health care delivery

**Hospitals & Health Care Organizations** David Edward Marcinko, Hope Rachel



Hetico,2012-07-06 Drawing on the expertise of decision making professionals leaders and managers in health care organizations Hospitals Health Care Organizations Management Strategies Operational Techniques Tools Templates and Case Studies addresses decreasing revenues increasing costs and growing consumer expectations in today s increasingly competitive health care market Offering practical experience and applied operating vision the authors integrate Lean managerial applications and regulatory perspectives with real world case studies models reports charts tables diagrams and sample contracts The result is an integration of post PP ACA market competition insight with Lean management and operational strategies vital to all health care administrators comptrollers and physician executives The text is divided into three sections Managerial Fundamentals Policy and Procedures Strategies and Execution Using an engaging style the book is filled with authoritative guidance practical health care centered discussions templates checklists and clinical examples to provide you with the tools to build a clinically efficient system Its wide ranging coverage includes hard to find topics such as hospital inventory management capital formation and revenue cycle enhancement Health care leadership governance and compliance practices like OSHA HIPAA Sarbanes Oxley and emerging ACO model policies are included Health 2 0 information technologies EMRs CPOEs and social media collaboration are also covered as are 5S Six Sigma and other logistical enhancing flow through principles The result is a must have how to book for all industry participants

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