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Scott D. Sagan

The Limits of Safety

Organizations, Accidents,
and Nuclear Weapons



The Limits Of Safety Organizations Accidents And Nuclear Weapons Princeton

Vipin Narang, Scott D. Sagan



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The Limits of Safety Scott Douglas Sagan, 1993 Environmental tragedies such as Chernobyl the Exxon Valdez and Bhopal remind us that catastrophic accidents are always possible in a modern world full of hazardous technologies Yet the safety record appears to be extraordinarily good with nuclear weapons the most dangerous technology of all This safety record has led scholars policy makers and the public alike to believe that nuclear weapons can serve as a safe and secure deterrent into the foreseeable future in the post Cold War era In this provocative and path breaking book Scott Sagan challenges such optimistic beliefs Sagan s painstaking research into formerly classified archives penetrates the veil of safety that has surrounded U S nuclear weapons operations Guided by theories of reliability in complex organizations Sagan has uncovered a hidden history of frightening close calls to disaster lost nuclear armed bombers fly into the Russian warning net Air Force officers tamper with missiles to be able to launch them without orders B 52 bombers crash with thermonuclear weapons aboard and then vanish from the official histories an unstable pilot deliberately turns on the two arming switches on his aircraft s nuclear bombs and false warnings during the Cuban missile crisis lead pilots and radar operators to believe that the United States is under nuclear attack Incomprehension political maneuvering and even cover ups have limited what we have learned from these dangerous incidents and Sagan maintains that many hidden bugs in the system remain While the risk of deliberate nuclear war has been reduced with the end of the Cold War the risk of serious accidents even accidental war remains unacceptably high The inheritance of nuclear missiles by Soviet successor states the continuing spread of the bomb to developing nations and misplaced confidence in the safety of our own arsenal should produce deep concerns Unless we radically change the posture of our nuclear arsenal over the long run when we least expect it a serious accident will occur The key factors that scholars believe lead to high organizational reliability redundant back up systems personnel discipline and trial and error learning have not produced a safe nuclear arsenal This book therefore challenges our beliefs not only about nuclear weapons safety but also about our ability to control the many other hazardous technologies on which modern society is based

New Global Dangers Michael Edward Brown, 2004 Command of the commons the military foundation of U S Hegemony Barry R Posen Why do states build nuclear weapons Three models in search of a bomb Scott D Sagan Never say never again nuclear reversal revisited Ariel E Levite Preventing nuclear entrepreneurship in Russia s nuclear cities Sharon K Weiner Pathogens as weapons the international security implications of biological warfare Gregory Koblenz Dreaded risks and the control of biological weapons Jessica Stern Beyond the MTCR building a comprehensive regime to contain ballistic missile proliferation Dinshaw Mistry Human security paradigm shift or hot air Roland Paris Security stability and international migration Myron Weiner HIV AIDS and the changing landscape of war in Africa Stefan Elbe Collateral damage humanitarian assistance as a cause of conflict Sarah Kenyon Lischer Market civilization and its clash with terror Michael Mousseau T

Downwind of the Atomic State James C. Rice, 2025-04 2024 Outstanding Academic Title given by

Choice Reviews How the scientific community overlooked ignored and denied the catastrophic fallout of decades of nuclear testing in the American West In December of 1950 President Harry Truman gave authorization for the Atomic Energy Commission to conduct weapons tests and experiments on a section of a Nevada gunnery range Over the next eleven years more than a hundred detonations were conducted at the Nevada Test Site and radioactive debris dispersed across the communities just downwind and through much of the country In this important work James C Rice tells the hidden story of nuclear weapons testing and the negligence of the US government in protecting public health Downwind of the Atomic State focuses on the key decisions and events shaping the Commission's mismanagement of radiological contamination in the region specifically on how the risks of fallout were defined and redefined or importantly not defined at all owing to organizational mistakes and the impetus to keep atomic testing going at all costs Rice shows that although Atomic Energy Commission officials understood open air detonations injected radioactive debris into the atmosphere they did not understand or seem to care that the radioactivity would irrevocably contaminate these communities The history of the atomic Southwest should be a wake up call to everyone living in a world replete with large complex organizations managing risky technological systems The legacy of open air detonations in Nevada pushes us to ask about the kinds of risks we are unwittingly living under today What risks are we being exposed to by large organizations under the guise of security and science

The Fragile Balance of Terror Vipin Narang, Scott D. Sagan, 2023-01-15 In The Fragile Balance of Terror the foremost experts on nuclear policy and strategy offer insight into an era rife with more nuclear powers Some of these new powers suffer domestic instability others are led by pathological personalist dictators and many are situated in highly unstable regions of the world a volatile mix of variables The increasing fragility of deterrence in the twenty first century is created by a confluence of forces military technologies that create vulnerable arsenals a novel information ecosystem that rapidly transmits both information and misinformation nuclear rivalries that include three or more nuclear powers and dictatorial decision making that encourages rash choices The nuclear threats posed by India Pakistan Iran and North Korea are thus fraught with danger The Fragile Balance of Terror edited by Vipin Narang and Scott D Sagan brings together a diverse collection of rigorous and creative scholars who analyze how the nuclear landscape is changing for the worse Scholars pundits and policymakers who think that the spread of nuclear weapons can create stable forms of nuclear deterrence in the future will be forced to think again Contributors Giles David Arceneaux Mark S Bell Christopher Clary Peter D Feaver Jeffrey Lewis Rose McDermott Nicholas L Miller Vipin Narang Ankit Panda Scott D Sagan Caitlin Talmadge Heather Williams Amy Zegart

Accident And Design C. Hood, D. K. C. Jones, 2003-09-02 An examination of different theoretical methodological and practical approaches towards the management of risk Seven dimensions of the debate are identified and the case for each position is put forward the whole discussion being set in context and perspective This volume attempts to identify and juxtapose the contested doctrines and underlying assumptions in the field of risk management

The Quality Solution David B. Nash, Neil I. Goldfarb, 2006 Poor healthcare quality is a public health emergency Landmark reports by the Institute of Medicine and other leading groups exposed the continuing inadequacies that plague the United States healthcare system Despite the red flags that these reports raised there has been only marginal improvement in healthcare quality Therefore improving the quality of health care should be one of our highest public health priorities the Institute of Medicine called the substantial gulf between the vision of ideal care and the reality of what most individuals receive a quality chasm the Quality Solution

Maritime Risk and Organizational Learning Michael Ekow Manuel, 2017-09-29 Bridging an identified gap between research and practice in the domain of risk and organizational learning with respect to human organizational factors and organizational behaviour this book highlights the common and recurring threads in contributory factors to accident causation Based on an extensive research project it investigates how shipping companies as organizations learn from filter and give credence acceptability to differing risk perceptions and how this influences the work culture with special regard to group team dynamics and individual motivation The work is presented in the context of the literature regarding conceptual links between risk and the theoretical and operational themes of organizational learning and in light of interviewees comments The themes include processes and structures of knowledge acquisition information interpretation and distribution organizational memory and change adaptation and also levels of learning The book concludes by discussing some practical implications of the research carried out in various maritime contexts and gives recommendations for the industry and other stakeholders

Inside Hazardous Technological Systems Kenneth Pettersen Gould, Carl Macrae, 2021-07-18 This book explores the challenges opportunities applications and implications of applying qualitative research to critical questions of research and practice in the field of organizational risk and safety The book brings together a diverse perspective to explore the practice of conducting qualitative research as well as to debate the quality of research and knowledge drawing on a range of different perspectives and traditions It offers novel and innovative developments in data collection and data analysis methods and tools that can be applied to safety risk and accident analysis in complex systems It also will present practical issues associated with data access and empirical research in challenging and high stakes environments This book will provide academics researchers students and professionals in the fields of safety accident analysis and risk with a broad range and expert guide to the key issues and debates in the field as well as a set of exemplary cases and reflective narratives from leading researchers in the field

From Pablo to Osama Michael Kenney, 2010-11 From Pablo to Osama is a comparative study of Colombian drug smuggling enterprises terrorist networks including al Qaeda and the law enforcement agencies that seek to dismantle them Drawing on a wealth of research materials including interviews with former drug traffickers and other hard to reach informants Michael Kenney explores how drug traffickers terrorists and government officials gather analyze and apply knowledge and experience The analysis reveals that the resilience of the Colombian drug trade and Islamist extremism in wars on drugs and terrorism stems partly from the

ability of illicit enterprises to change their activities in response to practical experience and technical information store this knowledge in practices and procedures and select and retain routines that produce satisfactory results Traffickers and terrorists learn building skills improving practices and becoming increasingly difficult for state authorities to eliminate The book concludes by exploring theoretical and policy implications suggesting that success in wars on drugs and terrorism depends less on fighting illicit networks with government intelligence and more on conquering competency traps traps that compel policy makers to exploit militarized enforcement strategies repeatedly without questioning whether these programs are capable of producing the intended results

Artificial intelligence and the future of warfare James Johnson, 2021-09-14 This volume offers an innovative and counter intuitive study of how and why artificial intelligence infused weapon systems will affect the strategic stability between nuclear armed states Johnson demystifies the hype surrounding artificial intelligence AI in the context of nuclear weapons and more broadly future warfare The book highlights the potential multifaceted intersections of this and other disruptive technology robotics and autonomy cyber drone swarming big data analytics and quantum communications with nuclear stability Anticipating and preparing for the consequences of the AI empowered weapon systems are fast becoming a critical task for national security and statecraft Johnson considers the impact of these trends on deterrence military escalation and strategic stability between nuclear armed states especially China and the United States The book draws on a wealth of political and cognitive science strategic studies and technical analysis to shed light on the coalescence of developments in AI and other disruptive emerging technologies Artificial intelligence and the future of warfare sketches a clear picture of the potential impact of AI on the digitized battlefield and broadens our understanding of critical questions for international affairs AI will profoundly change how wars are fought and how decision makers think about nuclear deterrence escalation management and strategic stability but not for the reasons you might think

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