



Soul of the Grid:

A Cultural Biography of the
California Independent System Operator

BY: ARTHUR J. O'DONNELL

Soul Of The Grid A Cultural Biography Of The California Independent System Operator

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Committee on Government Reform.
Subcommittee on Energy Policy,
Natural Resources, and Regulatory
Affairs**

Soul Of The Grid A Cultural Biography Of The California Independent System Operator:

Soul of the Grid California Independent System Operator, 2003-09-30 I felt like we had failed said director of grid operations Jim Detmers in a pained voice In my mind I pictured people stranded in elevators I pictured people stranded in stores and checkout lines All I could think of was the Inconvenience and I m sitting here thinking thinking what rock did we not look under to maybe prevent this As the focal point of an unprecedented power crisis that has tarnished the Golden State the California Independent System Operator California ISO carries the mixed burden of being a disaster survivor Established to maintain electrical system reliability for the world s fifth largest economy California ISO has been both praised and vilified for its efforts amidst the chaos of blackouts price volatility political backlash and market manipulations by Enron and other ruthless competitors This book chronicles how the California ISO came to be and what happened during its first five years More importantly though this is the story of the people who make up California ISO and give it an identifiable character and culture its soul The result is a very human drama that is otherwise unavailable from the regulatory record or media accounts of California s unparalleled power emergency

Soul of the Grid Arthur O'Donnell, 2003 I felt like we had failed said director of grid operations Jim Detmers in a pained voice In my mind I pictured people stranded in elevators I pictured people stranded in stores and checkout lines All I could think of was the Inconvenience and I m sitting here thinking thinking what rock did we not look under to maybe prevent this As the focal point of an unprecedented power crisis that has tarnished the Golden State the California Independent System Operator California ISO carries the mixed burden of being a disaster survivor Established to maintain electrical system reliability for the world s fifth largest economy California ISO has been both praised and vilified for its efforts amidst the chaos of blackouts price volatility political backlash and market manipulations by Enron and other ruthless competitors This book chronicles how the California ISO came to be and what happened during its first five years More importantly though this is the story of the people who make up California ISO and give it an identifiable character and culture its soul The result is a very human drama that is otherwise unavailable from the regulatory record or media accounts of California s unparalleled power emergency

How the California Electricity Crisis Generated a Green Wave Kurt Schuparra, 2024-12-30 This book provides the definitive account of a decade long transformation of energy policy in California with rippling consequences The author a state government insider during much of this period tells a story informed by personal experience access to the key actors of the time both then and now and extensive research California s risky experiment in deregulating the state s electricity market in the 1990s resulting in manipulation from unscrupulous energy providers and necessitating government action laid the foundation for a greener grid and greater energy efficiency in the early 2000s and beyond The book follows the state s energy journey through Democratic Governor Gray Davis s administration and his Republican successor Arnold Schwarzenegger s time in office providing a detailed behind the scenes account It highlights how this period influenced broader discussions of energy policy in the U S

culminating in President Barack Obama pledging bold action and securing 90 billion for clean energy programs in the 2009 stimulus bill the largest single green investment in history at that point in time The energy crisis provided a springboard for green growth by discrediting deregulation elevating public support and establishing a political pathway for a growing array of sustainable energy advocates This book engagingly balances policy considerations and political drama to reveal the untold details of how the electricity crisis paved the way for key climate and clean energy policies and offers unprecedented access to archival material from the Davis administration era It will be a must read for energy policymakers researchers and environmental historians

Reforming the Chinese Electricity Supply Sector Michael G. Pollitt, 2020-06-29 The Chinese electricity sector is the largest in the world covering well over 20% of the world's electricity supply While many other countries liberalized their electricity systems in the 1990s thereby creating competitive wholesale and retail electricity markets China's move towards liberalization has advanced at a slower pace until now Following the China State Council's publication of the No 9 document on Deepening Reform of the Power Sector this book reflects on the ambitious new round of reforms aimed at introducing competitive wholesale electricity markets and incentive regulation for its power grids Written in collaboration with Hao Chen Lewis Dale and Chung Han Yang this book provides lessons for China's reforms from international experience combining a detailed review of reforms from around the world with specific application to China and focuses on how the industrial price of electricity is determined in a liberalized power system

Failure by Design Georg Rilinger, 2024-08-19 A new framework for studying markets as the product of organizational planning and understanding the practical limits of market design The Western energy crisis was one of the great financial disasters of the past century The crisis began in April 2000 when price spikes started to rattle California's electricity markets Decades later some blame economic fundamentals and ignorant politicians while others accuse the energy sellers who raided the markets In *Failure by Design* sociologist Georg Rilinger offers a different explanation one that focuses on the practical challenges of market design The unique physical attributes of electricity made it exceedingly difficult to introduce markets into the coordination of the electricity system so market designers were brought in to construct the infrastructures that coordinate how market participants interact An exercise in social engineering these infrastructures were intended to guide market actors toward behavior that would produce optimal market results and facilitate grid management Yet though these experts spent their days worrying about incentive misalignment and market manipulation they unintentionally created a system riddled with opportunities for destructive behavior Rilinger's analysis not only illuminates the California energy crisis but also develops a broader theoretical framework for thinking about markets as the products of organizational planning and the limits of social engineering contributing broadly to sociological and economic thinking about the nature of markets

The Guilty Environmentalist Arthur O'Donnell, 2003 *The Guilty Environmentalist* is a collection of essays musings and political fantasies from award winning humorist and energy journalist Arthur O'Donnell Join the Guilty Environmentalist as he trips lightly

through this exploration of the history and foibles of the electric utility industry from the very beginnings of the Age of Electricity to the aftermath of California's most recent energy crisis. Selected from the best of the Bottom Lines columns carried in the nationally acclaimed California Energy Markets newsletter over the past decade, *The Guilty Environmentalist* provides a unique and frequently hilarious perspective on a crucial industry that most people take for granted until the lights go out.

Electricity Restructuring in the United States Steve Isser, 2015-04-16 The electric utility industry in the US is technologically complex and its structure as a classic network industry makes it intricate in business terms as well so deregulation of such a complicated industry was a particularly detailed process. Steve Isser provides a detailed and comprehensive analysis of the history of the transformation of this complex industry from the 1978 Energy Policy Act to the present, covering the economic, legal, regulatory, and political issues and controversies in the transition from regulated utilities to competitive electricity markets. The book is a multidisciplinary study that includes a comprehensive review of the economic literature on electricity markets, the political environment of electricity policymaking, administrative and regulatory rulemaking, and the federal case law that restrained state and federal regulation of electricity. Isser offers a valuable case study of the pitfalls and problems associated with the deregulation of a complex network industry.

In the City of Neighborhoods Arthur J. O'Donnell, 2004-12-03 It's like being in a small town right in the middle of a big city. People belong to their neighborhood first and that neighborhood belongs to the city. Karen Boyle, Seattle neighborhood activist. Seattle, Washington, has earned a national reputation as a City of Neighborhoods and a place where citizens take an active role in finding solutions to the problems of urban life. The efforts of Seattle's neighborhood-based councils and not-for-profit organizations were also seen as part of a national neighborhood movement that achieved prominence in the 1960s and 1970s. Originally completed in 1982 as a series of radio programs exploring the history and directions of the neighborhood movement, *In the City of Neighborhoods* was written and produced by award-winning journalist Arthur J. O'Donnell. The series also highlighted economic survival skills for non-profit organizations during an era of budget constraints. In this edition of *In the City of Neighborhoods*, O'Donnell augments his exploration of neighborhood activism with later articles covering the Not In My Back Yard (NIMBY) syndrome. This special section, called *It's My Backyard Too*, provides insights into the arguments and tactics of those who oppose power plants, transmission lines, and other energy developments.

Weak Links Peter Csermely, 2009-06-11 How can our societies be stabilized in a crisis? Why can we enjoy and understand Shakespeare? Why are fruitflies uniform? How do omnivorous eating habits aid our survival? What makes the Mona Lisa's smile beautiful? How do women keep our social structures intact? Could there possibly be a single answer to all these questions? This book shows that the statement "weak links stabilize complex systems" provides the key to understanding each of these intriguing puzzles and many others too. The author, recipient of several distinguished science communication prizes, uses weak, low-affinity, low-probability interactions as a thread to introduce a vast variety of networks, from proteins to economics and ecosystems. Many

people from Nobel Laureates to high school students have helped to make the book understandable to all interested readers This unique book and the ideas it develops will have a significant impact on many seemingly diverse fields of study **The Concise Encyclopedia of Economics** David R. Henderson,2008 Contains 168 alphabetically arranged essays that provide information about topics related to economics and includes biographical profiles of nearly one hundred noted economists

Introduction to Energy in California Peter Asmus,2009 This key reference is a primer on energy in a state that continues to lead the world in finding sustainable solutions to one of the most pressing issues of the twenty first century While much public debate has focused on fossil fuels this clearly written guide provides essential information on a broader range of issues where our energy comes from where future supplies will be found and what new advances are being made in the area of renewable energy sources Making the complex world of energy science and policy accessible to a wide audience Peter Asmus examines the rich human history of California s earliest oil and hydroelectricity developments explains the natural history underpinning the state s cornucopia of energy sources covers such controversial sources as nuclear reactors and liquified natural gas and more Introduction to Energy in California includes Discussion of oil nuclear power coal emerging alternative technologies and renewable sources including geothermal solar wind and hydropower Analysis of the challenges and solutions facing California and the world on energy related issues such as global climate change Compelling case studies of corporations governments communities and individuals working on today s most pressing energy questions Color illustrations useful maps and clear graphics throughout Public Utilities Fortnightly ,2004 *Books In Print 2004-2005* Ed Bowker Staff,Staff Bowker, Ed,2004 1990, □□□□□□ □□□□□□ □□□□□□ □□□□□ *California Independent System Operator* United States. Congress. House. Committee on Government Reform. Subcommittee on Energy Policy, Natural Resources, and Regulatory Affairs,2003 California Independent System Operator United States Congress House of Represen,2015-02-14 This work has been selected by scholars as being culturally important and is part of the knowledge base of civilization as we know it This work was reproduced from the original artifact and remains as true to the original work as possible Therefore you will see the original copyright references library stamps as most of these works have been housed in our most important libraries around the world and other notations in the work This work is in the public domain in the United States of America and possibly other nations Within the United States you may freely copy and distribute this work as no entity individual or corporate has a copyright on the body of the work As a reproduction of a historical artifact this work may contain missing or blurred pages poor pictures errant marks etc Scholars believe and we concur that this work is important enough to be preserved reproduced and made generally available to the public We appreciate your support of the preservation process and thank you for being an important part of keeping this knowledge alive and relevant 107-2 *Hearing: California Independent System Operator: Governance and Design of California's Electricity Market, February 22, 2002*, * United States. Congress. House. Committee on Government Reform,2003* **California Independent System Operator** United States

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