

# SPORT MANAGEMENT FIELD EXPERIENCES AS EXPERIENTIAL LEARNING: ENSURING BENEFICIAL OUTCOMES AND PREVENTING EXPLOITATION

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## INTRODUCTION

A sport management field experience takes place when a student receives academic credit, as part of a formal sport management curriculum, for going to a sport management organization and being literally and integrally involved in the day-to-day operations of that organization. Typically, the field experience is referred to as an internship that takes place at a site away from the college/university campus that awards academic credit for the real-life (doing and learning) internship experience. In reality, internships can play an indispensable role in the education and professional preparation of sport management personnel (Stier, 2002).

## EXPERIENTIAL LEARNING

Learning through experience, more formally known as experiential learning, is the process by which the student learns by actually doing or performing real-world tasks while engaged in a formal, structured field experience. A general goal of a field experience is to execute ideas and theory learned and discussed in the classroom within the real world setting of sport and sport business. "Through. . .the unique experience provided by internships. . .the sports management students are literally immersed in the culture of the business of sports" (Hunter & Mayo, 1999, p. 76).

The practical aspect of internships, in the curricula of sport management, is so important that the national standards promulgated by the North American Society for Sport Management (NASSM) endorse the requirements of inclusion of field experiences at both the undergraduate and graduate levels of professional preparation programs, in order to obtain approval as an "approved" program (Schneider & Stier, 2000; Stier & Schneider, 2000; Stier, 2000a). In fact, internships have become the modus operandi of almost every professional preparation program in sport management in this country and abroad, both at the undergraduate and graduate levels (Stier, 2000b).

Learning through experience (experiential learning) has long been recognized as an effective means of learning. Dewey (1938) created the foundation from which experiential learning can be based, partly by identifying the close and necessary relationship between the process of actual experience and education. More recently, Heron (1989) reaffirmed that experiential knowledge is knowledge gained through action and practice. Heron also indicated that experiential learning is by encounter, by direct acquaintance and takes place through the process of being there, face-to-face, with the person, at the event, in the experience.

*Learning through experience has long been recognized as an effective means of learning.*

## CONNECTION BETWEEN SPORT MANAGEMENT FIELD EXPERIENCES AND EXPERIENTIAL LEARNING

Rogers (1983, pp. 278-279) identified seven assumptions [presented below] that build a foundation for experiential learning. These seven assumptions can also be used as a framework to provide a more thorough understanding of sport management field experiences. Following each of the seven assumptions below (in *italics*), the authors have addressed each from a sport management field experience perspective.

# Sport Management Field Experiences

**Paul Mark Pedersen**



## **Sport Management Field Experiences:**

**Sport Management Field Experiences** Jacquelyn Cuneen, M. Joy Sidwell, 1994 Provides answers to the questions most frequently asked by sport management students and their families as they begin to prepare for careers in the sport industry An introduction to the purposes of field experiences and internships this book offers useful information on site search methods credentials preparation interviewing and more Contemporary Sport Management Paul Mark Pedersen, 2011 Action packed martial arts movie produced by kung fu legend Sammo Hung Kar Lok Chin plays Yu Shu a young daydreamer who busies himself by drawing illustrations of the martial arts heroes he imagines When he unwittingly becomes the prey of the leaders of a local prostitution racket he is taught the ways of kung fu from his uncle leading to the final showdown between himself and the legendary Scorpion King played by Yung Yuen **Contemporary Sport Management** Paul M. Pedersen, Lucie Thibault, 2018-05-03 Contemporary Sport Management Fifth Edition With Web Study Guide provides students with an overview of sport management by presenting extensive discussions of the foundational aspects of the profession and current topics from the field The fifth edition continues to engage students with a full color format and an integrated web study guide The text also discusses the role of social media in revolutionizing the industry and the significance of sport as an international institution Students will learn the relevance of legal sociocultural historical political and psychological concepts to the management of sport the professional skills and attitudes of successful sport managers and ways in which the globalization of sport continues to affect sport management professions One of the top selling textbooks in the field the fifth edition retains many of its popular learning tools for students and also offers several key additions Social media sidebars in every chapter prepare future sport managers to confront some of the unique challenges and opportunities of this growing phenomenon Professional profiles containing a biography Q A and associated web study guide activity allow students to gain realistic views into the roles of sport managers Enhanced ancillaries include a new image bank and chapter quizzes compatible with learning management systems to further support classroom instruction and testing A student web study guide now contains more than 171 fully integrated activities to provide opportunities for real world application A retrospective from cofounding editor Janet Parks illustrating how the outstanding roster of contributors has been a hallmark of this title from the beginning The text also contains a variety of updated learning tools including international sidebars with associated activities a timeline ethics and critical thinking sections a running glossary chapter objectives end of chapter reviews and references to help students stay engaged with the material and understand key concepts and terms In addition the web study guide WSG contains multiple interactive learning experiences that assist students in retaining the information Each chapter of the text includes several cross references to the WSG allowing students to take advantage of the following features Professional profile activities encourage students to test their expectations of the challenges that sport industry professionals face on a daily basis Job announcement activities demonstrate the skills that prospective employers seek in

particular sport settings Web searches point students to the vast amount of information available online Portfolio activities help students reflect on questions related to the critical thinking and ethics sections of each chapter Upon completion of the activities students will have constructed a portfolio of their reflections on issues they might face as future sport management professionals Learning in Action activities help students understand and apply the concepts covered in each chapter With 20 chapters written by 44 expert contributors Contemporary Sport Management Fifth Edition begins with an overview of the field and historical aspects of the industry Next the attributes of effective and professional sport managers and the relevance of managerial and leadership concepts applied to sport management are discussed In part II students learn about the major settings in which sport management professionals work today including professional and amateur sport management sites sport management agencies and sport tourism venues Part III offers information on key functional areas of sport management such as marketing communication finance and economics and facility and event management In part IV readers examine current challenges in the profession such as issues related to consumer behavior law sociology globalization and the importance of continuing sport management research The updated and enhanced fifth edition of Contemporary Sport Management offers a varied and dynamic learning package to assist readers in understanding the many opportunities and challenges in the sport management field From historical foundations and future directions to current issues and professional skill sets this popular textbook continues to inform and inspire up and coming professionals to have a positive influence on the management of sport

*Fundamentals of Sport Management* Robert E. Baker, Craig Esherick, 2013 Engaging and reader friendly *Fundamentals of Sport Management* addresses the foundations of the field for students and professionals It provides real world examples and career opportunities in the exciting world of sport management

*A Practical Guide to Sport Management Internships* John Miller, Todd L. Seidler, 2010 To meet the demand of the industry university sport management students must possess experience The internship experience has been identified as the most critical element for the professional preparation of future sport managers Since many students may have a peripheral understanding of the inner workings of the sport industry *A Practical Guide to Sport Management Internships* is designed to offer undergraduate and graduate students as well as the internship supervisor in depth pedagogical and legal insights to be better prepared for the experience Miller and Seidler have compiled a nifty resource that provides an overview of the role of internships in sport management programs Along with discussions useful to faculty looking to establish or enhance an internship program they address the different types of internships to consider and various tools for students

Summing Up Recommended CHOICE Magazine September 2010

*Critical Essays in Sport Management* Andy Gillentine, Robert Baker, Jacquelyn Cuneen, 2017-09-29 This collection of essays written by a number of respected sport management scholars addresses many of the challenges and issues facing today's sport management academic programs It is intended to begin a professional and scholarly discussion to identify the best or at least the most logical paths to follow for sport management programs and the

industry with which they are so closely aligned Contributors invited to participate based on their recognized areas of expertise address specific topics using their own unique voices and writing styles In the ebook version essays link to video introductions by the authors and to online discussion forums where readers can respond to the issues presented in the essays From the Preface The field of sport management stands at an academic crossroads the essays in this book address the following and other emerging questions Should our successful field of study continue to model other disciplines and perpetuate their successes as well as their shortcomings or should we determine our own specific model for academic success How are we doing in preparing future sport managers to perform in the industry and on the global stage Where do we belong in the scheme of academe The book s goal is to generate discussion among sport management professors industry professionals who serve as adjunct faculty and participate on sport management program advisory boards doctoral students who intend to teach in sport management programs and others who explore and critique higher education in general

**Contemporary Sport Management 6th Edition** Pedersen, Paul M.,Thibault, Lucie,2019 Thoroughly updated Contemporary Sport Management Sixth Edition offers a complete and contemporary overview of the field It addresses the professional component topical areas that must be mastered for COSMA accreditation and it comes with an array of ancillaries that make instruction organized and easy [Encyclopedia of Sport Management](#) Paul M Pedersen,2024-09-06 This thoroughly updated second edition of the Encyclopedia of Sport Management is an authoritative reference work that provides detailed explanations of critical concepts within the field **The SAGE Handbook of Sport Management** Russell Hoyer,Milena M. Parent,2016-11-15 The SAGE Handbook of Sport Management draws together the best current research on the major topics relevant to the field of sports management including leadership gender diversity development policy tourism and media Edited by two of the most respected figures in the field the handbook includes contributions from leading sport management academics from Australia Canada New Zealand USA the UK and Europe **Sport Industry Research and Analysis** Jacquelyn Cuneen,David A. Tobar,2017-05-08 Sport Industry Research Analysis offers a no nonsense straightforward approach to the study of research design and statistical analysis in the sport enterprise Each chapter outlines real world instances in which research and statistics contribute to bottom line decisions The book includes clear progressive instructions using spreadsheets for statistical computations and analyses The explanations for the calculations and analyses are presented in the context of sport industry scenarios with sample data Additional scenarios with sample data provide hands on practice with each statistical test In Practice contributions from sport industry professionals demonstrate how these practitioners use research and statistical analysis in their everyday tasks This book s succinct applied approach to research design and statistical analyses provides readers with essential skills to help them understand the importance of an information based approach to decision making in the sport enterprise **Introduction to Kinesiology** Shirl J. Hoffman,2009 Aimed at undergraduate students in sport and exercise science courses this text provides a comprehensive

reader friendly overview of sports science laying a solid foundation for future learning and for working as a professional in any field relating to physical activity      *Introduction to Physical Education, Fitness, and Sport* Daryl Siedentop, Hans Van Der Mars, 2022-06-06 The ninth edition of *Introduction to Physical Education Fitness and Sport* is as robust and instrumental as ever for students preparing for careers in the various physical activity fields And the latest version of this long running and seminal text is chock full of new material for budding teachers coaches fitness professionals recreation leaders and program leaders This book covers a broad spectrum of careers and professions including those in physical education health dance fitness sport recreation athletic training and athletic administration The authors provide an overview of the respective professions and offer a deep dive into individual careers In addition the text explores the role of public policy across local state and federal levels noting how various physical activity professions are affected by regulations New content in this edition includes the following Five new chapters cover dance education recreational leadership health education contemporary physical education curriculum models and exemplary physical education programs Updated content on how economic racial and ethnic disparities affect physical activity and physical activity professions will help students anticipate real life issues New evidence data and information throughout the text will help students understand the issues problems and programmatic solutions in the various fields as they prepare to meet and solve those problems The expanded and updated physical education chapters reflect current trends and developments The new chapters on dance education recreational leadership and health education broaden the book s scope as they show the role these allied physical activity professions play in the larger efforts to promote and support physical activity as a way to create a healthy citizenry All chapters throughout the text have been updated to reflect the most current information on the topics And the book s web based ancillaries which include a range of instructor tools have also been revised and expanded *Introduction to Physical Education Fitness and Sport* is organized into six parts Part I provides a thorough understanding of the health issues related to physical inactivity and of the evolution of physical activity programs Parts II III and IV focus on concepts programs professions and barriers to overcome in physical education fitness and sport respectively Part V delves into the allied physical activity professions of dance and dance education recreation and health education exploring the concepts professions and issues in each area Part VI tackles the subdisciplines of kinesiology that support physical activity such as exercise physiology sport pedagogy sport and exercise psychology sport philosophy biomechanics and more *Introduction to Physical Education Fitness and Sport* will help students make more informed career choices understand the professional issues they will face and be in a better position to develop high quality programs and make those programs widely available Ultimately this book will help new generations of physical activity professionals provide positive solutions to the problems that exist in their fields and to make lifelong impacts on their students      **Sport and Social Capital** Matthew Nicholson, Russell Hoyer, 2008-05-09 Despite the importance of sport as a social economic and political institution research into sport and social capital has not been extensive

Sport and Social Capital is the first book to examine this increasingly high profile area in detail It explores the ways in which sport contributes to the creation development maintenance and in some cases diminution of social capital Written by an internationally renowned author team who are leading figures in this area of study this engaging and far reaching text brings leading research from around the world into one comprehensively edited volume Themes covered in the book include education gender policy community youth sport diversity and many more It is essential reading for sport management sport development and sport sociology students around the globe and offers fascinating and invaluable insight to interested stakeholders from industry community and government

*Sports Fundraising* David Kelley,2012-05-31 *Sports Fundraising* is a complete introduction to fundamental principles and best practice in sports fundraising Focusing on the particular challenges of fundraising in intercollegiate and interscholastic sport and for youth sport organizations the book is designed to help students develop the professional skills that they will need for a successful career in sports or education administration Packed with real life case studies and scenarios the book offers a step by step guide to the effective planning communication implementation and management of sports fundraising projects and introduces the most important issues in contemporary sports fundraising Each chapter contains a range of useful features from definitions of key terms to skill building exercises exploring both quantitative and qualitative methods for understanding the fundraising process and designing more effective fundraising projects This is an essential course text for any athletic or sport fundraising course and an invaluable reference for all professional fundraisers working in sport or education

*Sports* Donald L. Deardorff,2000-09-30 This guide to the available literature on sports in American culture during the last two decades of the 20th century is a companion to Jack Higg s *Sports A Reference Guide* Greenwood 1982 The types of individual or team sports included in this volume include those that are viewed as physical contests engaged in for physical emotional spiritual or psychological fulfillment With a focus on books alone chapters review the available literature regarding sports and each concludes with a bibliography Academic journals likely to contain articles on the topics discussed are listed at the end of each chapter Twelve chapters discuss sports and American history business and law education ethnicity and race gender literature philosophy and religion popular culture psychology science and technology sociology and world history This reference and guide to further research will appeal to scholars of popular culture and sports An index and two appendixes are included one listing important dates in American sports from 1980 through 2000 and one listing sports halls of fame museums periodicals and websites

**The 1984 Guide to the Evaluation of Educational Experiences in the Armed Services** American Council on Education,1984

**The 1980 Guide to the Evaluation of Educational Experiences in the Armed Services: Army** American Council on Education,1980

*Human Resources in Sports* Tiell,2017-08-16 Written for the upper level undergraduate or graduate level course for students pursuing a degree in Sports and Recreation Management *Human Resources in Sports A Managerial Approach* presents practical applications used by industry professionals in the areas of performance evaluation benefits

administration candidate selection employee discipline tactics and much more A wealth of information is provided by the authors who share a rich history of real world sports experience as the former Human Resource Manager for a professional National Hockey League NHL franchise and an administrator for a Division II institution belonging to the National Collegiate Athletics Association NCAA Every chapter features multiple case studies industry voices a global spotlight discussion topics and applied activities that emphasize the fusion of human resource management and sports

**Principles and Practice of Sport Management** Lisa P. Masteralexis, Carol A. Barr, Mary Hums, 2014-08-15 From the basic knowledge and skill sets of a sport manager to the current trends and issues in the sport management industry the Fifth Edition of this best selling text provides the foundation for students as they study and prepare for a variety of sport management careers The authors all well known sport industry professionals show students how to apply their new knowledge and skills to any segment in the sport industry from high school to the international arena Principles and Practice of Sport Management Fifth Edition continues to offer historical perspectives as well as thoughts about current and future industry issues and trends It has however undergone substantial content updates in every chapter including the inclusion of new developments or managerial approaches happening in the sport world as well as the addition of new chapters on new media in sport and club management New full color design and art program Contains practical advice on how virtual communities and social networks can affect the job search process Provides updated information on salaries in professional sports Includes sections on evaluating coaches programmatic goals ethics finances and marketing as they relate to youth sports Contains more in depth coverage of disabilities in sports New and updated content on the growing safety concerns related to concussions in youth sports through professional sports and within the NFL New discussion of the ethical and legal implications of the Jerry Sandusky case Current Issues section updated with new material on event security and the Boston Marathon bombings

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